

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** NJ-514 - Trenton/Mercer County CoC

**1A-2. Collaborative Applicant Name:** City of Trenton

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** NJ HMFA

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	No	No	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	No	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	No	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	No	No	No
19.	Organizations led by and serving people with disabilities	No	No	No
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	No
23.	State Domestic Violence Coalition	Yes	Yes	Yes
24.	State Sexual Assault Coalition	Yes	Yes	Yes
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	SSVF	Yes	Yes	Yes
35.	HUD VASH	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

(1) Public notices and mailing list notices ensure that CoC meetings are publicized to those interested in homelessness. The City of Trenton and County of Mercer publicly posts the CoC meeting schedule for the entire calendar year on its CoC's webpages, including dates, times, and locations of meetings. The CoC's public meeting notices include an open invitation for any stakeholder interested in the mission of ending homelessness and provides an opportunity for ongoing participation. Stakeholders interested in becoming members of the CoC must submit an application to the CoC Lead. Applications are accepted on a rolling basis. This allows the CoC to receive input from a wide variety of agencies and advocates on local policy, advocacy, and subcommittee (SC) actions. The meeting calendar includes the full CoC membership, Executive Committee, Data Committee, Youth Homelessness Committee, CEASe Outreach, and Ending Chronic Homelessness Team. This allows the CoC to actively engage partners in the work of SCs. Interested community members can participate in monthly subcommittee meetings and quarterly CoC meetings.

(2) Due to COVID-19, all meetings are held virtually following local health officials' restriction of in-person meetings to ensure the health and safety of the public during this pandemic. Meetings are held virtually, recorded and accessible to people living with a disability, experiencing homelessness or formerly homeless and they are encouraged by caseworkers and outreach workers to participate especially since communication is primarily virtual.

(3) The CoC actively recruits interested stakeholders to shape the CoC response to specific issues. For example, Anchor House provides shelter, school outreach, transitional and supportive housing, and street outreach to youth, ages 12 to 21 years of age in our geographic area has a diverse board of directors is led by an African American woman, and culturally serves Black, Latino, and other People of Color, LGBTQ+, and persons with disabilities experiencing homelessness. This organization is dedicated to supporting and affirming the diverse identities and lives of lesbian, gay, bisexual, transgender, questioning, and intersex persons.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

(1) The City of Trenton and County of Mercer publicly posts the CoC meeting schedule for the entire calendar year on the City's/CoC's webpage, including dates, times, and locations of meetings and includes an open invitation for any stakeholder interested in the mission of ending homelessness. Due to COVID-19, all meetings are held virtually to ensure the public health during this pandemic. Initially, email updates were sent to CoC members to inform and seek input regarding CoC matters. The CoC quickly adapted to a fully virtual environment focusing primarily on mitigating the spread of the virus among the homeless.

(2) The CoC communicates with a broad range of community organizations including hospitals, health centers, government and emergency management was paramount in first implementing safety guidelines for emergency shelters and the unsheltered. The communication occurs during CoC meetings and also provides information and discussion for new approaches for preventing and ending homelessness.

(3) The CoC participated and considered public opinions from those interested in preventing and ending homelessness through the virtual Emergency Solutions Grant (ESG) and Community Development Block (CDBG) Grant public hearings. In addition, the recently elected Youth Advisory Board participated and informed CoC policy to address the housing needs of homeless youth, including input about the CoC's Youth Rapid Rehousing & Youth Coordinated Assessment projects. The CoC's Coordinated Entry conducted surveys in the park to invited previously unsheltered homeless. A System Fiscal Oversight committee that includes organizations that have a broad array of knowledge of homelessness was established to develop strategies and identify and maximize the abundance of COVID-19 related funding (e.g., Emergency Housing Vouchers Program and the Emergency Rental Assistance Program). These unprecedented resources through the CARES, HEROS and American Rescue Plan Acts is enabling the CoC to develop new approaches to prevent and end homelessness.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

(1) On 6/01/2022 the CoC widely advertised its Notice of Intent to Apply (NOIA) for new (reallocated, bonus and DV bonus) and renewal project applications to the general public by posting the announcements on the County of Mercer and the City of Trenton's websites. The information was also shared via email/listservs. Both methods ensure that the information was available to the public and those organizations not currently funded by the CoC

(2) The CoC's process for the submission of project applications was outlined in the NOIA. Interested applicants received an electronic version of the application which include detailed instructions and scoring methodology. Once completed, applicants were instructed to submit the application electronically to the CoC for review. The CoC also held bidders meeting on 6/15/22 to provide additional information regarding the NOIA and to answer any applicant questions regarding the proposal process. No factors put new agencies at a disadvantage for consideration and the NOIA stated that any nonprofit entity was an eligible applicant. The scoring criteria and evaluation method was provided. The CoC accepted proposals via email only due to the ongoing pandemic protocols.

3) The CoC used a multifaceted process to determine which projects would be submitted to HUD for funding. For renewal project, the CoC evaluated HMIS project performance, compliance with HUD regulations and agency capacity to administer the program as well as whether the program fits locally identified funding priorities. New projects are evaluated on fit with funding priorities, project quality and capacity, and agency ability to provide the identified service. Both new and renewal project applications were evaluated and scored on the agency's proactive steps to address racial equity. While new and renewal projects are evaluated on separate scoring scales, the CoC reviews % of points achieved to determine which projects will be supported for funding. Previous CoC or HUD funded experience was not used as a factor in the decision to fund.

(4) The NOIA was sent electronically as PDF Fully Accessible - a file format which is compatible with text to speech programs and can be converted to large text to ensure the information is effectively communicated to individuals with disabilities. The bidder's conference was held virtually and recorded to ensure full access to persons with disabilities. Meeting minutes were accessible in the above

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	



18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

(1)The City of Trenton, as both primary Emergency Solutions Grant (ESG) Recipient and CoC Lead Agency, conducted a needs assessment, and jointly developed a plan to allocate ESG and ESG-Cares Act (CV) funds. Joint ESG/CoC plans focus on reducing homeless episodes and ensuring households move to Permanent Housing (PH) quickly. To this end, 40% of ESG funds were allocated to Rapid Rehousing (RRH) in 2020 and 2021. ESGCV funds were allocated to shelter, homeless prevention and RRH projects in 2020 and 2021. The ESG lead is a member of the CoC Executive and System Oversight committees.

(2)The CoC Review Committee directly scores competitive ESG applications and makes funding recommendations based on ESG project performance, Homeless Management Information System (HMIS) data indicating need, and strategic planning with CoC-funded programs. The CoC has established specific performance goals and a monitoring process for both CoC and ESG funded projects. Both ESG and CoC funds are used to support the System Monitor who oversees HMIS performance. The CoC also provides letters of support to agencies seeking ESG funds through the state. The CoC only provides letters of support to well functioning projects.

(3&4)The CoC provides Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan (ConPlan) jurisdictions to address homelessness within the geographic area of Mercer County. The CoC actively shares HIC/PIT data and acts as the forum for soliciting community input on ESG planning and ConPlan updates for both Trenton and DCA.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC collaborates with Mercer County Community College a CoC member that participates in CoC planning, Point in Time, the Youth Count, and partners in the design and implementation of the CE system for youth. The CoC works with school districts (SDs) on protocols to identify homeless youth, maintain school enrollment, & share data. The CoC collaborates with the McKinney-Vento homeless liaisons (MKVLs), to share housing & education services for homeless youth. A Parent Connection website with an # Every Day Matter "Attendance Campaign and kicked-off was shared with the CoC. CoC Access to Educational Services policy states that educational needs of children must be accommodated when families enter the CEASe system & families must be placed close to SD of origin so as not to disrupt education. CoC partner, HomeFront, has a Memorandum of Understanding with the NJ Department of Education to provide McKinney-Vento services to students experiencing homelessness. Dedicated staff work with families to identify educational needs including enrollment options and transportation and will accompany families to meet with local educational liaisons to facilitate smooth transition for youth attending school. This CoC member also provides high quality developmental care for children age 0-5 years old (pre-kindergarten years). Anchor House, the youth services provider, has a School Outreach Counselor (SOC) that works with homeless youth in shelter to ensure they continue their education, including arranging transportation and obtaining schoolwork for students not currently attending school due to distance or suspension. The SOC works closely with child welfare, schools, and other educational programs to ensure that each youth can achieve their educational goals. CEASe Homeless Service Providers are required by law to inform parent/students of their rights to educational access and work with local homeless education liaisons to ensure that eligible students within the district are informed of the rights and services to which they are entitled, such as:

- remaining in the same school if they move,
- being quickly enrolled in a new school without required documentation,
- getting transported to and from school and
- to be able to fully participate in school activities.

A Youth Rights Poster for Unaccompanied Youth is available on the school board website.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	
<div>Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.</div>		

(limit 2,500 characters)

The Trenton/Mercer CoC policy supports the McKinney-Vento Act, which mandates stability and continuity, including allowing homeless children and youth to remain in one, stable school environment and provide continuous access to teachers, programs, peers, and services. CoC Access to Educational Services Policy states the educational needs of children must be accommodated when families and unaccompanied youth enter the Coordinated Entry & Assessment System (CEASe). Educational needs are prioritized during the CEASe process. The Mercer County Board of Social Services (MCBOSS), with Homefront (HF), the emergency shelter for families notify participants of their access to education rights during intake. HF has dedicated staff who work with families to identify educational needs including enrollment options, transportation and will accompany families to meet with local educational liaisons to facilitate smooth transition for youth attending school. Youth services provider, Anchor House, has a School Outreach Counselor (SOC) that works with homeless youth in shelter to ensure they continue their education, including arranging transportation and obtaining schoolwork for students not currently attending school due to distance or suspension. The SOC works closely with child welfare, schools, and other educational programs to ensure that each youth can achieve their educational goals.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	Yes
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

(1)Womanspace (WS) is the DV service provider and a voting member of the CoC. The CoC consults with WS to ensure the most up to date information is included in CoC policies and procedures particularly for survivors of DV.

(2) The CoC coordinates with WS to provide best practices such as trauma informed and victim centered training to CoC affiliated agencies and to Coordinated Entry staff on a regular basis (at least annually) on the dynamics of domestic and sexual violence; human trafficking; NJ laws, law enforcement. response and prosecution; safety issues to ensure the development of comprehensive safety plans for survivors. WS is a vital member of the COC Coordinated Entry Team and participates in Family, Youth and Non-Chronic Team meetings on a monthly basis. WS completes confidential assessments on DV households experiencing homelessness and uses a unique identifier to populate the CoC By Name List. The CoC System Monitor works directly with WS to obtain aggregate performance data on CoC and ESG funded projects. WS is represented on the CoC Coordinated Entry Evaluation Team which annually monitors the performance of the CE System including updating policies, ensuring equitable access and treatment, monitoring return rates, and consumer satisfaction.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC coordinates to provide training for:
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

(1)Womanspace (WS) is the victim service provider and voting member of the CoC. The CoC coordinates with WS to provide best practices such as trauma informed and victim centered training to CoC affiliated agencies and to Coordinated Entry staff on a regular basis (at least annually) on the dynamics of domestic and sexual violence; human trafficking; NJ laws, law enforcement response and prosecution; safety issues to ensure the development of comprehensive safety plans for survivors.

(2)The CoC provides Coordinated Entry staff with training on safety and planning protocols in serving survivors. Trainings are specifically designed to ensure that the CE process maintains privacy and confidentiality and that intake staff are trained on the unique needs of survivors. CoC partner, Mercer County Human Services, through its Office of Youth Services often hosts system-wide trainings on Human Trafficking for CEASE system partners. The CoC Lead is establishing a relationship with Covenant House, which recently received a grant to serve the State of New Jersey and provides specialized services to victims of human trafficking. The CoC will partner with this agency to be a resource to CE staff in identifying and meeting the needs of trafficking survivors. Working in conjunction with DV provider, the CoC develops protocols for referral of survivors both to and from the homeless system that make safety and confidentiality considerations a priority. CE Staff also receive training from Latino Legal Defense & Education Fund & SERV. All victim service staff receive 40 hours of training in domestic violence and 40 hours of training in sexual assault and meet the NJ guidelines for maintaining confidentiality in the services provided to victims. Despite the COVID-19 pandemic, the CoC continued to operate its CE system by remaining in full operation and quickly transitioned to address needs virtually. In an effort to address the increase in DV services, WS was allocated additional ESG-CV funding for shelter operations.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

(1)Womanspace (WS), the primary CoC and ESG funded DV provider, collects required data elements in a comparable database that is used to assess the scope and nature of need for resources to serve survivor households. Data from the comparable database is used to generate aggregate system level reports, such as the CoC Annual Performance report and the ESG CAPER report, which are used to assess the scale of housing and service needs for survivors.

(2)Womanspace provides de-identified assessment data during coordinated entry process to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

(1)When a household is admitted into a CoC funded program, project staff review programmatic requirements, which include the Emergency Transfer Policy with the household and a copy of the policies are provided for future reference.

(2) To request an emergency transfer, the tenant shall notify the CoC-funded agency's management office and submit a written request for a transfer to another location. The agency will provide reasonable accommodations to this policy for individuals with disabilities. The tenant's written request for an emergency transfer should include either:

1. A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the agency's program; OR
2. A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.

To ensure the prioritization of safety to survivor households (SHs), the CoC places SHs in permanent housing projects and links to case management resources for ongoing safety planning. However, when a perpetrator causes a new threat/safety risk, the CoC works with housing providers and WS to complete an Emergency Transfer Risk Assessment of the SH and prioritizes them for other housing assistance immediately.

&nbsp;nbsp;

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

The CEASE System prioritizes safety and access to housing services for persons fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking (DV). All CEASE System access points will be accessible for persons feeling DV and will utilize the same screening tool and process as other persons entering the system.

Process: If an individual or family enters the CEASE System and, during screening, the individual or family is determined to be fleeing domestic violence, the CEASE System will immediately offer to contact the DV Provider to begin coordination of a housing and safety plan. The referral process is client centered. If the DV client does not wish to be connected to DV provider, the CEASE System will work with client to develop a housing plan. Whether or not the client wishes to be connected to DV services, the client will be offered equitable access to the full housing/services system available through the CEASE System, in accordance with all protocols

Womanspace provides de-identified assessment data during coordinated entry process to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.



(limit 2,500 characters)

(1&2)To ensure the prioritization of safety to survivor households (SHs), the CoC places SHs in permanent housing projects and links to case management resources for ongoing safety planning. However, when a perpetrator causes a new threat/safety risk, the CoC works with housing providers and WS to complete an Emergency Transfer Risk Assessment of the SH and prioritizes them for other housing assistance. Staff provide trauma-informed victim centered services to develop a comprehensive safety plan. Staff also discuss the rights and options for the SH for legal matters, as well as for housing, financial and child custody matters and provides case management regarding the clients' goals in these areas. The client, Womanspace (WS) staff, the local victim service provider, and the CoC work on the client's goal and choice for permanent housing.

(3)To ensure confidentiality, when SHs present to a Coordinated Entry (CE) point while experiencing an imminent threat/safety risk, trauma-informed care trained staff implement CE policy by offering the household the choice to be referred directly to WS via phone to ensure confidentiality. This data is not collected in HMIS. Other service options may include other mainstream homeless assistance programs. If a SH presents at WS and agrees and request services, an assessment is completed for entry into the CE system. WS presents de-identified information to CE system to case conference consumer the full range of community resources available, while also providing immediate safe shelter. SHs presenting at MCBOS the TANF agency/CE entry point for families are referred to WS for risk assessment, which is shared with MCBOS to determine specialized resources or services to be provided considering clients' unique circumstances. High-risk DV clients may receive benefits without needing to participate in programs and may be exempt from time-limits for mainstream resources while moving into Joint TH/RRH, RRH or other housing of their choosing.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:

1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
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2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1) The CoC reviews and updates CoC Policies on an annual basis. The CoC solicits feedback from Stakeholders through the CE Evaluation Stakeholder Survey. Feedback from the administered surveys is reviewed by the CE Evaluation Committee and agreed upon changes or updates are presented to the CoC Executive Committee for approval.

2) During the monitoring process the monitoring committee evaluates program level policies and procedures as well as program guidelines, intake/referral process, and grounds for termination or non-acceptance into the program. If there are any program findings at all, but specifically showing that clients are not being accepted or are being terminated in any way that does not meet housing first, anti-discrimination CoC-wide policies the agency would have findings. The CoC would then provide the agency with technical assistance to develop the appropriate processes for serving those experiencing homelessness in Mercer County. The CoC would also pull in partners from within the county, state, or federally that could provide assistance to the agency in developing an effective program

3) The CoC evaluates compliance with anti-discrimination policies on an annual basis through the monitoring process. If a consumer or agency filed a complaint with the CoC lead or executive committee would follow the CoC monitoring policy and complete additional evaluations to ensure the agency/program were adhering to all CoC policies as well as HUD regulations. In addition, the CoC System monitor completes reviews of APRs every 90 days.

4) In conjunction with the City of Trenton Grants Administrator, the System Monitor will notify the Project Administrator, in writing, of performance, compliance or data quality findings and timelines for correction; Project Administrator will have 30 days to make corrections. In conjunction with the City of Trenton Grants Administrator, the System Monitor will develop a Quality Improvement Plan and notification for Agency Administration within 45 days if corrections have not been made.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section VII.B.1.g.	
You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.		
Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:		

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Trenton Housing Authority	49%	Yes-Both	No
DCA			

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	
	Describe in the field below:	
	1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
	2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

(1)(2)The Trenton Housing Authority (THA) is a CoC Executive Member and assists in making essential decisions to improve the system. Working with the CoC Coordinated Entry (CE), the THA adopted a homeless preference for individuals and families experiencing homelessness. An MOU was developed between the CEAS Center, CE with the THA to prioritize individuals 55 and older for placement into its subsidized senior housing. THA works closely with the CEAS Center case management team to streamline the application and interview process for non-chronic seniors on the CE by-name list. Additionally, the CoC entered into a MOU with NJ Department of Community Affairs (DCA), which is the state-wide housing authority to facilitate a process and provide permanent housing vouchers to Mercer County residents experiencing homelessness. The entities identified priority populations that are required to use CE to apply for housing vouchers. DCA uses a 3-tiered preference system. Tier 1 reflects special admissions for targeted HUD assistance such as CoC, mainstream and EHV vouchers. Tier 2 reflects local preferences which include households with disabilities, victims of domestic violence and Veterans. The DCA homeless preference specifically supports victims of domestic violence. The CoC entered into a Memorandum of Understanding (MOU) with the Hamilton Township Housing Authority (HHA) to facilitate a process and provide permanent housing vouchers to Mercer County residents experiencing homelessness. The two entities identified priority populations and utilized the Moving On strategy using an acuity index tool to determine a household's ability to move from a CoC voucher to a Housing Choice Voucher. This partnership and strategy created openings to backfill CoC vouchers with eligible chronically homeless individuals from the CE by-name list.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
--	--	-----

	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.
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PHA
New Jersey Depart...
Hamilton PHA

## **1C-7e.1. List of PHAs with MOUs**

**Name of PHA:** New Jersey Department of Community Affairs  
PHA

## **1C-7e.1. List of PHAs with MOUs**

**Name of PHA:** Hamilton PHA

## 1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	16
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	16
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. The CoC evaluates all project applications to ensure 100% commitment to Housing First (HF)  
Per CoC Coordinated Entry policy, all projects in the CE system must operate a low barrier policy to ensure that no client is turned away from the system due to perceived barriers related to housing or services, including but not limited to low to no income, active or history of substance abuse, domestic violence history, resistance to receiving services, disability or needed supports, history of evictions and poor credit, lease violations or criminal record, with the exception for state or local restrictions that prevent projects from servicing people with certain convictions. The CE By Name List (BNL) prioritizes households with the highest barriers for housing, thus agencies who receive these referrals will house only prioritized households. On an annual basis, each CoC project is evaluated for Housing First/Low Barrier Implementation. The CE system is annually evaluated to review accuracy of referrals (housing placements & returns), satisfaction of consumers, and an overall commitment to the HF approach.
2. The CoC incorporated specific performance measures into the evaluation process and uses HMIS Annual Performance Report (APR) data to score for compliance with HF. Measure 1 is serving clients with zero cash income at entry. Target is 15% have zero cash income at entry and this is scored by HMIS APR Q16. Measure 2 is project accepts those with active/history of mental health, substance abuse, physical disability, DV. Target is 100% and is scored in HMIS APR Q13A.2. Projects who meet these HF measures receive 15 points in the scoring process. New projects applications are scored 10 points if are low barrier and accept persons with active/history of mental health, substance abuse, DV history.
3. For projects outside the competition, the CoC System Monitor reviews System Performance Reports and APR's for HF compliance, eligibility, length to time homeless and income growth. The CoC CE Dashboard monitors performance and is shared monthly with CoC members and the community via COC Website.
4. The housing first approach is reinforced during monthly meetings with CE team members.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
	1. your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
	2. whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
	3. how often your CoC conducts street outreach; and	
	4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)



(1)(2) Street Outreach is a proactive core component of the CoC's Coordinated Entry and Assessment System (CEASe). CoC Policy mandates Coordinated Entry (CE) covers 100 percent of the CoC geographic area that includes the City of Trenton and all of Mercer County, which is comprised of 12 municipalities. Specialized Outreach is conducted by multi-disciplinary teams of homeless outreach providers who strategically target unsheltered homeless individuals who are least likely to request assistance. The teams canvass hotspots for the unsheltered on a daily basis, including after hours, and also cover all areas where people experiencing homelessness have been reported weekly. Teams also attempt to locate individuals who have previously been identified through CE but whose whereabouts are unknown. Outreach activities are also coordinated with local police and hospitals.

(3) The CEAS Center coordinates monthly service events that include CEASe Outreach Response and Engagement (CORE) partners, held at different sites in the defined geographic area to engage unsheltered individuals and enroll in the CE system. During street outreach, assessments are conducted using the CEASe Assessment Tool to determine vulnerability and risk factors generating a score that is used to rank and prioritize for housing.

(4) The CoC dedicated additional funds to put 'in-reach' CE staff in the emergency shelter & the CEAS Center to Affirmatively Further Fair Access for service-resistant individuals with cognitive & other barriers who may not otherwise engage in the CEASe process.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.I.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	372	266

1D-6.	Mainstream Benefits—CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

(1)The CoC lead agency, the City of Trenton, along with County and state government partners, work to ensure that CoC partners are notified of any changes in mainstream benefits and resource availability by sharing weekly updates through the CoC and County email distribution lists, newsletters, and at monthly HOPE Committee meetings.

(2)It is a CoC CE policy to provide annual community-wide and full CoC training on mainstream programs that assist individuals and families experiencing homelessness. The CoC's CE system identifies and assesses individuals and families who would be eligible for mainstream benefits including health insurance enrollment and connects to appropriate services. The mental health and substance abuse providers in the community also provide annual trainings and updates at bimonthly CoC meetings.

(3)MCBOSS also has staff onsite in shelters and other system access points to help homeless households apply for and receive mainstream benefits and health insurance as soon as possible. Program participants also can apply for Medicaid at MCBOSS or at one of three outstations at two local hospitals or the federally qualified health center. MCBOSS the TANF/Medicaid provider and Catholic Charities, the SSI/SSDI application provider (SOAR) are vital members of the CE Team.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The CoC developed a safety, isolation and quarantine plan in conjunction with the local federally qualified healthcare center, local hospitals, emergency shelters, and City and County government to stand-up COVID quarantine shelter in the city of Trenton, the epicenter of homelessness and COVID positivity at the outset of the pandemic. The plan developed an order of priority to include residents experiencing homelessness discharged from inpatient hospitals, emergency shelters, unsheltered residents in the community suspected or diagnosed with COVID-19. Once residents were identified they were offered a safe-place to quarantine and received all needed medical care and telehealth services, beverages, food, cough medicine, hygiene supplies, and PPE. Upon discharge, residents were reconnected with community service providers and supports. According to federal and state guidance, congregate emergency shelters and transitional housing facilities had to reduce their capacity. Due to the reduction guidelines, the CoC established partnerships with local hotels to provide safe alternate shelter for individuals and families living in unsheltered conditions, congregate emergency shelters and transitional housing. The COC solicited support from its community stakeholders to provide beverages, food packages, cough medicine, hygiene supplies, and PPE to those placed in the hotels and access to telehealth services for medical and behavioral health needs. The community recognizes the need for continued non-congregate shelter options and the funding will continue moving forward.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

The safety, isolation, and quarantine plan that was developed in partnership with other key stakeholders will be utilized as a model or framework for future public health emergencies. The CoC improved its readiness for future public health emergencies by establishing a Public Health Emergency Advisory Board that consists of executive-level decision makers in the organization (executive directors, board members), front-line providers and practitioners who will be involved in program implementation, representatives of local government who have responsibility for health planning such as the public health department, other community members such as staff from shelters, meal sites or other homeless programs, and professionals in the behavioral health care and substance abuse treatment services. The system enhanced its ability to communicate essential information to stakeholders, staff, and the community by using web-based platforms, telephonic and email notifications, and an emergency alert system. The CoC developed a COVID-19 dashboard of pertinent information. The pandemic also required that agencies and organizations work together to develop solutions, as no one entity was able to solve for the myriad of challenges that evolved. The silver-lining in all of this is that organizations are more cohesive and looking to each other for support, rather than trying to solve problems in isolation.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

(1) Working in conjunction with the local federally qualified healthcare center, local hospitals, and other stakeholders, the CoC developed a safety, isolation and quarantine plan and stood up a COVID quarantine shelter in the city of Trenton, the epicenter of homelessness and COVID positivity at the outset of the pandemic. The plan developed an order of priority to include residents experiencing homelessness discharged from inpatient hospitals, emergency shelters, unsheltered residents in the community suspected or diagnosed with COVID-19. Once residents were identified they were offered a safe-place to quarantine, in the newly opened COVID shelter, and received all needed medical care, telehealth services, food, beverages, medicine, hygiene supplies, and PPE.

(2) The system enhanced its ability to communicate essential information between the County operated Public Health department, which receives regular updates from state and federal public health officials, to homeless service providers, street outreach providers, staff, and the community by using web-based platforms, telephonic and email notifications, and a system-wide emergency alert system that covers the CoC geographic area.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

(1)CoC Policy mandates Coordinated Entry (CE ) covers the entire CoC geographic area, including Trenton & 12 Mercer towns. The CE has multiple access points for screening - including emergency shelters, soup kitchen, Board of Social Services and outreach for youth. Homeless Outreach Teams cover the entire CoC geographic area. CE members have access to specialized translation services to assist specialized communities.

(2) CoC CE policy prioritizes unsheltered & chronically homeless individuals, families, & youth & those with the highest service needs as per Notice CPD 1611. The CE Assessment Tool assesses vulnerabilities such as unsheltered/sheltered homeless history, chronic health & mental health conditions & substance abuse; it also factors in other risks such as eviction history, & lack of income, benefit support & Identification. The tool generates an assessment score used for ranking & prioritizing for housing. Directly after assessment, persons are assigned to the appropriate By-Name List (CH, NCH, Family, Youth, Vet). Each category is assigned a specific Coordinated services, housing, mental health, addictions, & income/employment specialists to develop a housing stability plan with the goal of securing permanent housing within 30-60 days. CAT members engage with local law enforcement, PHAs, FQHC, and housing developers to address an array of system needs. Despite the COVID-19 pandemic, the CoC continued to operate its CE system by remaining in full operation and quickly transitioned to address needs virtually.

(3)Feedback is obtained from a project and consumer surveys developed by the CE Evaluation Committee that comprised of members from the Executive Committee, Street Outreach, and other system stakeholders. The CE system makes updates predicated on this feedback as needed.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

(1)(2)CoC Policy mandates Coordinated Entry (CE ) covers the entire CoC geographic area, including Trenton & 12 Mercer towns. The CE has multiple access points for screening - including emergency shelters, soup kitchen, Board of Social Services and outreach for youth. Homeless Outreach Teams cover the entire CoC geographic area. CE members have access to specialized translation services to assist specialized communities. Specialized Outreach is conducted by multi-disciplinary bilingual teams targeting unsheltered homeless individuals least likely to request assistance or to attempt to locate individuals when whereabouts are unknown. Service Events are held monthly at different sites around the county to engage unsheltered individuals & enroll in the CE system. CoC CE policy prioritizes unsheltered & chronically homeless individuals, families, & youth & those with the highest service needs as per Notice CPD 1611. The CE Assessment Tool assesses vulnerabilities such as unsheltered/sheltered homeless history, chronic health & mental health conditions & substance abuse; it also factors in other risks such as eviction history, & lack of income, benefit support & Identification. The tool generates an assessment score used for ranking & prioritizing for housing. Directly after assessment, persons are assigned to the appropriate By-Name List (CH, NCH,Family, Youth, Vet).

(3)Each category is assigned a specific Coordinated Assessment Team (CAT) comprised of providers from homeless services, youth services, housing, mental health, addictions, & income/employment specialists to develop a housing stability plan with the goal of securing permanent housing within 30-60 days. CAT members engage with local law enforcement, PHAs, FQHC, and housing developers to address an array of system needs. Despite the COVID-19 pandemic, the CoC continued to operate its CE system by remaining in full operation and quickly transitioned to address needs virtually.

(4)The CoC shares best practices from the National Alliance to End Homelessness with CE staff to ensure the CE system remains client centered and low barrier. As well, feedback from project and consumer surveys are used to keep abreast of any issues impacting this vulnerable population. System barriers are reported to the system's Oversight Committee and strategic planning meetings are held quarterly to solve for burdens impacting people experiencing homelessness.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	06/22/2022

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

	Describe in the field below:
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1.The CoC operates a Data Subcommittee to troubleshoot pressing CoC-wide issues, including addressing systemic racial disparities. The subcommittee looks at the PIT, LSA, HMIS data, and Coordinated Entry data on an annual basis to assess how homeless individuals are overrepresented in the CoC population experiencing homelessness, tracking for example how households of different races are or are not moving into permanent housing destinations. The CoC also participates in a statewide subcommittee that has been tasked with evaluating the prioritization tools and coordinated entry process for each CoC that participates. The racial disparity tool developed evaluates the outcomes of those being assessed and accessing PH resources through the coordinated entry process.

2.The CoC has identified that Black/African Americans and Hispanic/Latinos are severely overrepresented in the CoC's population experiencing homelessness. 2022 PIT data indicates that Black/African Americans make up 18.7 % of the CoC's overall population but make up 57.4% of the county's homeless population. Meanwhile, the racial disparity analysis conducted of Coordinated Entry shows that 62.2% of persons in the homeless system are Black/AA and 64.6% of the CE prioritization list is made of Black/AA, disparities are seen in the Hispanic/Latino population as there are 15% of people on the CE list, but only 10% accessing homeless services in HMIS. In looking at outcomes persons identifying as Black/AA exit to permanent destinations 99.6% as compared to Hispanic Latino at 100%, and persons identifying as White at 98.9%.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes



9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has made a commitment to address racial disparities that impact people of color across the continuum of services offered by the system. Over the past several years data related to racial inequities has been reviewed and analyzed. According to the CoC PIT Report, while Black/African Americans (B/AA) make up 18.7% of the population, homelessness is experienced at a rate of 57.4% in comparison to other races in the county. On a program participant level, the CoC CE solicits feedback from program participants, as a result, the CoC prioritizes housing B/AA at a higher rate, prioritizes PSH vouchers for B/AA, forensically analyzes CE data monthly, and incorporates participation and feedback from B/AA in CoC administration and planning. The CoC CE system has partnered with B/AA experiencing homelessness to get feedback on fair treatment and ways in which the system could be improved. CoC Leadership and key community stakeholders participated in the Reinventing Our Communities (ROC) cohort program, an in-depth racial equity training program designed to address housing equity from the perspective of the homeless service system. The Mercer CoC System Monitor and CA leadership have participated in a statewide subcommittee developed to evaluate coordinated assessment tools to determine if they are causing further inequities. The subcommittee has met 3 times and has evaluated the system through data collection/analysis to determine how different races have access to coordinated entry. The subcommittee is actively working to change assessment tools to promote more equitable outcomes. Mercer County Department of Human Services (MCDHS), in partnership with the Mercer County Correction Center (MCCC), will coordinate re-entry planning efforts as required in NJ Assembly Bill 844, adopted on 8/24/20. In NJ, B/AA are incarcerated at a rate more than 12 times that of Caucasians. This partnership will enhance the services offered to returning citizens with the transition from incarceration to home by providing job training, housing assistance, counseling services, legal aid, and referrals and linkages for other needed services. This project will address this disparity by working closely with the CoC CE system to ensure returning citizens experiencing homelessness are prioritized for housing.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Starting in 2022, the annual monitoring process and local selection applications have begun asking agencies to report on the racial and ethnic demographics of their client population as compared to their direct staff, and executive-level staff; the monitoring and local selection also evaluate and score projects on their efforts to address racial disparities, including: analyzing aggregate data to better understand the pattern of program use for people of different races and ethnicities; whether populations served by the agency are reflected in decision making and planning bodies in the agency; whether the agency has a process in place to assess whether agency staff and executive boards are racially, ethnically, culturally, and experientially, reflective of population(s) served or has a recruitment and hiring plan to achieve this outcome; and if the agency reviews existing and new proposed policies to ensure they do not create or have the potential to create a disproportionate negative impact, or pose undue barriers, to any particular group. These agencies participate regularly in all CoC meetings and contribute to systems improvement conversations. Often, there is collaboration within agencies to assure that all service gaps are being filled and sustainable outcomes are identified in individualized treatment plans. Evaluations will be conducted annually to evaluate progress in the racial disparities seen at entry and outcomes of the system,

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC annual monitoring process asks agencies how their board of directors or equivalent decision-making body includes more than one person with lived experience. The Local Selection process also asks about the percentage of direct and executive-level staff who have lived experience. The findings from the monitoring and local selection provide insight into whether further outreach is needed to engage clients in leadership roles. There is one member of the Executive board that has lived experience and assists in developing policies and making decisions at the CoC level.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	3	3
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	2	2
3.	Participate on CoC committees, subcommittees, or workgroups.	3	3
4.	Included in the decisionmaking processes related to addressing homelessness.	2	2
5.	Included in the development or revision of your CoC's local competition rating factors.	1	1

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC and CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. For example, the Rescue Mission of Trenton developed the "New Direction" program, which was designed to help individuals with lived experience of homelessness and in recovery receive access to employment, educational and vocational opportunities, and created a support network of mentors who assist them after graduating from the program. As well, the Rescue Mission of Trenton has a vocational development program that connects people with lived experience to employment at a local BJ's Warehouse. This agency also developed an innovative partnership with the University of Pennsylvania that offers an intensive training program with the goal of helping individuals experiencing homelessness start and succeed in running their own businesses. One of the graduates of the program, who slept under a bridge before coming to the Rescue Mission of Trenton, now owns his own auto repair business and recently hired his first employee with lived experience.

Additionally, the CoC collaborates with the Mercer County One-Stop Career Center to provide on the job training programs, worker opportunity tax credit programs, and onsite recruitment and job fairs to people with lived experience in the CoC geographic area.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
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2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness
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(limit 2,500 characters)

1. Through the Coordinated Entry Evaluation Process, the CoC conducts routine surveys and focus groups with persons with lived experience to get feedback on their experience receiving assistance. The survey and focus groups are designed to get feedback on the following areas: accessibility, racial equity, safety, and communication in a person's preferred language – just to name a few. A special focus group is held on a quarterly basis with formerly homeless persons that were housed through coordinated entry to get their feedback on housing preferences, satisfaction with current housing choice, and to discuss concerns about future homelessness.

On a monthly basis, case managers engage with people housed through the CoC Coordinated Entry process to provide housing stabilization services to get feedback and address any concerns.

2) When consumers provide feedback of challenges, the CoC takes the following steps to address the challenges. The CoC Evaluation Review Team (ERT), consisting of the CoC Lead and CE Administrators, will review the consumer feedback, collect as much information as possible from all parties, including the consumer, and will work with the consumer to develop a resolution of the challenge. The ERT team will maintain client confidentiality, if requested by the consumer, and will provide advocacy and tools (translation services, flexible scheduling etc) so that the consumer can be an active participant in the process. Issues presented to the ERT become part of the CE Evaluation Report and are shared with the CoC Executive Committee, which includes persons with lived experience.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

The State of NJ monitors municipalities to ensure that they are providing their 'fair share' of the region's need for affordable housing for moderate and low income people. The Mount Laurel Doctrine prohibits discrimination against the poor by the state and municipalities in the exercise of their land use powers. In response to the Mount Laurel Doctrine the NJ Legislature passed the Fair Housing Act which created the Council on Affordable Housing (COAH) to assess statewide needs for affordable housing and allocate that need on a municipal fair share basis. COAH evaluates each municipality and ensures that they review and approve housing plans that meet their affordable housing obligations.

The CoC recognizes that affordable housing development is critical to ending homelessness for all those experiencing it in Mercer County. Low income housing developers are partners and members of the CoC. Two strategies implemented by the CoC:

(1) Identification of barriers: at the bimonthly CoC meetings all members are encouraged to discuss barriers they are seeing in the community to helping the homeless get housed. One barrier that has been stated CoC wide is that there is not enough housing stock that are willing to work within FMR rates. The need for affordable housing development is necessary to ensure there is housing to meet the needs of the community that cannot afford market rate. Mercer County Housing and Community Development (MCHCD) office has been successful in engaging with Hamilton and Ewing townships in increasing their municipalities affordable housing stock. MCHCD and strong municipality support for affordable housing development has proven to be very successful in reducing barriers to housing development. The CoC aims to hold municipalities accountable to fair share laws.

(2) Funding and Advocacy Efforts: Trenton has developed the '250 plan' which aims to revitalize the city by 2042. One of the main goals of this plan is to ensure safe, quality, affordable neighborhoods. The CoC is also aiming to work with the county and city of Trenton in development of HOME ARP plans so that there can be more funding to support affordable housing development & to fill gaps that are delaying existing projects from moving forward. MCHCD has awarded funding to municipalities to support low income housing development and continues to prioritize this.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	06/01/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	405
2.	How many renewal projects did your CoC submit?	16
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

Describe in the field below:

1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

(1) Using the CoC Performance Evaluation Tool, the CoC analyzed the HMIS Annual Performance Reports (APR), of each individual CoC PH project to score and rank PH projects. The CoC uses System Performance Measures, such as Length of Time Homeless (for RRH), Returns to Homelessness, Income Growth, and Successful Exits/retentions to evaluate and rank projects. The scores of these measures account for 65% of the available points.

2) Using the APR report, the CoC measures how long it takes to house people in PH by calculating the time between Project Start Date and Residential Move-In Date.

(3) The CoC prioritizes projects that serve vulnerable populations such as chronic homelessness, unsheltered, or those with low or no income, significant mental/behavioral health/disability/substance abuse challenges, those using jails/hospitals frequently and needing significant support to maintain permanent housing, homeless youth vulnerable to victimization, and those with a history of victimization/abuse, domestic violence, sexual assault, and childhood abuse.

(4) The CoC recognizes that serving the hardest to serve population may impact performance, as it may take additional efforts and resources to help this vulnerable population. As such, the CoC prioritizes projects who serve vulnerable populations. Extra points are awarded for renewal projects who are "housing first, who serve clients designated as "priority populations", and those with zero income at entry.

(4) The CoC's Notice of Intent for new/renewal proposals sought low-barrier projects to serve those with greatest needs and vulnerabilities without preconditions, promoting Housing First-oriented PSH for vulnerable families, Joint TH/RRH for homeless youth and Coordinated Entry (CE). The CoC Project Ranking Tool was shared at the public posting. Proposals were also scored based on the degree to which they will coordinate referrals with the CoC's CE system, which prioritizes the unsheltered, those with little income, greatest lengths of homelessness, and most severe service needs per CoC Policy & HUD Notice CPD 16-11.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
	1. how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
	2. how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
	3. how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
	4. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)



(1) The CoC uses a Coordinated Entry (CE) Consumer survey and CE Focus Groups to solicit feedback from persons experiencing homelessness, who are predominantly persons of color, on accessing services through CE, equitable treatment, and overall satisfaction with the program.

2.The CoC initiated a new scoring section in 2022 on both the local application and monitoring tool to evaluate agencies on their ability to provide equitable and culturally appropriate services to those experiencing homelessness. Specifically, the CoC evaluated and scored projects (30 of 150 possible points) on racial equity and consumer input strategies including how consumer feedback was obtained and integrated into project evaluation and planning, whether services were culturally appropriate, staff diversity ratios, whether agency leadership was representative of the races served, and if persons with lived experience held positions.

(3) The CoC's Executive Committee is a multicultural diverse group that includes persons with lived experiences. The role of this committee is to review and approve all CoC policies, procedures, rank and review project selections, and overall funding decisions. One executive member with lived experience was identified through the Coordinated Entry (CE) process, permanently housed as a result of CE, hired by the CoC to conduct street outreach, and ultimately became a voting member of the Executive Committee.

(4) The CoC prioritizes projects that identify barriers and creates solutions. The CoC Rank and Review policy requires the prioritization of vulnerable populations, which include but is not limited to; serving the identified priority population, zero income at entry, unsheltered, greatest lengths of homelessness, and most severe service needs. For example, the CoC highly ranked and funded a project that identified a barrier with persons experiencing homelessness with high mental health needs accessing services. As a solution, the project applied for a SAMSHA grant to provide additional case management to those households with high mental health needs.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
	2. whether your CoC identified any projects through this process during your local competition this year;	
	3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
	4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

(1) The Trenton/Mercer CoC's reallocation policy ensures that projects submitted in the CoC Consolidated Application best align with the HUD's priorities. The CoC actively monitors all CoC projects and conducts project review and ranking on an annual basis. Projects are ranked based on HMIS performance (reducing length of homeless, reducing returns, income growth and maintenance) and Fiscal performance (expenditure of CoC grant funds, and accurate drawdowns.) Higher performing projects are prioritized for funding. Poor Performance/Underfunded Renewal projects will be reviewed to determine whether the project is satisfactorily meeting performance outcomes and may have funds partially or fully reallocated. Organizations found to have less than 80% of their grant expended will be targeted for reallocation. Organization spending will be based on level of service and grant savings (attributed to FMR) and rent contributions.

(2) The CoC did not identify any low performing projects this year.

(3) The CoC did not reallocate any low performing projects this year.

(4) The CoC identified 8 low performing projects in FY2021 and reallocated those to fund coordinated entry expansion project. During this year's monitoring process no projects were identified to have any significant programmatic or fiscal issues and the CoC supported all renewal projects for funding.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	No
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	
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**You must enter a date in question 1E-5a.**

1E-5b.	Local Competition Selection Results—Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank—if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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**You must enter a date in question 1E-5c.**

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	
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**You must enter a date in question 1E-5d.**

## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/28/2022
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

(1)Womanspace (WS), the primary CoC and ESG funded Domestic Violence (DV) provider, uses a Comparable Database (CDB) to collect all HUD required data elements. Data from the comparable database is used to generate aggregate system level reports, such as the CoC APR, ESG CAPER and ESG.CV Quarterly reports, which are used to assess the scale of housing and service needs for survivors. The DV provider works in conjunction with the CoC, ESG, and HMIS leads to ensure all reporting requirements from the CDB are met. The CoC System Monitor reviews aggregate data from the CDB on a monthly basis and works with the DV provider to ensure reporting requirements are met. In addition to reporting, Womanspace provides de-identified Coordinated Entry assessment data to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

(2) The Trenton/Mercer CoC is compliant with 2022 HMIS data standards and has worked with the HMIS lead to implement the new data standards and train all agencies on these updates. The data quality committee meets bimonthly and monitors agency progress as well as data quality.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	225	25	200	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	96	20	76	100.00%
4. Rapid Re-Housing (RRH) beds	266	6	260	100.00%
5. Permanent Supportive Housing	430	0	349	81.16%
6. Other Permanent Housing (OPH)	350	0	350	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
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2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.
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(limit 2,500 characters)

The CoC has full (100%) participation in HMIS with the exception of PSH (81.4%). This is a result of the newly funded Emergency Housing Voucher program through the Hamilton PHA that, at the time of the PIT, was in the early implementation phase. The CoC took the following steps to improve bed coverage: 1) The CoC worked with Oaks Integrated Care and Catholic Charities to identify and assess CoC PSH voucher recipients using an acuity index, to determine eligibility to MOVE UP into the EHV vouchers. 2) The CoC entered into a MOU with the Hamilton PHA to facilitate the process to provide housing vouchers to residents experiencing homelessness in the CoC geographical area. 3) The CoC has worked with the Hamilton PHA, and HMFA, the HMIS lead agency, to ensure units are set up accordingly in HMIS. Currently, the program is operating at full capacity.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/25/2022
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/28/2022
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2B-3.	PIT Count—Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

During the 2022 PIT planning process, the CoC actively engaged with youth service providers and youth with lived experience to develop and implement the CoC PIT Count strategy. The CoC facilitated PIT planning meetings with homeless youth service providers (Anchor House and LifeTies) and youth with lived experience from Anchor House Youth Advisory Board to review the PIT Survey Tool, and to develop a training program for PIT Outreach Staff on safety protocols during street outreach, and best practices on engaging homeless youth during the count. Youth homeless service providers and youth with lived experience were instrumental in developing a PIT Outreach Grid that included hot spots where homeless youth were likely to congregate ensuring full coverage during the PIT.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC's PIT count results; or	
	4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)



The CoC altered their practice in 2022 to rely less on volunteers and more heavily on homeless service agency and outreach staff. Methodologies were altered so that more strategic outreach could be done while relying on fewer volunteers to conduct surveys. The following are changes implemented:

- elimination or changes to Project Homeless Connect events
- 7-day outreach and service-based count
- Reduction in use of volunteers to support the unsheltered count
- Increased connection with community-based services providers such as day-centers, soup kitchens and medical facilities to identify and connect with unsheltered persons

The following safety measures were implemented:

- decrease face-to-face interactions with clients;
- decrease the number of volunteers who would need to work in physical proximity;
- provide of PPE to all volunteers; and
- design a process that minimizes close contact.

The CoC did not do an unsheltered count in 2021 due to COVID-19. The unsheltered count in 2022 reflects the strategic planning efforts of the CoC outreach providers and leadership to gain a comprehensive count of those experiencing unsheltered homelessness. The CoC did see an increase in the sheltered number of persons experiencing homelessness. Contributing factors to the increase in shelter numbers:

- NJ ended the eviction moratorium on January 1, 2022 and the homeless service system saw a flood of persons entering homelessness that were being evicted. The CoC worked strategically with courts to ensure households knew of existing resources within the community to gain access to shelter and permanent housing resources following eviction.
- The night of the PIT count was a Code Blue night, temps reached below 32 degrees, warming centers in the CoC were opened to take anyone unsheltered

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless--Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1)HDX Measure 5.2 indicates First Time Homelessness decreased by 10% between 2020 and 2021. The CoC's methodology to determine risk factors for becoming homeless for the first time was to analyze HMIS data including assessment and vulnerability scores for households entering the CoC Coordinated Entry System (CES). Persons experiencing homelessness for the first time indicated loss of income and eviction as two primary causes of homelessness.

2. To address households at risk of becoming homeless due to a loss of income, the CoC links eligible households to the Mercer County Board of Social Services (MCBOSS), the TANF agency, to quickly be connected to income and mainstream benefits. To address eviction, households are connected homeless prevention and diversion services. In 2020, the County of Mercer was awarded \$11M to provide eviction prevention through the Dept. of Treasury's Emergency Rental Assistance Program (ERAP). MCBOSS administers these funds and to date, over 1500 households have received eviction prevention services. Other prevention funds such as ESG, ESG-CV, FEMA EFSP, State Supportive Services for Homeless, State Emergency Assistance, and SSVF are available to persons deemed eligible. The agencies administering prevention funds are CoC partner agencies and are directly involved with the CoC CES.

3. Jeff Mascoll, Executive Director of MCBOSS, the lead TANF agency and primary access point for the CES system is the person/agency responsible for overseeing the strategy to reduce FTH. Mr. Mascoll is also Chair of the CoC Executive Committee

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
	1. describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1.HDX measure 1.2a indicates a 3% decrease in the median Length of time Homeless (LOT) and a 1% decrease in 1.1b. The strategy to reduce the Length of Time Homeless (LOTH) is to identify and prioritize households with the longest lengths of homelessness and most severe service needs for housing assistance. These households are often those who, without focused assistance, would remain homeless the longest. By prioritizing this population, the CoC aims to quickly house these households using a Housing First model, thus reducing the avg LOTH homeless.

2.The CoC identifies these households with the longest LOTH through the CE Assessment process. The CE HMIS Assessment Tool is used to assess vulnerabilities and risk factors such as LOTH, unsheltered/sheltered homeless history, chronic health and mental health conditions and substance abuse; it also factors in other risks such as eviction history, lack of income, benefit support and identification. The assessment tool generates a score that is used for ranking and prioritizing those with long LOTH for housing. Immediately after assessment, persons are assigned to the appropriate By- Name List category (Chronic, Non-Chronic, Family, Youth, and Veteran). Each category is assigned a specific CE Team that consists of providers from homeless services, youth services, housing, mental health, addictions, and income/employment specialists. CE teams work with the household to develop a housing plan with the goal of obtaining permanent housing between 30-60 days. In order to expand the capacity of CoC PSH vouchers for the high priority household CoC funded PSH projects conduct an annual acuity needs assessment to determine if persons in PSH have the stability to move-on to mainstream housing, thus freeing up vouchers and reducing LOTH for those most in need of housing. CAT teams monitor vacancies weekly to meet the goal of housing in 30-60 days.

3. The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce the LOTH.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
	1. describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
	2. describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1.HDX Measure 7B.2 indicates 94% of households exited Permanent Housing (PH) or retained PH in 2021, a 1% increase from 2020 (93%). The CoC's strategy to increase the rate of exits to PH from ES, SH, TH and RRH is to assess and target housing assistance and resources to those with the highest service needs and longest homeless histories through the Coordinated Entry system. As persons enter the CE System, they are immediately assessed and connected to specialized Coordinated Assessment Teams (CAT) consisting of homeless services and housing providers, income/employment specialists, and mental health providers, who work with individuals and families to develop a housing plan in 30-60 days. Additionally, the CoC collaborated with the Mercer County Human Services to dedicate funds to support CE staff in the ES to complete assessments, collect documents and complete housing applications. This streamlined assessment process and coordination with housing providers and landlords is improving rates at which households in ES/SH/TH and RRH move to PH.

2.The CoC has a multifaceted strategy for households in permanent housing projects to retain permanent housing or exit to permanent housing destinations. To help chronically homeless households retain stable housing, OAKS Integrated Care, the CoC's primary behavioral health and PSH provider, offers intensive case management services through its Supportive Housing and Integrated Case Management programs. These programs work directly with the client to ensure clients are connected to mental health services, medication, health care, etc. designed to keep clients in PSH stably housed. Additionally, the CoC utilizes SOAR workers to assist clients in applying for SSI/SSDI benefits. Between 2020/2021, 65 individuals were assisted in the application process, 56% were awarded the benefit. The increase in SSI income provides additional financial stability for the client. The CoC continues to implement the established move- up strategy utilizing an acuity index to assess clients in PSH programs for eligibility to successfully exit into mainstream PH.

3.The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce the LOTH.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1) HDX Measure 2 indicates a 1% increase in returns to homelessness from 0-6 months, 6-12 months, and in 2 years. The returns to homelessness from 13-24 months remained at 4% from 2020 to 2021. The CoC CE system uses HMIS to identify persons who returned to homelessness or who have multiple homeless episodes by tracking exits from PH and returns to ES/TH. The CE By-Name List is also used to identify and track individuals and families who return to homelessness. Persons who return are re-assessed to determine level of need and specific risk factors that contributed to their return. People with multiple episodes of homelessness are prioritized.

2)The strategy to reduce the rate of return is to identify, through assessment, those households with potential risk factors for returns, such as multiple episodes of homelessness, previous evictions, loss of income/ no income and high service needs. Once identified, OAKS Integrated Care, the CoC's primary behavioral health and PSH provider, offers intensive case management services through the Supportive Housing programs. This program work to ensure at-risk clients are connected to mental health services, health care and other services designed to keep clients in PSH stably housed, thus reducing the rate of returns. In addition, the CoC collaborated with Mercer County Human services to dedicate additional funds to support case management and housing stability planning to prevent re-entry. The CAT Teams conduct 6 months of follow up to ensure housing stability. The CEAS Center holds quarterly Housing Success events to celebrate and offer support to individuals permanently housed through the CE system.

(3) The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce Returns to Homelessness.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access employment cash sources;	
	2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1.HDX Metric 4 indicates a 3% increase in employment income for project stayers between 2020 and 2021. The CoC's strategy to increase employment income is to identify and prioritize households with no employment income or at risk of losing employment income and to connect to mainstream services. This is a key function of the CoC Coordinated Entry System (CES) . All households entering the CES are assessed and prioritized based on risk factors. Lack of employment income being one indicator of instability. Once identified, these households are connected to a variety of programs in the community designed to increase employment income.

2.The CoC partners with mainstream employment organizations, specifically the Mercer County One Stop (1SC), who is also a CoC Executive Committee member, to provide employment programs and resources to homeless individuals and families. The 1SC is continually working to create new linkages to systematically connect homeless households to employment income. The 1SC holds frequent job fairs and works with employers to connect job seekers to various employment opportunities. The 1SC also provides training to other CoC programs on connecting persons experiencing homelessness to education and job training opportunities. CoC RRH providers, Catholic Charities, LifeTies, and Anchor House (Youth) works with NJ Workforce/1SC and Project Hope to enhance employment opportunities for clients. Parenting youth on TANF receive specialized job training and mentoring in the Youth Envisioning Success program HomeFront's Hire Expectations program provides workforce readiness training for individuals and families in emergency shelter and upon program completion, connects persons with interested employers. The CoC System Monitor evaluates individual and programmatic employment goals monthly, and employment goals are built into the CoC Project Performance Evaluation process used for ranking and prioritizing projects.

3.The City of Trenton, County of Mercer and the Mercer County One Stop is responsible for overseeing the CoC's strategy to increase employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1.HDX metric 4.5 indicates a 36% increase in non-employment income in 2021 compared to 2020. The CoC strategy to increase non-employment income is to use the CoC Coordinated Entry System (CES) to identify and prioritize households with no income or at risk of losing income and use a targeted approach to connect eligible clients to mainstream services such as SSI/SSDI and TANF. All households entering the CES are assessed and prioritized based on risk factors. Lack of income being one indicator of instability. Once identified, these households are connected to a variety of programs in the community design ed to increase income.

2.Specifically, the CES Assessment tool identifies individuals and families without income and immediately connects them to Mercer County Board of Social Services (MCBOSS), the CoC's TANF/GA/welfare provider, to determine presumptive eligibility and the SOAR project for SSI/SSDI. MCBOSS and SOAR staff participate in regular CE Team Meetings and work with CE staff in securing disability documentation needed for SSI/SSDI benefits. SOAR workers outreach to and engage both sheltered and unsheltered individuals throughout the CoC geographic area. Between 2020- 2021, 65 individuals experiencing chronic homelessness with little, or no income received assistance with completing SSI applications. 53% of the SSI applicants were approved to receive SSI benefits increasing non-employment cash income. MCBOSS also has staff onsite in shelters and the Mercer County Correction Center to help persons apply for TANF/GA cash benefits, as well as food stamp benefits. MCBOSS expedites benefit enrollment for persons experiencing homelessness. Additionally, the County of Mercer, has dedicated funds to support shelter staff in completing non-cash benefit applications and to help collect and organize the required eligibility documentation. All of these efforts have proven successful in significantly increasing non-cash benefits.

3.The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, and MCBOSS are responsible for overseeing the CoC's strategy to increase Non-Employment Cash income.



## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

## 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

## 4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.  . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). . We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	09/12/2022
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	09/12/2022
1E-1. Local Competition Deadline	Yes	Local Competition...	09/12/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/12/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Renewal Ap...	09/12/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/12/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/12/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Scores	09/12/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/12/2022
3C-2. Project List for Other Federal Statutes	No		

## **Attachment Details**

**Document Description:** PHA Homeless Preference

## **Attachment Details**

**Document Description:** PHA Moving On Preference

## **Attachment Details**

**Document Description:** Local Competition Deadline

## **Attachment Details**

**Document Description:** Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** Scored Renewal Application

## **Attachment Details**

**Document Description:** Notification of Projects Rejected

## **Attachment Details**

**Document Description:** Notification of Projects Accepted

## **Attachment Details**

**Document Description:** Final Project Scores

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**



## Attachment Details

**Document Description:** Healthcare Formal Agreement

## Attachment Details

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/15/2022
1B. Inclusive Structure	09/15/2022
1C. Coordination and Engagement	09/15/2022
1D. Coordination and Engagement Cont'd	09/20/2022
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	09/15/2022
2B. Point-in-Time (PIT) Count	09/15/2022
2C. System Performance	09/15/2022
3A. Coordination with Housing and Healthcare	09/15/2022
3B. Rehabilitation/New Construction Costs	09/15/2022
3C. Serving Homeless Under Other Federal Statutes	09/15/2022

FY2022 CoC Application	Page 66	09/20/2022
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<b>4A. DV Bonus Project Applicants</b>	09/15/2022
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required

## 1C-7. PHA Administration Plan – Homeless Preference

1. New Jersey DCA Admin Plan (pg. 2)
2. Trenton Housing Authority ACOP (pg. 10)

## 1. New Jersey DCA Admin Plan

# HOUSING CHOICE VOUCHER PROGRAM

## Administrative Plan



State of New Jersey  
Department of Community Affairs  
Division of Housing and Community Resources

State Fiscal Year 2020  
(July 1, 2020 – June 30, 2021)



<http://www.nj.gov/dca/divisions/dhcr/>

## Chapter 5

### **SELECTION OF HOUSEHOLDS FOR PARTICIPATION**

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

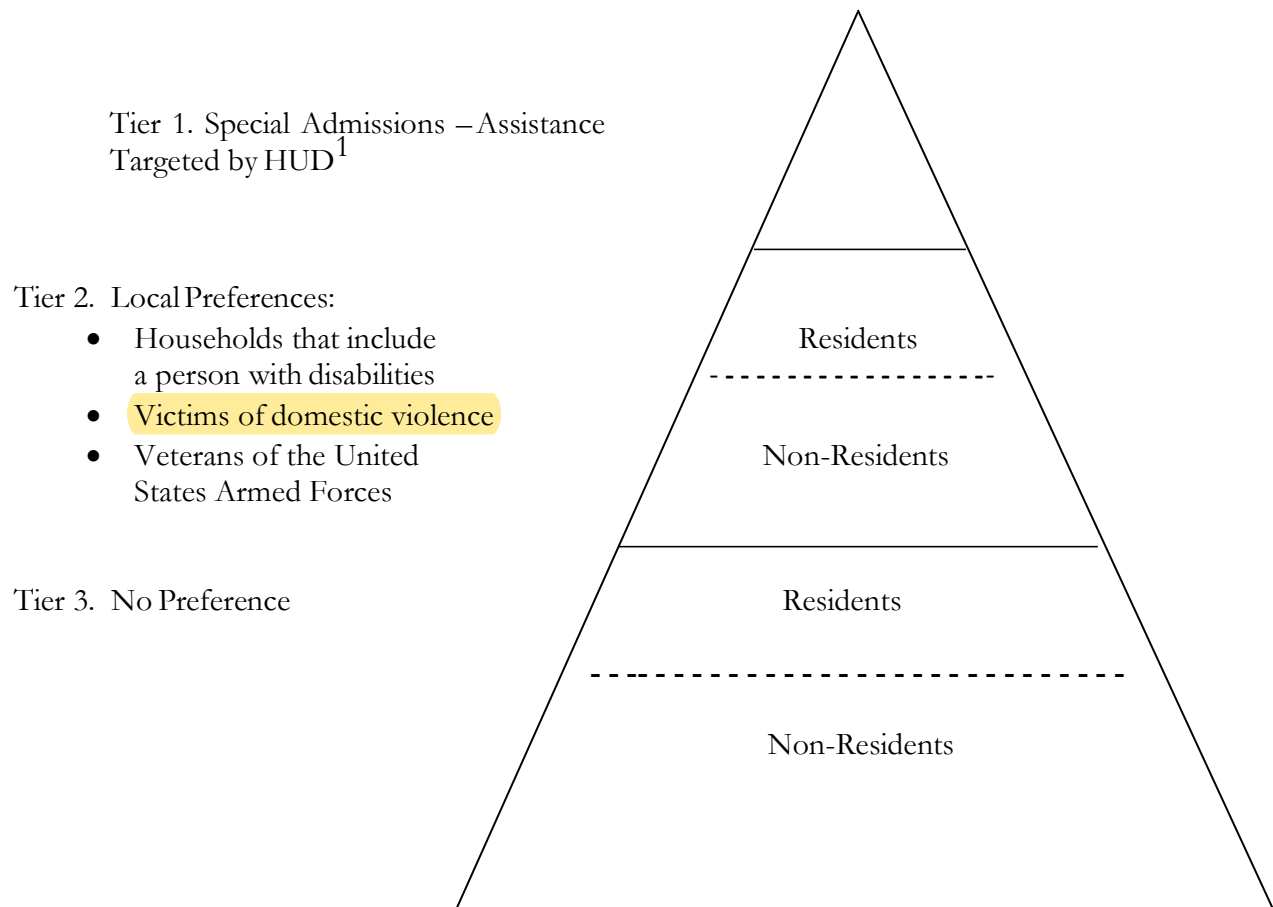
Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

### **5.1 Single Member Households**

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.



## ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



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<sup>1</sup> The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

## EXHIBIT 5.2

### Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

#### Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

#### Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

#### Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable

conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

*The surviving spouse of a Veteran* who died outside of service is entitled to the same preference as the Veteran, up until they remarry.

## **VARIATIONS TO THE STANDARD SELECTION POLICY**

### **Mainstream Program and Elderly Disabled (NED)**

The Mainstream and NED Programs assist households in which the head of household or spouse is a person with disabilities. The program administers Mainstream Vouchers in Atlantic, Burlington, Cape May, Cumberland, Essex, Gloucester, Mercer, Middlesex, Monmouth, Morris, Ocean, Passaic, Somerset, and Union Counties. Mainstream Vouchers combine housing assistance and appropriate supportive services that are provided by local social service agencies. The program assists individuals in gaining access to the supportive services in their community. The person with disabilities, however, is not required to accept the services as a condition of participation in the program.

The DCA will first review its regular Housing Choice Voucher Program waiting list in selecting applicants for admission to the Programs. Households in which the head of household or spouse is a person with disabilities that are included on a county waiting list where the Programs are administered will be offered a voucher. If the waiting list does not include any eligible households, the DCA will perform outreach activities to local social service and non-profit agencies.

## 2. Trenton Housing Authority ACOP

# **TRENTON HOUSING AUTHORITY**

## **ADMISSIONS AND CONTINUED OCCUPANCY POLICY** (Adopted March 14, 2012)

**Herbert T. Brown**  
**Executive Director**

**Gary Gentry**  
**Chairperson of the**  
**Board**

When the application is submitted to the THA:

It establishes the family's date and time of application for placement order on the waiting list.

### **Multiple Families in Same Household**

When families apply that consist of two (2) families living together, (such as a mother and father, and a daughter with her own husband or children), if they apply as a family unit, they will be treated as a family unit.

### **B. WAITING LIST PREFERENCES**

A preference does not guarantee admission to the program. Preferences are used to establish the order of placement on the waiting list. Every applicant must meet the THA's Selection Criteria as defined in this Policy.

The THA's preference system will work in combination with requirements to match the characteristics of the family to the type of unit available, including units with targeted populations, and further deconcentration of poverty in public housing. When such matching is required or permitted by current law, the THA will give preference to qualified families.

Families who reach the top of the waiting list will be contacted by the THA to verify their preference and, if verified, the THA will complete a full application for occupancy. Applicants must complete the application for occupancy and continue through the application processing and will not retain their place on the waiting list if they refuse to complete their processing.

Among applicants with equal preference status, the waiting list will be organized by date and time of receipt of application.

Local preferences will be used to select among applicants on the waiting list.

### **The THA Uses the Following Local Preferences**

**Date and Time of Receipt** of a completed application.

**Residents displaced from Monmouth Street in connection with the Miller Homes HOPE VI Revitalization Plan:** This preference is available for families who are displaced from their homes due to the acquisition and redevelopment of parcels on Monmouth Street in connection with the Miller Homes HOPE VI Offsite development. In order to be eligible for this preference the resident must be a homeowner or tenant living in a property that is (a) located on Monmouth Street within Block 1403 as identified on the City of Trenton Tax Map and (b) being acquired by the HOPE VI Developer in connection with the HOPE VI Revitalization Plan. The THA shall require documentation from the HOPE VI Developer verifying the purchase of the property and documentation from the applicant verifying ownership or tenancy interest in the property.

**Employment Preference** (24 C.F.R. 960.206(b)(2)) for families where the head, spouse or sole member is employed and has been employed for twenty-four (24) months.

### **Involuntary Displacement Preference**

Involuntarily displaced applicants are applicants who have been involuntarily displaced and are not living in standard, permanent replacement housing, or will be involuntarily displaced within no more than six (6) months from the date of verification by the THA. Families are considered to be involuntarily displaced if they are required to vacate housing as a result of one of the following situations:

A disaster (fire, flood, earthquake, etc.) that has caused the unit to be uninhabitable;

Federal, state or local government action related to code enforcement, public improvement or development;

Action by a housing owner which is beyond an applicant's ability to control, and which occurs despite the applicant having met all previous conditions of occupancy, and is other than a rent increase; or

If the owner is an immediate family relative and there has been no previous rental agreement and the applicant has been part of the owner's family immediately prior to application, the applicant will not be considered involuntarily displaced.

### **Definition of Standard Replacement Housing**

In order to receive the displacement preference, applicants who have been displaced must not be living in "standard, permanent replacement housing."

Standard replacement housing is defined as housing that is decent, safe and sanitary according to Housing Quality Standards, is adequate for the family size according to Housing Quality Standards, and that the family is occupying pursuant to a written or oral lease or occupancy agreement.

Standard replacement housing does not include transient facilities, hotels, motels, temporary shelters, and in the case of victims and domestic violence housing occupied by the individual who engages in such violence. It does not include any individual imprisoned or detained pursuant to state or federal law or an Act of Congress.

Shared housing with family or friends is not considered temporary and is considered standard replacement housing.

### **Substandard Housing/Homeless Preference**



Applicants who live in substandard housing are families whose dwelling meets one or more of the following criteria provided that the family did not cause the condition:

Is dilapidated, as cited by officials of a code enforcement office, and does not provide safe, adequate shelter;

Has one or more critical defects or a combination of defects requiring considerable repair;

Endangers the health, safety, and well-being of the family;  
Does not have operable indoor plumbing;

Does not have a usable flush toilet in the unit for the exclusive use of the family;

Does not have a usable bathtub or shower in unit for exclusive family use;

Does not have adequate, safe electrical service;

Does not have an adequate, safe source of heat;

Has been declared unfit for habitation by a government agency; or

Has a primary nighttime residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Homeless families may not maintain their place on the waiting list while completing a transitional housing program.

#### **Welfare to Work/Education Training Preference**

This includes families who are graduates of or participants in educational and training programs designed to prepare the individual for the job market.

#### **C. ORDER OF SELECTION FOR GENERAL OCCUPANCY (FAMILY) DEVELOPMENTS**

The THA has established the following local admissions preferences for general occupancy family developments.

Each preference is assigned points as listed below. The more preference points an applicant has, the higher the applicant's place on the waiting list.

1C- 7. PHA Administration Plan –  
Moving On Preference

# **STATE OF NEW JERSEY**

## **2018 Annual Action Plan**



**State of New Jersey**  
**Phil Murphy, Governor**

**Department of Community Affairs**  
**Lt. Governor Sheila Oliver, Commissioner**

500 households who are involved with the child welfare system.

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

New Jersey will continue its continuum of care approach to address and identify the needs of the homeless. This includes programs and services addressing each stage of the homeless continuum: homeless prevention, rapid re-housing, emergency shelter, temporary housing assistance and permanent supportive housing programs.

Homelessness Prevention: The State of New Jersey will continue to provide temporary financial assistance to low- and moderate-income homeless households in imminent risk of homelessness due to a rental eviction through the Homelessness Prevention Program (HPP). The HPP can provide the following types of assistance:

1. Rental Arrears – a maximum of 3 months' back rent plus any court fees, legal fees and other late fees included as rent in a written lease.
2. Relocation: security deposit of up to 1 ½ months' rent and 2 months' rent.

ESG: The State of New Jersey will continue to provide rapid re-housing assistance through the Homelessness Prevention and Rapid Re-Housing Program to homeless households at or below 30% of Area Median Income (AMI). Rapid re-housing assistance includes financial assistance, case management, housing search and placement, credit repair, money management and budgeting.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

The State will continue to provide funds to maintain shelter facilities through the ESG Program. The program provides funding to do the following:

1. Address life and safety issues in emergency shelters and transitional housing facilities.
2. Purchase equipment and furnishings that will provide direct benefits to the shelter's residents.
3. Create new emergency shelter beds when needed.

DCA and the State Parole Board will also continue the Another Chance program. The program expands housing resources available to inmates released from prison without a stable living arrangement. The program provides temporary housing assistance (up to six months) to offenders being released from designated Department of Corrections' facilities that do not have an approved residence of record. The program is currently operating in Camden, Newark, New Brunswick and Trenton.

**Helping homeless persons (especially chronically homeless individuals and families, families**

**with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The State will continue to apply for HUD Continuum of Care funding (CoC) provide rental assistance to homeless persons with disabilities, in collaboration with local social service providers. Funds for this program have been granted in Atlantic, Burlington, Cape May, Essex, Gloucester, Middlesex, Morris, Passaic and Warren Counties. In addition, the State through the Homelessness Prevention and Rapid Re-Housing Program will continue to provide rapid re-housing assistance to households up to 30% of Area Median Income.

The State's Housing First Initiative awarded 500 tenant-based State Rental Assistance Program (SRAP) vouchers and \$250,000 in supportive service funding to 12 agencies across the state. 425 vouchers will provide housing for chronically homeless people who are frequent users of public systems, and 75 vouchers will provide housing for homeless veterans. To date, 468 applicants were approved and 392 were leased up.

The State's Moving On Initiative provides SRAP vouchers to people in permanent housing programs who no longer need a high level of services. As people move on to the SRAP vouchers, currently homeless individuals and families will backfill the vacancies in the existing permanent supportive housing programs.

Rental assistance will continue to be provided to people who are homeless and working towards self-sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

DCA also administers 832 Veterans Administration Supportive Housing (VASH) vouchers and 273 project-base Housing Choice Vouchers for homeless and at-risk veterans. In addition, DCA has "graduated" 32 formerly homeless veterans from VASH to Housing Choice Vouchers.

DCA has also committed rental assistance to the Keeping Families Together Initiative with the Department of Children and Families (DCF). This program targets rental assistance and supportive services to extremely vulnerable families who are homeless or live in unstable housing, and who are involved with the child welfare system. The goal is to ensure that children are not removed from their families, or that families can reunify, with stable housing and services designed to support their tenancy. DCA committed 50 project-based Housing Choice Vouchers to this program in 2015 and 2016, and will commit an additional 100 vouchers in 2017. In addition, DCA has committed 100 vouchers for homeless and at-risk youths.

Rental assistance will continue to be provided to people who are homeless and working towards self-

sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The State will continue to use a portion of its Emergency Solutions Grant funds along with State Homelessness Prevention funds to provide financial assistance and services to either prevent households from becoming homeless or rapidly re-house those who are homeless. In addition, the State will utilize Section 811 Supportive Housing for Persons with Disabilities program vouchers, recently awarded, along with State Rental Assistance Program and Division of Developmental Disabilities vouchers to provide rental assistance to low-income individuals being discharged from institutions.

## **Discussion**

## **State Rental Assistance Program: Moving On Initiative**

### **Introduction:**

The NJ Department of Community Affairs (DCA) will issue up to 500 State Rental Assistance Program (SRAP) tenant-based vouchers to eligible disabled households who are currently receiving rental assistance from a HUD Continuum of Care (CofC) permanent supportive housing voucher program or are a recipient of another supportive housing voucher program and no longer require the level of supportive services associated with that program. This initiative will do the following:

1. Enable tenants who have achieved stability in supportive housing to transition to more independent living.
2. Enable the CofCs to refill their vacated vouchers with individuals or families in need of supportive housing.

### **SRAP Moving On:**

SRAP provides an unlimited-term, tenant-based rental assistance voucher to eligible disabled households. Under the program, a disabled head of household will pay 25% of their adjusted income for their portion of the rent.

### **Eligibility Requirements for SRAP Tenancy:**

1. Be an active participant on a HUD CofC permanent supportive housing voucher program or other supportive housing voucher program.
  - a. No longer require the level of supportive services associated with that program, as demonstrated by an assessment according to the CSH Acuity Index\*; and
  - b. Be in good standing with the current program's regulations and policies.
2. Have household income at or below 30% of Area Median Income.
3. Have not been convicted of a violent criminal act in the last 5 years; please note that DCA will consider extenuating circumstances on a case by case basis.
4. Are not subject to a lifetime registration requirement under the State sex-offender registration program.

*\*Please utilize the attached matrix created by the Corporation for Supportive Housing to assist you in identifying potential households (please note that the matrix was based on the Connecticut Supportive Housing Assessment and Acuity Index).*

### **Next Steps:**

**Letter of Intent:** DCA is requesting a Letter of Intent from interested New Jersey Continuum of Care lead representatives. The Letter of Intent which is due to DCA by January 11, 2017 must identify the following:

1. A description of the targeted population for the SRAP vouchers using HMIS and any other relevant data
2. A commitment by the CofC to backfill any voucher program slots vacated by tenants moving onto the SRAP vouchers with eligible homeless households. Please also include a brief description of the CofC's need for these slots and timeline/outreach plan for backfill.

3. The number of SRAP vouchers being requested; please note that there is no guarantee that a CofC will receive a certain number of SRAP vouchers. These vouchers will be issued on a first come/first serve basis statewide with the assumption that all SRAP participants will be leased up within a 60 day timeframe. Due to this strict timeline, leasing in place will be encouraged. Successful CofCs will have a mechanism in place to ensure that complete and accurate SRAP applications are submitted in a timely fashion. If this timeline is not met, the SRAP voucher may be withdrawn and issued to another eligible household, and the tenant will remain on the CofC permanent housing voucher.
4. A description of case management follow-up; DCA will require the CofC to ensure that the current permanent supportive housing grantee agency follow-up at least once a month during the six months of SRAP tenancy, to ensure that the program participants are transitioning appropriately.
5. Contact person's name, phone number and e-mail address.

**Conference Call:** DCA has scheduled a conference call for Friday, January 6, 2017 at 10 AM to answer questions on this initiative. Please e-mail Lisa Downes at [lisa.downes@dca.nj.gov](mailto:lisa.downes@dca.nj.gov) if you are interested in participating in the call.

**Notification:** DCA will notify the CoCs that have been selected to participate in this initiative by January 30, 2017. A conference call to discuss the application process will be scheduled shortly after the announcement. After notification by DCA, selected CofCs may begin submitting SRAP applications. Please note that selected CofCs are not guaranteed access to SRAP vouchers; the number of SRAP vouchers awarded to the selected CofCs will be dependent on the timeliness of the SRAP application submission and the amount of funds available.

Attachment

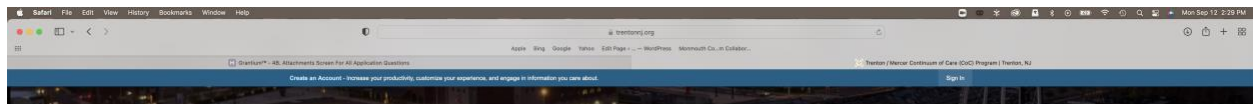


#### 1E-1. Local Competition Deadline

Website posting (pg 2)

Web posting New Project App (pg3)

Web posting Renewal App (pg 4)



## Trenton / Mercer Continuum of Care (CoC) Program

Home / Departments - Health & Human Services / Office of Community Development - Trenton / Mercer Continuum of Care (CoC) Program

### Trenton / Mercer Continuum of Care (CoC) Program

The Continuum of Care (CoC) Program is designed to promote communitywide commitment to the goal of ending homelessness, provide funding for efforts by nonprofit providers and State and local governments to quickly re-house homeless individuals and families while minimizing the trauma and dislocation caused by homelessness.

The Trenton/Mercer CoC Program provides homeless assistance by leveraging funding needed through the Housing and Urban Development Consolidated Application; this provides collaboration between providers of housing and homeless assistance programs and other federal programs. The CoC seeks to improve and expand the collection of data countywide, develop performance measurements and allow for each community to tailor its program to the particular strengths and challenges within that community. The goal is to assist people to achieve stability through self-sufficiency.

#### Local Competition Notice of Intent to Apply: FY 2022 CoC Program - See attachments below:

- FY22 CoC Program New Project Score Sheet
- FY2022 CoC New Project Application
- FY2022 CoC Program Renewal Application
- FY2022 CoC Program Renewal Score Sheet
- Mercer Scoring tool guidance

#### Local Competition Notice of Intent to Apply: FY 2021 CoC Program - See attachments below:

- FY2021 CoC Notice of Intent to Apply for Renewal and New Projects
- FY21 CoC Program New Project Score Sheet
- FY2021 CoC Program Renewal Score Sheet
- FY2021 CoC Program Renewal Application
- FY2021 CoC New Project Application (G)

#### 2021 Program Documents

- Trenton/Mercer CoC Application 2021-10-25-21
- Trenton/Mercer CoC FY2021 Budget

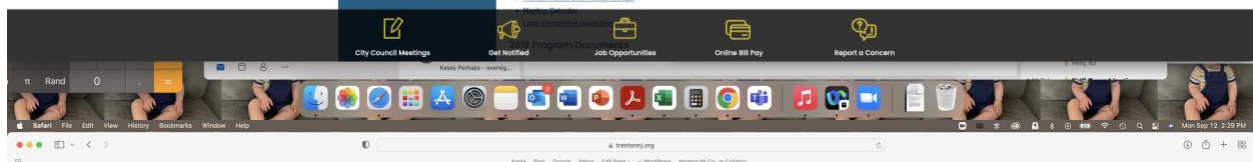
#### Publications

- 2016 Point in Time Count of the Homeless (PDF)
- Trenton Mercer 10-Year Plan to End Homelessness (PDF)

#### Quick Links

- Trenton/Mercer Continuum of Care Housing and Urban Development Information
- Mercer Alliance to End Homelessness
- U.S. Conference of Mayors
- Mercer County Board of Social Services
- Mercer County Department of Health and Human Services
- CEASa System Dashboard

[VIEW ALL](#)



Trenton/Mercer CoC

### FY2021 RENEWAL APPLICATION

**Due: July 1<sup>st</sup>, 2022 12:00pm**

**Instructions: Please complete one application for each project renewal**

#### Agency & Project Information

Applicant Name	
Project Name	
Current Contract Period	
HUD GRANT #	



Trenton/Mercer CoC

**FY2018 NEW PROJECT APPLICATION**  
**Due: Friday July 8th, 2022 3:00 p.m.**  
**Late applications will not be accepted**

**1. PROGRAM INFORMATION:**

<b>Organization Name:</b>	
<b>Organization Type:</b>	
<b>Employer or Tax Identification Number</b>	
<b>Organizational DUNS:</b>	
<b>Physical Address:</b>	
<b>City:</b>	

1E-2. Local Competition Scoring Tool  
Renewal Scoring Tool (pg2)  
New Scoring Tool (pg4)

Trenton/Mercer CoC  
FY2022 CoC Program Renewal

Criteria	Total Points
CoC Involvement	5pts
Participation in Coordinated Entry	5pts
Housing Quality Standards	5pts
CoC Monitoring Findings	5pts
Fiscal	5pts
Service Provision	10pts
Match	5pts
Racial Equity and Consumer Input	20pts
System Performance	10pts
Bonus Pts	+5pts
Monitoring Scoring (total pts differs per project type)	Max 345pts
<b>Total*dependent on monitoring score total possible points*</b>	<b>Max 415pts</b>

PERFORMANCE MEASURES, TARGETS & POINTS - RENEWAL PROJECTS

MEASURE	Target	Points	MEASURE	Target	Points
Length of Stay (RRH Only)	30 days	20	Serves Priority Population – From Street or Place Not Meant for Human Habitation	25%	5
	31-45 days	10	Ability to Spend Project Funds	>90	10
	>45 days	0		75%-89%	5
Exit to Permanent Housing	92% or more	15		74%-50%	2.5
	91% – 81%	5		<50%	0
	<80%	0	Drawdowns Submitted by Due Date	75%-100%	5
Returns to Homelessness	< 8%	15	Meets Match Requirement	100%	5
	9% - 19%	5	HMIS APR Submitted by Due Date	100%	5
	>20%	0	Match and Leverage Documentation	100%	5
New or Increased Earned Income	>8%	5	Drawdowns Submitted Accurately	75%-100	5
New or Increased Non-Employment Income	>10%	5	Serves Priority Population	100%	5

HMIS Data Quality Rate	<8%	2.5	Completed Acuity Index	100%	5
Serves Priority Population – Zero Entry	15%	5			

Trenton/Mercer CoC

FY2022 CoC Program New Project Score Sheet

Criteria	Total Points
<b>Organization Experience with target population (30 pts)</b>	
Experience with proposed population	10pts
Housing First approach	10pts
Utilizing federal funds	5pts
Integration into HMIS	10pts
<b>Racial Equity and Consumer Input Strategies (30 pts)</b>	
Agency staff diversity	5pts
Input of those with lived experience	10pts
Strategies to address racial equity	10pts
Culturally Appropriate services	5pts
<b>Project Description – Total Points (40 pts)</b>	
Understanding need of clients, type, scale, location of housing	15pts
Plan to rapidly secure and maintain housing	5pts
Increase employment and/or income	5pts
Coordinated Entry participation	5pts
Supportive Services	10pts
<b>Timeliness (5pts)</b>	5pts
<b>Financial (40 pts)</b>	
Cost effectiveness	5pts
Organization audit-no exceptions	3pts
Identified as low-risk	3pts
No findings	4pts
• Match	5pts
• Budget & Budget Narrative	20pts
<b>TOTAL POINTS</b>	<b>150</b>

1E-2a. Scored Renewal Project Application  
Scored Forms for One Project (pg2)



Trenton/Mercer CoC  
FY2022 CoC Program Renewal  
Life Ties

Criteria	Total Points	Score	
CoC Involvement	5pts	5	
Participation in Coordinated Entry	5pts	0	
Housing Quality Standards	5pts	5	
CoC Monitoring Findings	5pts	5	
Fiscal	5pts	5	
Service Provision	10pts	4	
Match	5pts	5	
Racial Equity and Consumer Input	20pts	10	
System Performance TH	162.5	132.5	
RRH	182.5	115	
Bonus Pts	+5pts		
<b>Total</b>	<b>405pts</b>	<b>286.5</b>	<b>71%</b>

# Trenton/Mercer CoC Project Performance Report

Organization: LifeTies

Project: LifeTies Joint RRH (NJ0590)

Date of Monitoring: May 2, 2022

CoC Monitoring Team: Ann Jones (City of Trenton), Joanne Locke (System Monitor)

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
!	RRH ONLY - Length of Time Homeless (Q7) # of days between project admission and Move-In.	30 days	20			
		31-45 days	10			
		>45 days	0	107 days	0	
✓	Exit to Permanent Housing (Q23A)	92% or more	15			6 exits - 5 to PH
		91% – 81%	5	83%	5	
		<80%	0			
✓	Returns to Homelessness (Q23A)	< 8%	15			
		9% - 19%	5	16%	5	1 return
		>20%	0			
✓	Min New or Increased Earned Income (Stayers) (Q19a1)	>8%	5	50%	5	
!	Min New or Increased Non-Employment Income (Stayers)	>10%	5	0%	0	
✓	Min New or Increased TOTAL INCOME (Stayers)	>10%	2.5	50%	2.5	
✓	Min New or Increased Earned Income (Leavers) (Q19a2)	>8%	5	33%	5	
!	Min New or Increased Non-Employment Income (Leavers)	>10%	5	0%	0	
✓	Min New or Increased TOTAL INCOME (Leavers)	>10%	2.5	33%	2.5	
✓	HMIS Data Quality Rate-PII (Q6a)	<8%	2.5	4%	2.5	missing SS#
✓	HMIS Data Quality Rate -Income/Housing (Q6c)	<8%	2.5	0%	2.5	
!	HMIS Data Quality - Timeliness- Project Start records entered into HMIS %3 days or less (Q6e) NEW	>74%	2.5	42%	0	
✓	Housing First: Serves Priority Population – Zero Income @ Entry (Q16)	15%	5	35%	5	
!	Housing First - Low Barrier – project accepts participants with active or history of mental health, substance abuse, physical disability. (Q13) NEW	100%	10	0%	0	
✓	Coordinated Entry: Participates in CE process (Attends CAT Team Meetings, completes assessments and accepts referrals) NEW	100%	25	100%	25	
✓	DV project Only - Use of Comparable Database NEW	100%	5	n/a	5	
✓	CE Project Only - % Placed on Prioritization List (CoC CE APR Q9.B) NEW	100%	5	n/a	5	
✓	CE Project Only - % of Successful Referrals to Residential Projects (CoC CE APR Q9.D) NEW	75%	5	n/a	5	
	FISCAL					
✓	Ability to Spend Project Funds	>90%	10			
		75%-89%	5	79%	5	
		74%-50%	2.5			
		<50%	0			
✓	Drawdowns Submitted by Due Date	75%-100%	5	92%	5	Nov20 rec'd 12/16
✓	Meets Match Requirement *	100%	5	100%	5	
✓	HMIS APR Submitted by Due Date *	100%	5	100%	5	
✓	Match and Leverage Documentation *	100%	5	100%	5	
✓	Drawdowns Submitted Accurately	75%-100	5	100%	5	
✓	Serves Priority Population *	100%	5	100%	5	
✓	Completed Acuity Index *	100%	5	100%	5	
	* =must meet 100% threshold to receive points					
	RECORD REVIEW (no points)					
✓	Verification of Disability	100%	n/a			TBD
✓	Verification of Homelessness	100%	n/a			TBD
✓	Evidence of Yearly Recertification	100%	n/a			TBD
✓	Rent Reasonableness	100%	n/a			TBD
				TOTAL POINTS:	115	
✓	MONITORING RESULTS					
FINDINGS:	No findings			MAX PSH	162.5	
CORRECTION PLAN:	n/a			MAX RRH	182.5	

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
CORRECTION DUE DATE:	n/a					

# Trenton/Mercer CoC Project Performance Report

Organization: LifeTies

Project: LifeTies Joint TH (NJ0590)

Date of Monitoring: May 2, 2022

CoC Monitoring Team: Ann Jones (City of Trenton), Joanne Locke (System Monitor)

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
✓	RRH ONLY - Length of Time Homeless (Q7) # of days between project admission and Move-In.	30 days	20	n/a		
		31-45 days	10			
		>45 days	0			
✓	Exit to Permanent Housing (Q23A)	92% or more	15	100%	15	4 exits to PH
		91% – 81%	5			
		<80%	0			
✓	Returns to Homelessness (Q23A)	< 8%	15	0%	15	no returns
		9% - 19%	5			
		>20%	0			
!	Min New or Increased Earned Income (Stayers) (Q19a1)	>8%	5	0%	0	
!	Min New or Increased Non-Employment Income (Stayers)	>10%	5	0%	0	
!	Min New or Increased TOTAL INCOME (Stayers)	>10%	2.5	0%	0	
✓	Min New or Increased Earned Income (Leavers) (Q19a2)	>8%	5	33%	5	
!	Min New or Increased Non-Employment Income (Leavers)	>10%	5	33%	5	
✓	Min New or Increased TOTAL INCOME (Leavers)	>10%	2.5	33%	2.5	
✓	HMIS Data Quality Rate-PII (Q6a)	<8%	2.5	0%	2.5	
✓	HMIS Data Quality Rate -Income/Housing (Q6c)	<8%	2.5	0%	2.5	
!	HMIS Data Quality - Timeliness- Project Start records entered into HMIS %3 days or less (Q6e) NEW	>74%	2.5	14%	0	
✓	Housing First: Serves Priority Population – Zero Income @ Entry (Q16)	15%	5	50%	5	
!	Housing First - Low Barrier – project accepts participants with active or history of mental health, substance abuse, physical disability. (Q13) NEW	100%	10	50%	0	
✓	Coordinated Entry: Participates in CE process (Attends CAT Team Meetings, completes assessments and accepts referrals) NEW	100%	25	100%	25	
✓	DV project Only - Use of Comparable Database NEW	100%	5	n/a	5	
✓	CE Project Only - % Placed on Prioritization List (CoC CE APR Q9.B) NEW	100%	5	n/a	5	
✓	CE Project Only - % of Successful Referrals to Residential Projects (CoC CE APR Q9.D) NEW	75%	5	n/a	5	
	FISCAL					
✓	Ability to Spend Project Funds	>90%	10			
		75%-89%	5	79%	5	
		74%-50%	2.5			
		<50%	0			
✓	Drawdowns Submitted by Due Date	75%-100%	5	92%	5	Nov20 rec'd 12/16
✓	Meets Match Requirement *	100%	5	100%	5	
✓	HMIS APR Submitted by Due Date *	100%	5	100%	5	
✓	Match and Leverage Documentation *	100%	5	100%	5	
✓	Drawdowns Submitted Accurately	75%-100	5	100%	5	
✓	Serves Priority Population *	100%	5	100%	5	
✓	Completed Acuity Index *	100%	5	100%	5	
	* =must meet 100% threshold to receive points					
	RECORD REVIEW (no points)					
✓	Verification of Disability	100%	n/a			TBD
✓	Verification of Homelessness	100%	n/a			TBD
✓	Evidence of Yearly Recertification	100%	n/a			TBD
✓	Rent Reasonableness	100%	n/a			TBD
				TOTAL POINTS:	132.5	
✓	MONITORING RESULTS					
FINDINGS:	No findings			MAX PSH	162.5	
CORRECTION PLAN:	n/a			MAX RRH	182.5	

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
CORRECTION DUE DATE:	n/a			MAX TH	162.5	

## 1E-5. Notification of Projects Rejected-Reduced



W. Reed Gusciora  
*Mayor*

**CITY OF TRENTON**  
**DEPARTMENT OF HEALTH & HUMAN SERVICES**

Dr. Adela Ames-Lopez  
*Director*

September 9, 2022

US Department of Housing and Urban Development  
Community Planning and Development  
451 7th Street, S.W.  
Washington, DC 20410

Re: Subject: FY2022 Local Competition

To Whom It May Concern:

There were no projects rejected or reduced during the FY2022 Local Continuum of Care Competition.

Sincerely,

Nikki Mosgrove, MA, Contract Administrator 2  
Department of Health and Human Services

#### 1E-5a. Notification of Projects Accepted



**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 3:25:30 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** kmac511@verizon.net  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hello Kevin,

The Trenton/Mercer CoC has approved the following sub-award totaling \$333,966.00 to Helping Arms for housing and services for the FY2022 CoC program budget.

- NJ0368 - \$333,966.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**

Contract Administrator 2

City of Trenton, Department of Health and Human Services

Office of Community Development

Tel: (609) 989-3103

[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

***We shall overcome because the arc of the moral universe is long but it bends toward justice.***

*—Rev. Dr. Martin Luther King Jr., “Remaining Awake Through a Great Revolution.”  
Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 3:05:53 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** kmcnear@anchorhousenj.org  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

The Trenton/Mercer CoC has approved the following sub-awards totaling \$308,735.00 to Anchor House for housing and services for the FY2022 CoC program budget.

- NJ0535 - \$213,235.00
- NJ0561 - \$95,500.00

If you should have any questions, please contact me or Ann Jones.  
Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 4:31:34 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** sbellamy@cctrenton.org  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

The Trenton/Mercer CoC has approved the following sub-awards totaling \$407,734.00 to Catholic Charities for housing and services for the FY2022 CoC program budget.

- NJ0146 - \$254,267.00
- NJ0206 - \$81,677.00
- NJ0368 - \$71,790.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 4:38:04 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** avalentin@cctrenton.org  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hi Arnold,

The Trenton/Mercer CoC has approved the following sub-awards totaling \$519,250.00 to Catholic Charities for housing and services for the FY2022 CoC program budget.

- NJ0400 - \$115,082.00
- NJ0536 - \$404,168.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification

**Date:** Monday, August 29, 2022 at 2:54:10 PM Eastern Daylight Time

**From:** Nikki Mosgrove

**To:** cbrewster@njhmfa.gov

**CC:** Vienckowski, Kasey, Ann Jones

Hello Catherine,

Thank you for submitting an application to the Trenton/Mercer CoC Committee for FY2022 Continuum of Care Funding. The review committee has evaluated your proposals. The Executive Committee is pleased to inform you that your projects have been supported for funding through the FY2022 application cycle. You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

If you would like to appeal any decisions made please reference the attached appeals policy to see how to complete the appeals process.

Tier	Rank	Score	Agency	Project	Request	Award	Notes
1	1	125	NJHMFA	Mercer HMIS FY22	\$19,970	\$19,970	Project awarded full amount requested
1	3	100	NJHMFA	Mercer HMIS FY22 Expansion	\$20,000	\$20,000	Project awarded full amount requested

Please be aware that the following requirements and deadlines will be in effect for the FY2022 application cycle:

- Projects may not request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, **DO NOT** hit the submit button in the system
- Applicants must email a pdf copy of the completed application to Kasey Vienckowski at [kvienckowski@monarchhousing.org](mailto:kvienckowski@monarchhousing.org) for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Kasey Vienckowski by **Thursday September 8<sup>th</sup>**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2022 CoC Competition page:

<https://www.hudexchange.info/programs/e-snaps/fy-2022-coc-program-nofa-coc-program-competition/>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

**Nikki Mosgrove, MA (she/her)**

Contract Administrator 2

City of Trenton, Department of Health and Human Services

Office of Community Development

Tel: (609) 989-3103

[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** UPDATE: FY2022 CoC Sub-award Notification  
**Date:** Thursday, September 1, 2022 at 1:58:47 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** Sarah Steward  
**CC:** Vienckowski, Kasey  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hi Sarah,

The Trenton/Mercer CoC has approved the following sub-awards totaling \$357,143.00  
Homefront for housing and services for the FY2022 CoC program budget.

- NJ0368 - \$254,898.00
- New PSH - \$102,245.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the “HUD grantee” required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**

Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 4:07:59 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** Susannah Coleman  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hello Susannah,

The Trenton/Mercer CoC has approved the following sub-award totaling \$270,069.00 to LifeTies for housing and services for the FY2022 CoC program budget.

- NJ0590 - \$270,069.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*



**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Tuesday, August 30, 2022 at 10:24:22 AM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** Derry.holland@oaksintcare.org  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hello Derry,

The Trenton/Mercer CoC has approved the following sub-awards totaling \$2,158,597.00 to Oaks Integrated Care for housing and services for the FY2022 CoC program budget.

- NJ0560 - \$143,503.00
- NJ0388 - \$748,444.00
- NJ0368 - \$379,697.00
- NJ0246 - \$106,671.00
- NJ0206 - \$670,320.00
- New Project - \$109,962.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification  
**Date:** Monday, August 29, 2022 at 3:49:18 PM Eastern Daylight Time  
**From:** Nikki Mosgrove  
**To:** Sum  
**CC:** Vienckowski, Kasey, Ann Jones  
**Attachments:** City of Trenton CoC 2022 notification.pdf

Hello Barrett,

The Trenton/Mercer CoC has approved the following sub-awards totaling \$204,212.00 to Rescue Mission of Trenton for housing and services for the FY2022 CoC program budget.

- NJ0464 - \$31,340.00
- NJ0310 - \$172,872.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**  
Contract Administrator 2  
City of Trenton, Department of Health and Human Services  
Office of Community Development  
Tel: (609) 989-3103  
[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

**Subject:** FY2022 CoC Sub-award Notification

**Date:** Monday, August 29, 2022 at 3:38:06 PM Eastern Daylight Time

**From:** Nikki Mosgrove

**To:** nsn@womanspace.org

**CC:** Vienckowski, Kasey, Ann Jones

Hello Natalie,

The Trenton/Mercer CoC has approved the following sub-award totaling \$249,148.00 to Womanspace for housing and services for the FY2022 CoC program budget.

- NJ0593 - \$249,148.00

If you should have any questions, please contact me or Ann Jones.

Best,

~Nikki

**Nikki Mosgrove, MA (she/her)**

Contract Administrator 2

City of Trenton, Department of Health and Human Services

Office of Community Development

Tel: (609) 989-3103

[nmosgrove@trentonnj.org](mailto:nmosgrove@trentonnj.org)

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Speech given at the National Cathedral, March 31, 1968.*

Thank you for submitting an application to the Trenton/Mercer CoC Committee for FY2022 Continuum of Care Funding. The review committee has evaluated your proposals. The Executive Committee is pleased to inform you that your projects have been supported for funding through the FY2022 application cycle. You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

If you would like to appeal any decisions made please reference the attached appeals policy to see how to complete the appeals process.

<b>Tier</b>	<b>Rank</b>	<b>Score</b>	<b>Agency</b>	<b>Sponsor</b>	<b>Project</b>	<b>Award</b>	<b>Notes</b>
1	2	102	City of Trenton	Anchor House	Coordinated Assessment for Youth (Anchor House)	\$100,000	Project awarded full amount requested
1	4	93	City of Trenton	Oaks, Helping Arms, CCPACT, Home Front	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation	\$1,075,778	Project awarded full amount requested
1	5	90	City of Trenton	Oaks	PSH for Chronically Homeless Persons (Oaks) Consolidation	\$202,863	Project awarded full amount requested
1	6	88	City of Trenton	RMOT	Permanent Supportive Housing for Chronically Homeless Women	\$31,340	Project awarded full amount requested
1	7	88	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence	\$249,148	Project awarded full amount requested
1	8	88	City of Trenton	n/a	Trenton Coordinated Entry	\$185,625	Project awarded full amount requested
1	9	87	City of Trenton	Oaks	Mercer PSH 8 - Housing First Phase 1 - Housing First Demonstration Initiative Consolidation	\$715,324	Project awarded full amount requested
1	10	86	City of Trenton	Catholic Charities	Mercer PSH 1 - CC On My Own	\$261,393	Project awarded full amount requested

1	11	86	City of Trenton	Catholic Charities	Mercer RRH 2 - CoC GA	\$120,362	Project awarded full amount requested
1	12	85	City of Trenton	Oaks	Housing First - Samaritan Trenton/Mercer 09	\$121,920	Project awarded full amount requested
1	13	84	City of Trenton	Oaks	Mercer PSH 3 - GTBHC & CC Greenwood Ave Consolidation	\$640,872	Project awarded full amount requested
1	14	79	City of Trenton	Catholic Charities	Housing Now Consolidation	\$450,664	Project awarded full amount requested
1	15	78	City of Trenton	RMOT	501-507 Perry Street Shelter + Care	\$172,872	Project awarded full amount requested
1	16	72	City of Trenton	Anchor House	Rapid Re-Housing for Homeless Youth Expansion	\$221,489	Project awarded full amount requested
½	17	71	City of Trenton	Life Ties	Joint TH-RRH for Youth Consolidation	\$281,601	Project awarded full amount requested
2	18	95	City of Trenton	Oaks	PSH for CH Individuals	\$109,962	Project awarded additional \$12,106
2	19	92	City of Trenton	Home Front	PSH for CH Individuals/Families	\$102,245	Project awarded full amount requested
2	20		City of Trenton	Home Front	DV RRH	\$299,668	Award not to exceed that amount, awaiting final budget

Please be aware that the following requirements and deadlines will be in effect for the FY2022 application cycle:

- Projects may not request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, **DO NOT** hit the submit button in the system
- Applicants must email a pdf copy of the completed application to Kasey Vienckowski at [kvienckowski@monarchhousing.org](mailto:kvienckowski@monarchhousing.org) for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Kasey Vienckowski by **Thursday September 8<sup>th</sup>**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2022 CoC Competition page:

<https://www.hudexchange.info/programs/e-snaps/fy-2022-coc-program-nofa-coc-program-competition/>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

1E-5b. Final Project Scores for All Projects

Trenton/Mercer CoC FY2022 Budget

Tier	Rank	Score	Agency	Sponsor	Project	Grant Number	Housing Type	Leasing	Rental Assistance	Supportive Services	Operating Costs	HMIS	Admin	Requested	Awarded
1	1	125	New Jersey Housing and Mortgage Finance Agency		Mercer HMIS FY2022	NJ015202F142114	HMIS	\$0	\$0	\$0	\$0	\$19,970	\$0	\$19,970	\$19,970
1	2	102	City of Trenton	Anchor House	Coordinated Assessment for Youth (Anchor House)	NJ056112F142003	SSO	\$ -	\$ -	\$ 91,000.00	\$ -	\$ -	\$ 9,000.00	\$100,000	\$100,000
1	3	100	New Jersey Housing and Mortgage Finance Agency		Mercer HMIS FY2022 expansion		HMIS				\$ 20,000			\$ 20,000	\$ 20,000
1	4	93	City of Trenton	Oaks Integrated Care, Helping Arms, CCPACT, HomeFront	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation	NJ036802F142008	PH	\$ 1,033,162.00	\$ -	\$ -	\$ 5,838.00	\$ -	\$ 71,254.00	\$1,110,254	\$1,110,254
1	5	90	City of Trenton	Oaks Integrated Care	PSH for Chronically Homeless Persons (Oaks) Consolidation	NJ056002F142003	PH	\$ -	\$ 125,508.00	\$ 5,174.00	\$ -	\$ 750.00	\$ 12,071.00	\$143,503	\$143,503
1	6	88	City of Trenton	Rescue Mission of Trenton	Permanent Supportive Housing for Chronically Homeless Women	NJ046402F142006	PH	\$ -	\$ 22,032.00	\$ 5,767.00	\$ -	\$ 800.00	\$ 1,805.00	\$30,404	\$30,404
1	7	88	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence	NJ059302F142002	Joint TH & PH-RRH	\$ 46,044.00	\$ 121,560.00	\$ 58,622.00	\$ -	\$ 11,000.00	\$ 17,490.00	\$254,716	\$254,716
1	8	88	City of Trenton	N/A	Trenton Coordinated Entry	NJ015202F142013	SSO	\$0	\$0	\$165,919	\$0	\$3,000	\$16,706	\$185,625	\$185,625
1	9	87	City of Trenton	Oaks Integrated Care	Mercer PSH 8 - Housing First Phase 1 - Housing First Demonstration Initia	NJ038802F142009	PH	\$ -	\$ 698,280.00	\$ -	\$ -	\$ -	\$ 50,164.00	\$748,444	\$748,444
1	10	86	City of Trenton	Catholic Charities ECS	Mercer PSH 1 - CC On My Own	NJ014602F142013	PH	\$ -	\$ 259,272.00	\$ -	\$ -	\$ -	\$ 14,253.00	\$273,525	\$273,525
1	11	86	City of Trenton	Catholic Charities ECS	Mercer RRH 2 - CoC GA	NJ040002F142005	PH	\$ -	\$ 68,160.00	\$ 43,000.00	\$ -	\$ -	\$ 7,162.00	\$118,322	\$118,322
1	12	85	City of Trenton	Oaks Integrated Care	Housing First - Samaritan Trenton/Mercer 09	NJ024602F142006	PH	\$ -	\$ 98,448.00	\$ -	\$ -	\$ -	\$ 8,223.00	\$106,671	\$106,671
1	13	84	City of Trenton	Oaks Integrated Care, Catholic Charities BHS	Mercer PSH 3 - GTBHC & CC Greenwood Ave Consolidation	NJ020602F142012	PH	\$ -	\$ 618,912.00	\$ -	\$ -	\$ -	\$ 51,408.00	\$670,320	\$670,320
1	14	79	City of Trenton	Catholic Charities ECS	Housing Now Consolidation	NJ053602F142004	PH	\$ -	\$ 285,084.00	\$ 106,905.00	\$ -	\$ 1,000.00	\$ 24,751.00	\$417,740	\$417,740
1	15	78	City of Trenton	Rescue Mission of Trenton	501-507 Perry Street Shelter + Care	NJ031002F142006	PH	\$ -	\$ 148,500.00	\$ -	\$ -	\$ -	\$ 13,612.00	\$162,112	\$162,112
1	16	72	City of Trenton	Anchor House	Rapid Re-Housing for Homeless Youth Expansion	NJ053502F142004	PH	\$ -	\$ 126,660.00	\$ 69,521.00	\$ -	\$ 1,000.00	\$ 16,508.00	\$213,689	\$213,689
1/2	17	71	City of Trenton	Life Ties	Joint TH-RRH for Youth Consolidation	NJ059002F142002	Joint TH & PH-RRH	\$ 42,984.00	\$ 97,560.00	\$ 114,762.00	\$ 6,195.00	\$ 1,500.00	\$ 23,064.00	\$286,065	\$286,065
2	18	95	City of Trenton	Oaks	PSH for CH Individuals		PH	\$ -	\$ 73,560	\$ 25,396			\$ 10,996	\$ 97,856	\$ 109,962
2	19	92	City of Trenton	Home Front	PSH for CH Individuals/Families		PH	\$ 77,424		\$ 19,761	\$ 1,400		\$ 3,660	\$ 102,245	\$ 102,245
Planning Project:															
		N/A	City of Trenton	City of Trenton Department of Human Services	2022 CoC Planning Project			\$ -	\$ -	\$ -	\$ -	\$ -		Total Applied	\$5,218,808
New Projects:															

PPRN	\$	2,996,677.00
Total Renewal (Annual Renewal Demand - ARD)/FPRN	\$	4,841,360.00
Tier 1	\$	4,599,292.00
Anticipated Tier 2	\$	783,803.70
CoC Bonus Allowable	\$	242,068.00
Total DV Bonus	\$	299,068.00
Total Renewal & Bonus	\$	5,383,096.00
Allowable Planning Grant	\$	145,241.00
Total Amount of Funding	\$	5,528,337.00

PPRN		
Trenton	\$	2,354,973.00
Ewing Township	\$	71,219.00
Hamilton	\$	185,542.00
Mercer County	\$	315,600.00
Princeton	\$	69,343.00
Total	\$	2,996,677.00



### 3A-2a. Healthcare Formal Agreements



Rooted In Your Community

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Karen Tanger, COO

Dr. Adela Ames-Lopes, Director  
City of Trenton  
Department of Health and Human Services  
319 E. State St.  
Trenton, NJ 08608

RE: Project Name: PSH for Chronically Homeless Individuals Expansion  
Number of Units: 7 units  
Start Date: 9/1/23 Expiration Date: 8/31/24  
Value of Commitment: \$77864.14

September 12, 2022

Dear Dr. Ames-Lopes:

On behalf of Oaks Integrated Care I am confirming our commitment to provide mental health services or physical health services for eligible clients by billing Medicaid and leveraging healthcare resources to help households that are experiencing homelessness. The healthcare resource will be provided continuously throughout the term of the grant as eligible clients are identified.

Oaks Integrated Care is a not-for-profit statewide Behavioral Health Agency licensed to provide supportive housing, partial care and outpatient services by the New Jersey Department of Human Services, Division of Mental Health and Addiction Services and is a licensed Medicaid provider for those services. Below is the estimate of Oaks match for these services to participants in this project:

Community Support Services (Supportive Housing):  
Hourly rate: \$110.56  
Estimate of services: \$15920.64

Partial Care:  
Hourly rate: \$18.82 (2 hour minimum)  
Estimate of services: \$47050.00

Outpatient Services:

45 minute session: \$99.29

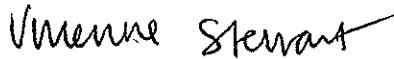
Estimate of services: \$14893.50

**Total estimate of services: \$77864.14**

Oaks Integrated Care will maintain and make available for inspection records documenting the service hours provided and any other documentation required. Oaks Integrated Care confirms that eligibility for program participants will be based on CoC program fair housing requirements and not restricted by Medicaid eligibility.

We look forward to continuing to work with the Trenton/Mercer CoC's Coordinated Entry process to provide housing to the tenants in the PSH for Chronically Homeless Individuals Expansion. If you have any additional questions, please feel free to contact me at 609-256-1421.

Sincerely,

A handwritten signature in black ink that reads "Vivienne Stewart". The signature is written in a cursive, flowing style.

Vivienne Stewart, MS LPC  
Vice President  
Oaks Integrated Care