

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at [CoC Program Competition](#) to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NJ-514 - Trenton/Mercer County CoC

1A-2. Collaborative Applicant Name: City of Trenton

1A-3. CoC Designation: CA

1A-4. HMIS Lead: NJ HMFA

1B. Coordination and Engagement—Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at [CoC Program Competition](#) to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
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- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation—Participation in Coordinated Entry. NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
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	In the chart below for the period from May 1, 2022 to April 30, 2023:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	No	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	No	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No	No	No
17.	Organizations led by and serving LGBTQ+ persons	No	No	No
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
Other: (limit 50 characters)				
34.	SSVF	Yes	Yes	Yes
35.	HUD VASH\	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

(1) Public notices and mailing list notices ensure that CoC meetings are publicized to those interested in homelessness. The City of Trenton and County of Mercer publicly posts the CoC meeting schedule for the entire calendar year on its CoC's webpages, including dates, times, and locations of meetings. The CoC's public meeting notices include an open invitation for any stakeholder interested in the mission of ending homelessness and provides an opportunity for ongoing participation. Stakeholders interested in becoming members of the CoC must submit an application to the CoC Lead. Applications are accepted on a rolling basis. This allows the CoC to receive input from a wide variety of agencies and advocates on local policy, advocacy, and subcommittee (SC) actions. The meeting calendar includes the full CoC membership, Executive Committee, Data Committee, Youth Homelessness Committee, CEASE Outreach, and Ending Chronic Homelessness Team. This allows the CoC to actively engage partners in the work of SCs. Interested community members can participate in monthly subcommittee meetings and quarterly CoC meetings.

(2) Post-pandemic a hybrid meeting model has been implemented. Meetings are held in-person, virtually, recorded and accessible to people living with a disability, experiencing homelessness or formerly homeless and they are encouraged by caseworkers and outreach workers to participate especially since communication is primarily virtual. In person meetings have returned for the full CoC membership and these meetings are hosted quarterly.

(3) The CoC actively recruits interested stakeholders to shape the CoC response to specific issues. For example, Anchor House provides shelter, school outreach, transitional and supportive housing, and street outreach to youth, ages 12 to 21 years of age in our geographic area and has a diverse board of directors is led by an African American woman, and culturally serves Black, Latino, and other People of Color, LGBTQ+, and persons with disabilities experiencing homelessness. This organization is dedicated to supporting and affirming the diverse identities and lives of lesbian, gay, bisexual, transgender, questioning, and intersex persons.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. NOFO Section V.B.1.a.(3)
Describe in the field below how your CoC:	
1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2. communicated information during public meetings or other forums your CoC uses to solicit public information;	
3. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

(1) The COT and County publicly posts the CoC meeting schedule for the entire calendar year on the City's/CoC's webpage, including dates, times, and locations of meetings and includes an open invitation for any stakeholder interested in the mission of ending homelessness. Meetings have been offered in a hybrid format. In person meetings have returned for full CoC committees, but specialized trainings, subcommittees, and the Executive Committee continue to meet virtually. The HOPE committee which is comprised of all homeless service providers meets monthly in a virtual format and conducts trainings as well as provides updates on resources in the community.

(2) The CoC communicates with a broad range of community organizations including hospitals, health centers, government and emergency management was paramount in first implementing safety guidelines for emergency shelters and the unsheltered. The communication occurs during CoC meetings and also provides information and discussion for new approaches for preventing and ending homelessness.

(3) The CoC publishes the schedule on the City's/CoC's webpage and includes meeting locations/instructions for hybrid options. All meeting materials are available in PDF and are accessible to those with disabilities. The CoC will make accommodations to ensure anyone in the public has the ability to participate.

(4) The CoC participated and considered public opinions from those interested in preventing and ending homelessness through the virtual ESG and CDBG Grant public hearings. In addition, the recently elected Youth Advisory Board participated and informed CoC policy to address the housing needs of homeless youth, including input about the CoC's Youth RRH & Youth CA projects. The CoC's CE conducted surveys in the park to invite previously unsheltered homeless. A CEASE Oversight committee that includes organizations that have a broad array of knowledge of homelessness was established to develop strategies and identify and maximize resources, which enable the CoC to develop new approaches to prevent and end homelessness.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)

(1)On 5/15/2023 the CoC widely advertised its Notice of Intent to Apply (NOIA) for new (reallocated, bonus and DV bonus) and renewal project applications to the general public by posting the announcements on the County of Mercer and the City of Trenton's websites. The information was also shared via email/listservs. Both methods ensure that the information was available to the public and those organizations not currently funded by the CoC.

(2)The CoC's process for the submission of project applications was outlined in the NOIA. Interested applicants were to apply via the online portal SurveyMonkey Apply and received an electronic version of the application which include detailed instructions and scoring methodology. Once completed, applicants were instructed to submit the application electronically to the CoC for review. The CoC also held bidders meeting on 05/15/23 and 05/17/23 to provide additional information regarding the NOIA and to answer any applicant questions regarding the proposal process. No factors put new agencies at a disadvantage for consideration and the NOIA stated that any nonprofit entity was an eligible applicant. The scoring criteria and evaluation method was provided. The CoC accepted proposals via SurveyMonkey Apply.

(3) The CoC used a multifaceted process to determine which projects would be submitted to HUD for funding. For renewal project, the CoC evaluated HMIS project performance , compliance with HUD regulations and agency capacity to administer the program as well as whether the program fits locally identified funding priorities. New projects are evaluated on fit with funding priorities, project quality and capacity, and agency ability to provide the identified service. Both new and renewal project applications were evaluated and scored on the agency's proactive steps to address racial equity. While new and renewal projects are evaluated on separate scoring scales, the CoC reviews % of points achieved to determine which projects will be supported for funding. Previous CoC or HUD funded experience was not used as a factor in the decision to fund.

(4)The NOIA was sent electronically as PDF Fully Accessible - a file format which is compatible with text to speech programs and can be converted to large text to ensure the information is effectively communicated to individuals with disabilities. The bidder's conference was held virtually and recorded to ensure full access to persons with disabilities.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. NOFO Section V.B.1.b.	
In the chart below:		
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
Other:(limit 50 characters)		

18.		
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1C-2.	CoC Consultation with ESG Program Recipients. NOFO Section V.B.1.b.	
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Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

(1&2)The City of Trenton, as both primary Emergency Solutions Grant (ESG) Recipient and CoC Lead Agency, conducted a needs assessment, and jointly developed a plan to allocate ESG and ESG-Cares Act (CV) funds. Joint ESG/CoC plans focus on reducing homeless episodes and ensuring households move to Permanent Housing (PH) quickly. To this end, 40% of ESG funds were allocated to Rapid Rehousing (RRH) in 2020 and 2021. In 2022, 82% of ESG22 funds were dedicated to Homeless Prevention services. ESGCV funds were allocated to shelter, homeless prevention and RRH projects in 2020 and 2021. The ESG lead is a member of the CoC Executive and System Oversight committees.

(2)The CoC Review Committee directly scores competitive ESG applications and makes funding recommendations based on ESG project performance, Homeless Management Information System (HMIS) data indicating need, and strategic planning with CoC-funded programs. The CoC has established specific performance goals and a monitoring process for both CoC and ESG funded projects. Both ESG and CoC funds are used to support the System Monitor who oversees HMIS performance. The CoC also provides letters of support to agencies seeking ESG funds through the state. The CoC only provides letters of support to well functioning projects.

(3&4)The CoC provides Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan (ConPlan) jurisdictions to address homelessness within the geographic area of Mercer County. The CoC actively shares HIC/PIT data and acts as the forum for soliciting community input on ESG planning and ConPlan updates for both Trenton and DCA.

1C-3.	Ensuring Families are not Separated. NOFO Section V.B.1.c.	
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Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	Yes

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. NOFO Section V.B.1.d.	
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Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts. NOFO Section V.B.1.d.	
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Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC collaborates with Mercer County Community College a CoC member that participates in CoC planning, Point in Time, the Youth Count, and partners in the design and implementation of the CE system for youth. The CoC works with school districts (SDs) on protocols to identify homeless youth, maintain school enrollment, & share data. The CoC collaborates with the McKinney-Vento homeless liaisons (MKVLs), to share housing & education services for homeless youth. A Parent Connection website with an # Every Day Matter "Attendance Campaign and kicked-off was shared with the CoC. CoC Access to Educational Services policy states that educational needs of children must be accommodated when families enter the CEASE system & families must be placed close to SD of origin so as not to disrupt education. CoC partner, HomeFront, has a Memorandum of Understanding with the NJ Department of Education to provide McKinney-Vento services to students experiencing homelessness. Dedicated staff work with families to identify educational needs including enrollment options and transportation and will accompany families to meet with local educational liaisons to facilitate smooth transition for youth attending school. This CoC member also provides high quality developmental care for children ages 0-5 years old (pre-kindergarten years). Anchor House, the youth services provider, has a School Outreach Counselor (SOC) that works with homeless youth in shelter to ensure they continue their education, including arranging transportation and obtaining schoolwork for students not currently attending school due to distance or suspension. The SOC works closely with child welfare, schools, and other educational programs to ensure that each youth can achieve their educational goals. CEASE Homeless Service Providers are required by law to inform parent/students of their rights to educational access and work with local homeless education liaisons to ensure that eligible students within the district are informed of the rights and services to which they are entitled, such as:

- remaining in the same school if they move,
- being quickly enrolled in a new school without required documentation,
- getting transported to and from school and
- to be able to fully participate in school activities.

A Youth Rights Poster for Unaccompanied Youth is available on the school board website.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. NOFO Section V.B.1.d.	
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Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The Trenton/Mercer CoC policy supports the McKinney-Vento Act, which mandates stability and continuity, including allowing homeless children and youth to remain in one, stable school environment and provide continuous access to teachers, programs, peers, and services. CoC Access to Educational Services Policy states the educational needs of children must be accommodated when families and unaccompanied youth enter the Coordinated Entry & Assessment System (CEASe). Educational needs are prioritized during the CEASe process. The Mercer County Board of Social Services (MCBOSS), with Homefront (HF), the emergency shelter for families notify participants of their access to education rights during intake. HF has dedicated staff who work with families to identify educational needs including enrollment options, transportation and will accompany families to meet with local educational liaisons to facilitate smooth transition for youth attending school. Youth services provider, Anchor House, has a School Outreach Counselor (SOC) that works with homeless youth in shelter to ensure they continue their education, including arranging transportation and obtaining schoolwork for students not currently attending school due to distance or suspension. The SOC works closely with child welfare, schools, and other educational programs to ensure that each youth can achieve their educational goals.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	Yes
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

Organizations	
1.	state domestic violence coalitions
2.	state sexual assault coalitions
3.	other organizations that help this population

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section V.B.1.e.
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Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:	
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

(1) Womanspace (WS) is the DV service provider and a voting member of the CoC. The CoC consults with WS to ensure the most up to date information is included in CoC policies and procedures particularly for survivors of DV.
(2) The CoC coordinates with WS to provide best practices such as trauma informed and victim centered training to CoC affiliated agencies and to Coordinated Entry staff on a regular basis (at least annually) on the dynamics of domestic and sexual violence; human trafficking; NJ laws, law enforcement, response and prosecution; safety issues to ensure the development of comprehensive safety plans for survivors. WS is a vital member of the COC Coordinated Entry Team and participates in Family, Youth and Non-Chronic Team meetings on a monthly basis. WS is an active participant with the state DV coalition. WS completes confidential assessments on DV households experiencing homelessness and uses a unique identifier to populate the CoC By Name List. The CoC System Monitor works directly with WS to obtain aggregate performance data on CoC and ESG funded projects. WS is represented on the CoC Coordinated Entry Evaluation Team which annually monitors the performance of the CE System including updating policies, ensuring equitable access and treatment, monitoring return rates, and consumer satisfaction.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section V.B.1.e.
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Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

(1) Womanspace (WS) is the victim service provider and voting member of the CoC. The CoC coordinates with WS to provide best practices such as trauma informed and victim centered training to CoC affiliated agencies and to Coordinated Entry staff on a regular basis (at least annually) on the dynamics of domestic and sexual violence; human trafficking; NJ laws, law enforcement response and prosecution; safety issues to ensure the development of comprehensive safety plans for survivors.

(2) The CoC provides Coordinated Entry staff with training on safety and planning protocols in serving survivors. Trainings are specifically designed to ensure that the CE process maintains privacy and confidentiality and that intake staff are trained on the unique needs of survivors. CoC partner, Mercer County Human Services, through its Office of Youth Services often hosts system-wide trainings on Human Trafficking for CEASe system partners. The CoC Lead is establishing a relationship with Covenant House, which recently received a grant to serve the State of New Jersey and provides specialized services to victims of human trafficking. The CoC will partner with this agency to be a resource to CE staff in identifying and meeting the needs of trafficking survivors. Working in conjunction with DV provider, the CoC develops protocols for referral of survivors both to and from the homeless system that make safety and confidentiality considerations a priority. CE Staff also receive training from Latino Legal Defense & Education Fund & SERV. All victim service staff receive 40 hours of training in domestic violence and 40 hours of training in sexual assault and meet the NJ guidelines for maintaining confidentiality in the services provided to victims. In an effort to address the increase in DV services, WS was allocated additional ESG-CV funding for shelter operations.

1C-5c.	<p>Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.</p> <p>NOFO Section V.B.1.e.</p>	
Describe in the field below how your CoC's coordinated entry includes:		
1.	1. safety planning protocols; and	
2.	2. confidentiality protocols.	

(limit 2,500 characters)

(1) To ensure the prioritization of safety to survivor households (SHs), the CoC places SHs in permanent housing projects and links to case management resources for ongoing safety planning. However, when a perpetrator causes a new threat/safety risk, the CoC works with housing providers and WS to complete an Emergency Transfer Risk Assessment of the SH and prioritizes them for other housing assistance. Staff provide trauma-informed victim centered services to develop a comprehensive safety plan. Staff also discuss the rights and options for the SH for legal matters, as well as for housing, financial and child custody matters and provides case management regarding the clients' goals in these areas. The client, Womanspace (WS) staff, the local victim service provider, and the CoC work on the client's goal and choice for permanent housing.

(2) To ensure confidentiality, when SHs present to a Coordinated Entry (CE) point while experiencing an imminent threat/safety risk, trauma-informed care trained staff implement CE policy by offering the household the choice to be referred directly to WS via phone to ensure confidentiality. This data is not collected in HMIS. Other service options may include other mainstream homeless assistance programs. If a SH presents at WS and agrees and request services, an assessment is completed for entry into the CE system. WS presents de-identified information to CE system to case conference consumer the full range of community resources available, while also providing immediate safe shelter. SHs presenting at MCBOSS the TANF agency/CE entry point for families are referred to WS for risk assessment, which is shared with MCBOSS to determine specialized resources or services to be provided considering clients' unique circumstances. High-risk DV clients may receive benefits without needing to participate in programs and may be exempt from time-limits for mainstream resources while moving into Joint TH/RRH, RRH or other housing of their choosing.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
Describe in the field below:		
1. the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and		
2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.		

(limit 2,500 characters)

(1) Womanspace (WS), the primary CoC and ESG funded DV provider, collects required data elements in a comparable database that is used to assess the scope and nature of need for resources to serve survivor households. Data from the comparable database is used to generate aggregate system level reports, such as the CoC Annual Performance report and the ESG CAPER report, which are used to assess the scale of housing and service needs for survivors.

(2) Womanspace provides de-identified assessment data during coordinated entry process to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

(1) When a household is admitted into a CoC funded program, project staff review programmatic requirements, which include the Emergency Transfer Policy with the household and a copy of the policies are provided for future reference.

(2) To request an emergency transfer, the tenant shall notify the CoC-funded agency's management office and submit a written request for a transfer to another location. The agency will provide reasonable accommodations to this policy for individuals with disabilities. The tenant's written request for an emergency transfer should include either:

1. A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the agency's program; OR
2. A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.

(3) To ensure the prioritization of safety to survivor households (SHs), the CoC places SHs in permanent housing projects and links to case management resources for ongoing safety planning. However, when a perpetrator causes a new threat/safety risk, the CoC works with housing providers and WS to complete an Emergency Transfer Risk Assessment of the SH and prioritizes them for other housing assistance immediately.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. NOFO Section V.B.1.e.	
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Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)

(1) The CEASE System prioritizes safety and access to housing services for persons fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking (DV). All CEASE System access points will be accessible for persons fleeing DV and will utilize the same screening tool and process as other persons entering the system.

Process: If an individual or family enters the CEASE System and, during screening, the individual or family is determined to be fleeing domestic violence, the CEASE System will immediately offer to contact the DV Provider to begin coordination of a housing and safety plan. The referral process is client centered. If the DV client does not wish to be connected to DV provider, the CEASE System will work with client to develop a housing plan. Whether or not the client wishes to be connected to DV services, the client will be offered equitable access to the full housing/services system available through the CEASE System, in accordance with all protocols.

2) The CoC is actively hosting focus groups for Persons with Lived Experience (PWLE) to develop an Advisory Board to the CoC. The focus groups are being hosted at several places throughout the community and are targeted to all populations experiencing homelessness: Survivors of DV, single adults, families, youth. The Advisory Board will review CoC processes such as coordinated entry, shelter, welfare, and identify key areas where individuals are experiencing high barriers in accessing necessary resources. The Executive Board will work with all service providers to implement any necessary changes.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs. NOFO Section V.B.1.e.	
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Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and
2.	accounted for the unique and complex needs of survivors.

(limit 2,500 characters)

(1) The CoC is in the midst of conducting focus groups of Persons with Lived Experience (PWLE) of homelessness. The first focus group was hosted on 8/10/2023 and others have been scheduled throughout the month of October 2023. The CoC Lead is working to facilitate these focus groups to develop a formal Advisory Board for the CoC to help evaluate the current service system in Trenton/Mercer. The focus groups are being hosted at various provider agencies specifically targeting all homeless subpopulations: individuals, families, youth, and survivors of DV. The focus groups are being facilitated by staff that have lived experience and a consultant, attendees names are not disclosed or shared beyond those meetings. Attendees are compensated at a rate of \$50/hour/meeting for their participation. The goal for the CoC in the next year is to develop an Advisory Board of PWLE as well as a number of subcommittees focusing on different aspects of the system: shelter, CE, PSH/RRH, prevention. Members of the subcommittee will designate representatives to sit on the Advisory Board and the Advisory Board will elect a chair and co-chair which will sit on the Executive Committee of the CoC. All participants in the subcommittees and Advisory Board will be compensated for their work and time through funding the CoC Lead has provided as well as state of NJ funding that has been dedicated to the development and compensation of Advisory Boards. (2) All policies and procedures are brought to the full CoC body for input prior to adoption. Womanspace, the DV agency, is a member of the full CoC body and provides critical input to ensure the needs of survivors are accounted for by maintaining strict confidentiality and security protocols.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:	
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

- 1) The CoC reviews and updates CoC Policies including the anti-discrimination policy on an annual basis. The CoC solicits feedback from Stakeholders which includes LGBTQ+ organizations through the CE Evaluation Stakeholder Survey. Feedback from the administered surveys is reviewed by the CE Evaluation Committee and agreed upon changes or updates are presented to the CoC Executive Committee for approval. The CoC is presently, and throughout Fall 2023, hosting focus groups for PWLE with the goal of formalizing a CoC Advisory Board by 2024. The CoC aims to have the Advisory Board review and recommend updates to all policies and procedures.
- 2) The CoC assists housing and service providers in developing project level anti-discrimination policies that are consistent with the CoC policies by providing them with technical assistance using the CoC anti-discrimination policy and HUD guidance.
- 3) The CoC evaluates compliance with anti-discrimination policies on an annual basis through the monitoring process. If a consumer or agency filed a complaint, the CoC lead or executive committee would follow the CoC monitoring policy and complete additional evaluations to ensure the agency/program are adhering to all CoC policies as well as HUD regulations.
- 4) During the monitoring process the monitoring committee evaluates program level policies and procedures as well as program guidelines, intake/referral process, and grounds for termination or non-acceptance into the program. If there are any program findings at all, but specifically showing that clients are not being accepted or are being terminated in any way that does not meet housing first, anti-discrimination CoC-wide policies the agency would have findings. To assist an agency with developing a corrective action plan, the CoC would provide the agency with technical assistance to develop the appropriate processes for serving people experiencing homelessness. In addition, the CoC will convene partners from within the county, state, or federally that can provide assistance to the agency in developing an effective program.

1C-7.	<p>Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.</p> <p>NOFO Section V.B.1.g.</p>	
<p>You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.</p> <p>Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:</p>		

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
NJ Dept of Community Affairs	16%	Yes-HCV	Yes
Trenton Housing Authority	47%	Yes-Public Housing	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs. NOFO Section V.B.1.g.	
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Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1)(2)The Trenton Housing Authority (THA) is a CoC Executive Member and assists in making essential decisions to improve the system. Working with the CoC Coordinated Entry (CE), the THA adopted a homeless preference for individuals and families experiencing homelessness. An MOU was developed between the CEAS Center, CE with the THA to prioritize individuals 55 and older for placement into its subsidized senior housing. THA works closely with the CEAS Center case management team to streamline the application and interview process for non-chronic seniors on the CE by-name list. Additionally, the CoC entered into a MOU with NJ Department of Community Affairs (DCA), which is the state-wide housing authority to facilitate a process and provide permanent housing vouchers to Mercer County residents experiencing homelessness. The entities identified priority populations that are required to use CE to apply for housing vouchers. DCA uses a 3-tiered preference system. Tier 1 reflects special admissions for targeted HUD assistance such as CoC, mainstream and EHV vouchers. Tier 2 reflects local preferences which include households with disabilities, victims of domestic violence and Veterans. The DCA homeless preference specifically supports victims of domestic violence. The CoC entered into a Memorandum of Understanding (MOU) with the Hamilton Township Housing Authority (HHA) to facilitate a process and provide permanent housing vouchers to Mercer County residents experiencing homelessness. The two entities identified priority populations and utilized the Moving On strategy using an acuity index tool to determine a household's ability to move from a CoC voucher to a Housing Choice Voucher. This partnership and strategy created openings to backfill CoC vouchers with eligible chronically homeless individuals from the CE by-name list.

1C-7b.	Moving On Strategy with Affordable Housing Providers. Not Scored—For Information Only	
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Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes

5.	Other (limit 150 characters)	
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1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	No

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Program Funding Source

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
NJ Dept of Commun...
Hamilton PHA

1C-7e.1. List of PHAs with MOUs

Name of PHA: NJ Dept of Community Affairs

1C-7e.1. List of PHAs with MOUs

Name of PHA: Hamilton PHA

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1. Discharge Planning Coordination.	NOFO Section V.B.1.h.
Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.	

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2. Housing First–Lowering Barriers to Entry.	NOFO Section V.B.1.i.
Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.	

1. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	21
2. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	21
3. This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a. Project Evaluation for Housing First Compliance.	NOFO Section V.B.1.i.
You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.	

Describe in the field below:	
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. The CoC evaluates all project applications to ensure 100% commitment to Housing First (HF). Per CoC Coordinated Entry policy, all projects in the CE system must operate a low barrier policy to ensure that no client is turned away from the system due to perceived barriers related to housing or services, including but not limited to low to no income, active or history of substance abuse, domestic violence history, resistance to receiving services, disability or needed supports, history of evictions and poor credit, lease violations or criminal record, with the exception for state or local restrictions that prevent projects from servicing people with certain convictions. The CE By Name List (BNL) prioritizes households with the highest barriers for housing, thus agencies who receive these referrals will house only prioritized households. On an annual basis, each CoC project is evaluated for Housing First/Low Barrier Implementation. The CE system is annually evaluated to review accuracy of referrals (housing placements & returns), satisfaction of consumers, and an overall commitment to the HF approach.

2. The CoC incorporated specific performance measures into the evaluation process and uses HMIS Annual Performance Report (APR) data to score for compliance with HF. Measure 1 is serving clients with zero cash income at entry. Target is 15% have zero cash income at entry and this is scored by HMIS APR Q16. Measure 2 is project accepts those with active/history of mental health, substance abuse, physical disability, DV. Target is 100% and is scored in HMIS APR Q13A.2. Projects who meet these HF measures receive 15 points in the scoring process. New projects applications are scored 10 points if are low barrier and accept persons with active/history of mental health, substance abuse, DV history.

3. For projects outside the competition, the CoC System Monitor reviews System Performance Reports and APR's for HF compliance, eligibility, length to time homeless and income growth. The CoC CE Dashboard monitors performance and is shared monthly with CoC members and the community via COC Website. The housing first approach is reinforced during monthly meetings with CE team members.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

Describe in the field below:	
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

(1)(2) Street Outreach is a proactive core component of the CoC's Coordinated Entry and Assessment System (CEASe). CoC Policy mandates Coordinated Entry (CE) covers 100 percent of the CoC geographic area that includes the City of Trenton and all of Mercer County, which is comprised of 12 municipalities. Specialized Outreach is conducted by multi-disciplinary teams of homeless outreach providers who strategically target unsheltered homeless individuals who are least likely to request assistance. Teams also attempt to locate individuals who have previously been identified through CE but whose whereabouts are unknown. Outreach activities are also coordinated with local police and hospitals.

(3) The CEAS Center coordinates monthly service events that include CEASe Outreach Response and Engagement (CORE) partners, held at different sites in the defined geographic area to engage unsheltered individuals and enroll in the CE system. During street outreach, assessments are conducted using the CEASe Assessment Tool to determine vulnerability and risk factors generating a score that is used to rank and prioritize for housing. The teams canvass hotspots for the unsheltered on a daily basis, including after hours, and also cover all areas where people experiencing homelessness have been reported weekly.

(4) The CoC dedicated additional funds to put 'in-reach' CE staff in the emergency shelter & the CEAS Center to Affirmatively Further Fair Access for service-resistant individuals with cognitive & other barriers who may not otherwise engage in the CEASe process.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1. Engaged/educated local policymakers	Yes	No
2. Engaged/educated law enforcement	Yes	No
3. Engaged/educated local business leaders	Yes	No
4. Implemented community wide plans	Yes	No
5. Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.l.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	266	229

1D-6. Mainstream Benefits—CoC Annual Training of Project Staff.	NOFO Section V.B.1.m.
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Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1. Food Stamps		Yes
2. SSI—Supplemental Security Income		Yes
3. SSDI—Social Security Disability Insurance		Yes
4. TANF—Temporary Assistance for Needy Families		Yes
5. Substance Use Disorder Programs		Yes
6. Employment Assistance Programs		Yes
7. Other (limit 150 characters)		
		No

1D-6a. Information and Training on Mainstream Benefits and Other Assistance.	NOFO Section V.B.1.m
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	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

(1) The CoC lead agency, the City of Trenton, along with County and state government partners, work to ensure that CoC partners are notified of any changes in mainstream benefits and resource availability by sharing weekly updates through the CoC and County email distribution lists, newsletters, and at monthly HOPE Committee meetings. It is a CoC CE policy to provide annual community-wide and full CoC training on mainstream programs that assist individuals and families experiencing homelessness.

(2) The CoC actively collaborates with the local federally qualified health center to ensure participant receives needed healthcare services. The CoC's CE system identifies and assesses individuals and families who would be eligible for mainstream benefits including health insurance enrollment and connects to appropriate services. The mental health and substance abuse providers in the community also provide annual trainings and updates at bimonthly CoC meetings.

(3) The County of Mercer has dedicated funds to the CoC for 2 certified SOAR Case Managers that work for a CoC affiliated agency. The SOAR Case Managers completed 80 applications in 2021 and 2022 with a 53% approval rate to date.

1D-7. Increasing Capacity for Non-Congregate Sheltering.	NOFO Section V.B.1.n.
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Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The CoC developed a safety, isolation and quarantine plan in conjunction with the local federally qualified healthcare center, local hospitals, emergency shelters, and City and County government to stand-up COVID quarantine shelter in the city of Trenton, the epicenter of homelessness and COVID positivity at the outset of the pandemic. The plan developed an order of priority to include residents experiencing homelessness discharged from inpatient hospitals, emergency shelters, unsheltered residents in the community suspected or diagnosed with COVID-19. Once residents were identified they were offered a safe-place to quarantine and received all needed medical care and telehealth services, beverages, food, cough medicine, hygiene supplies, and PPE. Upon discharge, residents were reconnected with community service providers and supports. According to federal and state guidance, congregate emergency shelters and transitional housing facilities had to reduce their capacity. Due to the reduction guidelines, the CoC established partnerships with local hotels to provide safe alternate shelter for individuals and families living in unsheltered conditions, congregate emergency shelters and transitional housing. The COC solicited support from its community stakeholders to provide beverages, food packages, cough medicine, hygiene supplies, and PPE to those placed in the hotels and access to telehealth services for medical and behavioral health needs. The community recognizes the need for continued non-congregate shelter options and the funding will continue moving forward.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases. NOFO Section V.B.1.o.	
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	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

The safety, isolation, and quarantine plan that was developed in partnership with other key stakeholders will be utilized as a model or framework for future public health emergencies. The CoC improved its readiness for future public health emergencies by establishing a Public Health Emergency Advisory Board that consists of executive-level decision makers in the organization (executive directors, board members), front-line providers and practitioners who will be involved in program implementation, representatives of local government who have responsibility for health planning such as the public health department, other community members such as staff from shelters, meal sites or other homeless programs, and professionals in the behavioral health care and substance abuse treatment services. The system enhanced its ability to communicate essential information to stakeholders, staff, and the community by using web-based platforms, telephonic and email notifications, and an emergency alert system. The CoC developed a COVID-19 dashboard of pertinent information. The pandemic also required that agencies and organizations work together to develop solutions, as no one entity was able to solve for the myriad of challenges that evolved. The silver-lining in all of this is that organizations are more cohesive and looking to each other for support, rather than trying to solve problems in isolation.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases. NOFO Section V.B.1.o.	
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	Describe in the field below how your CoC:
1.	shared information related to public health measures and homelessness, and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

(1) Working in conjunction with the local federally qualified healthcare center, local hospitals, and other stakeholders, the CoC developed a safety, isolation and quarantine plan and stood up a COVID quarantine shelter in the city of Trenton, the epicenter of homelessness and COVID positivity at the outset of the pandemic. The plan developed an order of priority to include residents experiencing homelessness discharged from inpatient hospitals, emergency shelters, unsheltered residents in the community suspected or diagnosed with COVID-19. Once residents were identified they were offered a safe-place to quarantine, in the newly opened COVID shelter, and received all needed medical care, telehealth services, food, beverages, medicine, hygiene supplies, and PPE.

(2) The system enhanced its ability to communicate essential information between the County operated Public Health department, which receives regular updates from state and federal public health officials, to homeless service providers, street outreach providers, staff, and the community by using web-based platforms, telephonic and email notifications, and a system-wide emergency alert system that covers the CoC geographic area.

1D-9.	<p>Centralized or Coordinated Entry System—Assessment Process.</p> <p>NOFO Section V.B.1.p.</p>	
Describe in the field below how your CoC's coordinated entry system:		
1. covers 100 percent of your CoC's geographic area;		
2. uses a standardized assessment process; and		
3. is updated regularly using feedback received from participating projects and households that participated in coordinated entry.		

(limit 2,500 characters)

(1) CoC Policy mandates Coordinated Entry (CE) covers 100% of the CoC geographic area that consists of the City of Trenton & 12 townships.
(2) The CE uses a standardized assessment process that has multiple access points for screening - including emergency shelters, soup kitchen, Board of Social Services and outreach for youth. Per the CoC CE policy, the CoC prioritizes unsheltered & chronically homeless individuals, families, & youth & those with the highest service needs as per Notice CPD 1611. The CE Assessment Tool assesses vulnerabilities such as unsheltered/sheltered homeless history, chronic health & mental health conditions & substance abuse; it also factors in other risks such as eviction history, & lack of income, benefit support & identification. The tool generates an assessment score used for ranking & prioritizing for housing. Directly after assessment, persons are assigned to the appropriate By-Name List (CH, NCH, Family, Youth, Vet). Coordinated Assessment Teams (CAT) case conference regularly with one another and their consumers they serve to develop a housing stability plan.
(3) Feedback is obtained from project and consumer satisfaction surveys developed by the CE Evaluation Committee that is comprised of members from the Executive Committee, Street Outreach, PWLE, and other system stakeholders. The CE system makes updates predicated on this feedback as needed.

1D-9a.	<p>Program Participant-Centered Approach to Centralized or Coordinated Entry.</p> <p>NOFO Section V.B.1.p.</p>	
<p>Describe in the field below how your CoC's coordinated entry system:</p>		
	1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
	2. prioritizes people most in need of assistance;	
	3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
	4. takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

(1)CoC Policy mandates Coordinated Entry (CE) covers the 100% CoC geographic area, including the City Trenton & 12 towns. To ensure CE reaches those least likely to apply for assistance, the CE has multiple access points for screening - including emergency shelters, soup kitchen, Board of Social Services and outreach for youth. Homeless Outreach Teams cover the entire CoC geographic area. CE members have access to specialized translation services to assist specialized communities. Specialized Outreach is conducted by multi-disciplinary bilingual teams targeting unsheltered homeless individuals least likely to request assistance or to attempt to locate individuals when whereabouts are unknown. Service Events are held monthly at different sites around the county to engage unsheltered individuals & enroll in the CE system.

(2) CoC CE policy prioritizes unsheltered & chronically homeless individuals, families, & youth & those with the highest service needs as per Notice CPD 1611. The CE Assessment Tool assesses vulnerabilities such as unsheltered/sheltered homeless history, chronic health & mental health conditions & substance abuse; it also factors in other risks such as eviction history, & lack of income, benefit support & Identification. The tool generates an assessment score used for ranking & prioritizing for housing. Directly after assessment, persons are assigned to the appropriate By-Name List (Chronically Homeless, Non-Chronic, Family, Youth or Veteran.

(3) Each category is assigned a specific Coordinated Assessment Team (CAT) comprised of providers from homeless services, youthservices, housing, mental health, addictions, & income/employment specialists to develop a housing stability plan with the goal of securing permanent housing within 30-60 days. CAT members engage with local law enforcement, PHAs, FQHC, and housing developers to address an array of system needs.

(4)The CoC shares best practices from the NAEH with CE staff to ensure the CE system remains client centered and low barrier. As part of the CE Evaluation process, consumers are asked to provide feedback on the efficiency & non-invasiveness of the assessment tool & overall satisfaction with the CE experience. This feedback is shared with the CE Evaluation Committee & reported to the CoC Executive Committee. Suggestions for improvement are incorporated as needed. System barriers are reported to the system's Oversight Committee & strategic planning meetings are held quarterly

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
	NOFO Section V.B.1.p.	

Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

- 1) The CoC communicates all services and housing opportunities to the community through its email listserv, updates at quarterly CoC meetings, and updates at HOPE meetings monthly.
- 2) Trenton/Mercer Coordinated Entry & Assessment System (CEASe System) ensures fair and equal access to the system, programs and services for all clients regardless of actual or perceived race, color, religion, national origin, age, gender identity, pregnancy, citizenship, familial status, household composition, disability, Veteran status, sexual orientation, or domestic violence status. CEASe System agencies display and provide the notice of Equal Access Regardless of Gender Identity and Marital Status information to all consumers who believe they have experienced housing discrimination.
- 3) The CoC works with legal services in the community to ensure that appropriate actions would be taken against persons or entities that impede fair housing choice.

1D-10.	Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	06/22/2022

1D-10a.	Process for Analyzing Racial Disparities–Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC operates a Data Subcommittee to troubleshoot pressing CoC-wide issues, including addressing systemic racial disparities. The subcommittee looks at the PIT, LSA, HMIS data, and Coordinated Entry data on an annual basis to assess how homeless individuals are overrepresented in the CoC population experiencing homelessness, tracking for example how households of different races are or are not moving into permanent housing destinations. The CoC also participates in a statewide subcommittee that has been tasked with evaluating the prioritization tools and coordinated entry process for each CoC that participates. The racial disparity tool developed evaluates the outcomes of those being assessed and accessing PH resources through the coordinated entry process.
2. The CoC has identified that Black/African Americans and Hispanic/Latinos are severely overrepresented in the CoC's population experiencing homelessness. 2023 PIT data indicates that Black/African Americans make up 18.7 % of the CoC's overall population but make up 62.9% of the county's homeless population. Meanwhile, the racial disparity analysis conducted of Coordinated Entry shows that 62.2% of persons in the homeless system are Black/AA and 64.6% of the CE prioritization list is made of Black/AA, disparities are seen in the Hispanic/Latino population as there are 15% of people on the CE list, but only 10% accessing homeless services in HMIS. In looking at outcomes persons identifying as Black/AA exit to permanent destinations 99.6% as compared to Hispanic Latino at 100%, and persons identifying as White at 98.9%.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes

11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		No

1D-10c.	Implemented Strategies that Address Known Disparities. NOFO Section V.B.1.q.
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Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has made a commitment to address racial disparities that impact people of color across the continuum of services offered by the system. Over the past several years data related to racial inequities has been reviewed and analyzed. According to the CoC PIT Report, while Black/African Americans (B/AA) make up 18.7% of the population, homelessness is experienced at a rate of 62.9% in comparison to other races in the county. On a program participant level, the CoC CE solicits feedback from program participants, as a result, the CoC prioritizes housing B/AA at a higher rate, prioritizes PSH vouchers for B/AA, forensically analyzes CE data monthly, and incorporates participation and feedback from B/AA in CoC administration and planning. The CoC CE system has partnered with B/AA experiencing homelessness to get feedback on fair treatment and ways in which the system could be improved. CoC Leadership and key community stakeholders participated in the Reinventing Our Communities (ROC) cohort program, an in-depth racial equity training program designed to address housing equity from the perspective of the homeless service system. The Mercer CoC System Monitor and CA leadership have participated in a statewide subcommittee developed to evaluate coordinated assessment tools to determine if they are causing further inequities. The subcommittee has met 3 times and has evaluated the system through data collection/analysis to determine how different races have access to coordinated entry. The subcommittee is actively working to change assessment tools to promote more equitable outcomes. Mercer County Department of Human Services (MCDHS), in partnership with the Mercer County Correction Center (MCCC), will coordinate re-entry planning efforts as required in NJ Assembly Bill 844, adopted on 8/24/20. In NJ, B/AA are incarcerated at a rate more than 12 times that of Caucasians. This partnership will enhance the services offered to returning citizens with the transition from incarceration to home by providing job training, housing assistance, counseling services, legal aid, and referrals and linkages for other needed services. This project will address this disparity by working closely with the CoC CE system to ensure returning citizens experiencing homelessness are prioritized for housing.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities. NOFO Section V.B.1.q.
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Describe in the field below:

1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and

2. the tools your CoC uses.

(limit 2,500 characters)

Starting in 2022, the annual monitoring process and local selection applications have begun asking agencies to report on the racial and ethnic demographics of their client population as compared to their direct staff, and executive-level staff; the monitoring and local selection also evaluate and score projects on their efforts to address racial disparities, including: analyzing aggregate data to better understand the pattern of program use for people of different races and ethnicities; whether populations served by the agency are reflected in decision making and planning bodies in the agency; whether the agency has a process in place to assess whether agency staff and executive boards are racially, ethnically, culturally, and experientially, reflective of population(s) served or has a recruitment and hiring plan to achieve this outcome; and if the agency reviews existing and new proposed policies to ensure they do not create or have the potential to create a disproportionate negative impact, or pose undue barriers, to any particular group. These agencies participate regularly in all CoC meetings and contribute to systems improvement conversations. Often, there is collaboration within agencies to assure that all service gaps are being filled and sustainable outcomes are identified in individualized treatment plans. The CoC is also tracking progress towards preventing and eliminating disparities by analyzing coordinated entry (CE) data. On a monthly basis, the CoC CE system evaluates, by race and ethnicity, the % of households who enter the CE System, the % of households who exit to permanent housing and the length of time households experience homelessness.

1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.

NOFO Section V.B.1.r.

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC Lead is working to develop an Advisory Board of PWLE of homelessness. Several focus groups have been scheduled/hosted throughout the community covering all subpopulations of homelessness: families, individuals, youth, DV survivors. The goal is to host the focus groups through October 2023 and develop an official Advisory Board by January 2024. The focus groups have yielded significant concerns that need to be addressed in the system and the CoC Lead aims to convene subcommittees addressing critical aspects of the system: CE, shelter, prevention, RRH/PSH. The subcommittees will consist of PWLE and they will elect representatives to sit at the full Advisory Board which will provide feedback and recommendations to the Executive Committee. The chair and co chair of the Advisory Board will be members of the Executive Committee with full voting rights. All members of the committees will be compensated for their time. The CoC Lead has also identified a priority to employee persons with lived experience and has assigned her to work on both CoC and ESG programs.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness. NOFO Section V.B.1.r.	
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You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	2	1
2.	Participate on CoC committees, subcommittees, or workgroups.	2	1
3.	Included in the development or revision of your CoC's local competition rating factors.	2	1
4.	Included in the development or revision of your CoC's coordinated entry process.	2	1

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness. NOFO Section V.B.1.r.	
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Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC and CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. For example, the Rescue Mission of Trenton developed the "New Direction" program, which was designed to help individuals with lived experience of homelessness and in recovery receive access to employment, educational and vocational opportunities, and created a support network of mentors who assist them after graduating from the program. As well, the Rescue Mission of Trenton has a vocational development program that connects people with lived experience to employment at a local BJ's Warehouse. This agency also developed an innovative partnership with the University of Pennsylvania that offers an intensive training program with the goal of helping individuals experiencing homelessness start and succeed in running their own businesses. One of the graduates of the program, who slept under a bridge before coming to the Rescue Mission of Trenton, now owns his own auto repair business and recently hired his first employee with lived experience.

Additionally, the CoC collaborates with the Mercer County One-Stop Career Center to provide on the job training programs, worker opportunity tax credit programs, and onsite recruitment and job fairs to people with lived experience in the CoC geographic area.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness. NOFO Section V.B.1.r.	
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Describe in the field below:	
1.	how your CoC routinely gathers feedback from people experiencing homelessness;
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

(1&2) Through the Coordinated Entry Evaluation Process, the CoC conducts routine surveys and focus groups with persons with lived experience to get feedback on their experience receiving assistance. The survey and focus groups are designed to get feedback on the following areas: accessibility, racial equity, safety, and communication in a person's preferred language – just to name a few. A special focus group is held on a quarterly basis with formerly homeless persons that were housed through coordinated entry to get their feedback on housing preferences, satisfaction with current housing choice, and to discuss concerns about future homelessness.

On a monthly basis, case managers engage with people housed through the CoC Coordinated Entry process to provide housing stabilization services to get feedback and address any concerns.

3) When consumers provide feedback of challenges, the CoC takes the following steps to address the challenges. The CoC Evaluation Review Team (ERT), consisting of the CoC Lead and CE Administrators, will review the consumer feedback, collect as much information as possible from all parties, including the consumer, and will work with the consumer to develop a resolution of the challenge. The ERT team will maintain client confidentiality, if requested by the consumer, and will provide advocacy and tools (translation services, flexible scheduling etc) so that the consumer can be an active participant in the process. Issues presented to the ERT become part of the CE Evaluation Report and are shared with the CoC Executive Committee, which includes persons with lived experience.

1D-12.	Increasing Affordable Housing Supply. NOFO Section V.B.1.t.	
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Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

The State of NJ monitors municipalities to ensure that they are providing their 'fair share' of the region's need for affordable housing for moderate and low income people. The Mount Laurel Doctrine prohibits discrimination against the poor by the state and municipalities in the exercise of their land use powers. In response to the Mount Laurel Doctrine the NJ Legislature passed the Fair Housing Act which created the Council on Affordable Housing (COAH) to assess statewide needs for affordable housing and allocate that need on a municipal fair share basis. COAH evaluates each municipality and ensures that they review and approve housing plans that meet their affordable housing obligations.

The CoC recognizes that affordable housing development is critical to ending homelessness for all those experiencing it in Mercer County. Low income housing developers are partners and members of the CoC. Two strategies implemented by the CoC:

(1)Identification of barriers: at the bimonthly CoC meetings all members are encouraged to discuss barriers they are seeing in the community to helping the homeless get housed. One barrier that has been stated CoC wide is that there is not enough housing stock that are willing to work within FMR rates. The need for affordable housing development is necessary to ensure there is housing to meet the needs of the community that cannot afford market rate. Mercer County Housing and Community Development (MCHCD) office has been successful in engaging with Hamilton and Ewing townships in increasing their municipalities affordable housing stock. MCHCD and strong municipality support for affordable housing development has proven to be very successful in reducing barriers to housing development. The CoC aims to hold municipalities accountable to fair share laws.

(2)Funding and Advocacy Efforts: Trenton has developed the '250 plan' which aims to revitalize the city by 2042. One of the main goals of this plan is to ensure safe, quality, affordable neighborhoods. The CoC is also aiming to work with the county and city of Trenton in development of HOME ARP plans so that there can be more funding to support affordable housing development & to fill gaps that are delaying existing projects from moving forward. MCHCD has awarded funding to municipalities to support low income housing development and continues to prioritize this.

1E. Project Capacity, Review, and Ranking—Local Competition

HUD publishes resources on the HUD.gov website at [CoC Program Competition](#) to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	<p>Web Posting of Your CoC's Local Competition Deadline—Advance Public Notice.</p> <p>NOFO Section V.B.2.a. and 2.g.</p> <p>You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.</p>	
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1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	07/26/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition—meaning the date your CoC published the deadline.	06/09/2023

1E-2.	<p>Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.</p> <p>NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.</p>	
<p>You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.</p> <p>Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:</p>		

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2, along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.		

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	415
2.	How many renewal projects did your CoC submit?	16
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
NOFO Section V.B.2.d.		

Describe in the field below:	
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1) Using the CoC Performance Evaluation Tool, the CoC analyzed the HMIS Annual Performance Reports (APR), of each individual CoC PH project to score and rank PH projects. The CoC uses System Performance Measures, such as Length of Time Homeless (for RRH), Returns to Homelessness, Income Growth, and Successful Exits/retentions to evaluate and rank projects. The scores of these measures account for 65% of the available points.

2) Using the APR report, the CoC measures how long it takes to house people in PH by calculating the time between Project Start Date and Residential Move-In Date.

(3) The CoC prioritizes projects that serve vulnerable populations such as chronic homelessness, unsheltered, or those with low or no income, significant mental/behavioral health/disability/substance abuse challenges, those using jails/hospitals frequently and needing significant support to maintain permanent housing, homeless youth vulnerable to victimization, and those with a history of victimization/abuse, domestic violence, sexual assault, and childhood abuse.

(4) The CoC recognizes that serving the hardest to serve population may impact performance, as it may take additional efforts and resources to help this vulnerable population. As such, the CoC prioritizes projects who serve vulnerable populations. Extra points are

awarded for renewal projects who are “housing first, who serve clients designated as “priority populations”, and those with zero income at entry.

(4) The CoC’s Notice of Intent for new/renewal proposals sought low-barrier projects to serve those with greatest needs and vulnerabilities without preconditions, promoting Housing First-oriented PSH for vulnerable families, Joint TH/RRH for homeless youth and Coordinated Entry (CE). The CoC Project Ranking Tool was shared at the public posting. Proposals were also scored based on the degree to which they will coordinate referrals with the CoC’s CE system, which prioritizes the unsheltered, those with little income, greatest lengths of homelessness, and most severe service needs per CoC Policy & HUD Notice CPD 16-11.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	

Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

(1) The CoC membership includes persons with lived experience and is reflective of the population experiencing homelessness in the community. During the 2023 PIT count of those experiencing homelessness 63% were Black/African American, 14% White, and 18% Hispanic/Latino/a. The Trenton/Mercer CoC membership is approximately 54% white, 38% Black/African American, and 8% Hispanic/Latino/a. Feedback from this body helped to create the performance indicators used in the CoC Rank and Review process. The CoC is developing an Advisory Board of Persons with Lived Experience (PWLE) to provide critical insight into the homeless service system in the CoC. The first focus group was held on August 10th, 2023 at the Rescue Mission of Trenton which hosts an adult shelter, transitional housing program, and permanent supportive housing programs. The CoC is working to host focus groups at several agencies to cover all subpopulations. The next focus group is scheduled for October 11th, 2023 at HomeFront the agency dedicated to serving homeless families. Focus groups will be scheduled at Anchor House (youth), WomanSpace (DV), and Helping Arms (adults/unsheltered). The focus groups will be hosted throughout fall 2023 with the Advisory Board meeting early in 2024. The Advisory Board will participate in the development of all local selection materials for the 2024 process.

(2) The CoC review committee is made up of non-conflicted members of the CoC Executive committee. The committee has a diverse makeup of members that reflect those experiencing homelessness in the community. During the 2023 PIT count of those experiencing homelessness 63% were Black/African American, 14% White, and 18% Hispanic/Latino/a. The CoC is made up of a diverse group of people from agencies, advocates, and PWLE. The makeup of the Trenton/Mercer CoC is approximately 54% white, 38% Black/African American, and 8% Hispanic/Latino/a.

3. In the CoC project rank and review process, 20% of the points are allocated for racial equity and consumer input strategies, such as agency staff diversity, input of those with lived experience, strategies to address racial equity, and culturally appropriate services. The CoC Rank and Review policy requires the prioritization of vulnerable populations which include but is not limited to; serving the identified priority population, zero income at entry, unsheltered, greatest lengths of homelessness, and most severe service needs.

1E-4. Reallocation—Reviewing Performance of Existing Projects.	
NOFO Section V.B.2.f.	
Describe in the field below:	
1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

(1) The Trenton/Mercer CoC's reallocation policy ensures that projects submitted in the CoC Consolidated Application best align with the HUD's priorities. The CoC actively monitors all CoC projects and conducts project review and ranking on an annual basis. Projects are ranked based on HMIS performance (reducing length of homeless, reducing returns, income growth and maintenance) and Fiscal performance (expenditure of CoC grant funds, and accurate drawdowns.) Higher performing projects are prioritized for funding. Poor Performance/Underfunded Renewal projects will be reviewed to determine whether the project is satisfactorily meeting performance outcomes and may have funds partially or fully reallocated. Organizations found to have less than 80% of their grant expended will be targeted for reallocation. Organization spending will be based on level of service and grant savings (attributed to FMR) and rent contributions.

(2) The CoC primarily focused on projects that returned funding in the last 3 fiscal years to reallocate funds for new projects.

(3) The CoC did not reallocate any projects in full but reallocated funding from some projects that were consistently returning money in previous years.

(4) The CoC identified 8 low performing projects in FY2021 and reallocated those to fund coordinated entry expansion project. During this year's monitoring process 4 projects were identified to be reduced to allow a new program for youth to be funded

1E-4a.	Reallocation Between FY 2018 and FY 2023. NOFO Section V.B.2.f.	
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Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
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1E-5.	Projects Rejected/Reduced—Notification Outside of e-snaps. NOFO Section V.B.2.g. You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	
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1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	08/14/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps. NOFO Section V.B.2.g. You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	08/14/2023
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1E-5b.	Local Competition Selection Results for All Projects. NOFO Section V.B.2.g. You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	
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	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank—if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline. NOFO Section V.B.2.g. and 24 CFR 578.95. You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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You must enter a date in question 1E-5c.

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website. NOFO Section V.B.2.g. You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	
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You must enter a date in question 1E-5d.

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	NJ HMFA
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/27/2023
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2022 HMIS Data Standards; and

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1) Womanspace (WS), the primary CoC and ESG funded Domestic Violence (DV provider), uses a Comparable Database (CDB) to collect all HUD required data elements. Data from the comparable database is used to generate aggregate system level reports, such as the CoC APR, ESG CAPER and ESG.CV Quarterly reports, which are used to assess the scale of housing and service needs for survivors. The DV provider works in conjunction with the CoC, ESG, and HMIS leads to ensure all reporting requirements from the CDB are met. The CoC System Monitor reviews aggregate data from the CDB on a monthly basis and works with the DV provider to ensure reporting requirements are met. In addition to reporting, Womanspace provides de-identified Coordinated Entry assessment data to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who

are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

2) The DV agency uses a HUD compliant comparable data base which is compliant with FY22 HMIS Data Standards.

3) The Trenton/Mercer CoC is compliant with 2022 HMIS data standards and has worked with the HMIS lead to implement the new data standards and train all agencies on these updates. The data quality committee meets bimonthly and monitors agency progress as well as data quality.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.

NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	225	25	200	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	92	20	72	100.00%
4. Rapid Re-Housing (RRH) beds	229	12	217	100.00%
5. Permanent Supportive Housing (PSH) beds	399	0	350	87.72%
6. Other Permanent Housing (OPH) beds	471	0	350	74.31%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5. NOFO Section V.B.3.c.	
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For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

The only beds that do not meet the 85% measure are OPH. This is due to NJ DCA's PHA EHV vouchers. CoC's are advocating with the state to have these beds entered into HMIS. All other project types surpass the benchmark.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0. NOFO Section V.B.3.d. You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
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Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at [CoC Program Competition](#) to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1. PIT Count Date.	NOFO Section V.B.4.a	
Enter the date your CoC conducted its 2023 PIT count.		01/24/2023
2B-2. PIT Count Data–HDX Submission Date.	NOFO Section V.B.4.a	
Enter the date your CoC submitted its 2023 PIT count data in HDX.		04/27/2023
2B-3. PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	NOFO Section V.B.4.b.	
<p>Describe in the field below how your CoC:</p> <ol style="list-style-type: none">engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; andincluded youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.		

(limit 2,500 characters)

During the 2023 PIT planning process, the CoC actively engaged with youth service providers and youth with lived experience to develop and implement the CoC PIT Count strategy. The CoC facilitated PIT planning meetings with homeless youth service providers (Anchor House and LifeTies) and youth with lived experience from Anchor House Youth Advisory Board to review the PIT Survey Tool, and to develop a training program for PIT Outreach Staff on safety protocols during street outreach, and best practices on engaging homeless youth during the count. Youth homeless service providers and youth with lived experience were instrumental in developing a PIT Outreach Grid that included hot spots where homeless youth were likely to congregate ensuring full coverage during the PIT.

2B-4. PIT Count–Methodology Change–CoC Merger Bonus Points.	
NOFO Section V.B.5.a and V.B.7.c.	

In the field below:
1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;
2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and
3. describe how the changes affected your CoC's PIT count results; or
4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

For FY2023 the PIT survey was updated to identify barriers & needs of participants before responding to questions on homeless history. The PIT survey was modified by the Statewide Advisory Board of persons with lived experience to be less tautological & more person-centered using a motivational interview approach to improve data collection of all the characteristics of homeless history. Their efforts provided invaluable insight and reshaped the survey to gather required data while respecting the humanity of respondents. In conjunction with survey updates, the CoC provided enhanced trainings for volunteers & agencies completing the survey to ensure full understanding of the changes to the data collection, CH definition & distinctions related to counting length of time & episodes of homelessness.

The CoC Outreach teams partnered with volunteers to count the unsheltered population more effectively throughout the CoC geographic region. 6 virtual trainings were conducted & readily available to all agencies, interviewers, and volunteers alike prior to the count. PIT Count & outreach trainings were also organized & co-facilitated by the Advisory Board. Outreach trainings had a heavy focus on motivational interviewing. PIT trainings provided viewers a full understanding of data collection requirements for all elements associated with PIT analysis including homeless history & disabling condition.

The changes affected the CoC PIT Count. From 2022-2023 there was a 34% increase in the overall homeless population, both sheltered and unsheltered. The CoC has an extensive network of providers that assist with outreach activities throughout the year. The Outreach teams worked to identify locations where unsheltered persons stay & to improve engagement and secure participation in the PIT & on-going services in the community. Outreach efforts strengthened this year's PIT process.

73% of the PIT data was collected through HMIS & the remaining 27% of data was collected via client surveys. As a result of these changes, the CoC saw an increase in volunteer engagement & a reduction in the number of potentially duplicate surveys.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors Your CoC Uses. NOFO Section V.B.5.b.	
In the field below:		
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The CoC's methodology to determine risk factors for becoming homeless for the first time was to analyze HMIS data including assessment and vulnerability scores for households entering the CoC Coordinated Entry System (CES). Persons experiencing homelessness for the first time indicated loss of income and eviction as two primary causes of homelessness.

2. To address households at risk of becoming homeless due to a loss of income, the CoC links eligible households to the Mercer County Board of Social Services (MCBOSS), the TANF agency, to quickly be connected to income and mainstream benefits. To address eviction, households are connected to homeless prevention and diversion services. The County of Mercer was awarded approximately \$23M to provide eviction prevention through the Dept. of Treasury's Emergency Rental Assistance Program (ERAP). MCBOSS administered these funds and to date, over 1500 households have received eviction prevention services. Other prevention funds such as ESG, ESG-CV, FEMA EFSP, State Supportive Services for Homeless, State Emergency Assistance, and SSVF are available to persons deemed eligible. The agencies administering prevention funds are CoC partner agencies and are directly involved with the CoC CES.

3. Jeff Mascoll, Executive Director of MCBOSS, the lead TANF agency and primary access point for the CES system is the person/agency responsible for overseeing the strategy to reduce FTH. Mr. Mascoll is also Chair of the CoC Executive Committee

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless. NOFO Section V.B.5.b	
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Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	No

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce. NOFO Section V.B.5.c.	
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In the field below:
1. describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1.HDX measure 1.2a indicates an increase in the median Length of time Homeless (LOT) from 8 bed nights in 2021 to 13 in 2022. A 5% decrease in 1.2b. reducing median bed nights from 97 in 2021 to 92 in 2022. The strategy to reduce the Length of Time Homeless (LOTH) is to identify and prioritize households with the longest lengthsof homelessness and most severe service needs for housing assistance. These households are often those who, without focused assistance, would remain homeless the longest. By prioritizing this population, the CoC aims to quickly house these households using a Housing First model, thus reducing the avg LOTH homeless.

2.The CoC identifies these households with the longest LOTH through the CE Assessment process. The CE HMIS Assessment Tool is used to assess vulnerabilities and risk factors such as LOTH, unsheltered/sheltered homeless history, chronic health and mental health conditions and substance abuse; it also factors in other risks such as eviction history, lack of income, benefit support and identification. The assessment tool generates a score that is used for ranking and prioritizing those with long LOTH for housing. Immediately after assessment, persons are assigned to the appropriate By- Name List category (Chronic, Non-Chronic, Family, Youth, and Veteran). Each category is assigned a specific CE Team that consists of providers from homeless services, youth services, housing, mental health, addictions, and income/employment specialists. CE teams work with the household to develop a housing plan with the goal of obtaining permanent housing between30-60 days. In order to expand the capacity of CoC PSH vouchers for the high priority household CoC funded PSH projects conduct an annual acuity needs assessment to determine if persons in PSH have the stability to move-on to mainstream housing, thus freeing up vouchers and reducing LOTH for those most in need of housing. CAT teams monitor vacancies weekly to meet the goal of housing in 30-60 days.

3.The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce the LOTH.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section V.B.5.d.	
In the field below:		
1. describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;		
2. describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and		
3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.		

(limit 2,500 characters)

1.HDX Measure 7B.2 indicates 95% of households exited Permanent Housing (PH) or retained PH in 2022, a 1% increase from 2021 (94%). HDX measure 7B.1 indicates that 27% of persons leaving ES, TH moved into PH. This is a 3% increase from 2021. The CoC's strategy to increase the rate of exits to PH from ES, SH, TH and RRH is to assess and target housing assistance and resources to those with the highest service needs and longest homeless histories through the Coordinated Entry system. As persons enter the CE System, they are immediately assessed and connected to specialized Coordinated Assessment Teams (CAT) consisting of homeless services and housing providers, income/employment specialists, and mental health providers, who work with individuals and families to develop a housing plan in 30-60 days. Additionally, the CoC collaborated with the Mercer County Human Services to dedicate funds to support CE staff in the ES to complete assessments, collect documents and complete housing applications. This streamlined assessment process and coordination with housing providers and landlords is improving rates at which households in ES/SH/TH and RRH move to PH.

2.The CoC has a multifaceted strategy for households in permanent housing projects to retain permanent housing or exit to permanent housing destinations. To help chronically homeless households retain stable housing, OAKS Integrated Care, the CoC's primary behavioral health and PSH provider, offers intensive case management services through its Supportive Housing and Integrated Case Management programs. These programs work directly with the client to ensure clients are connected to mental health services, medication, health care, etc. designed to keep clients in PSH stably housed. Additionally, the CoC utilizes SOAR workers to assist clients in applying for SSI/SSDI benefits. Between 2021/2022, 80 individuals were assisted in the application process, 53% were awarded the benefit. The increase in SSI income provides additional financial stability for the client. The CoC continues to implement the established move- up strategy utilizing an acuity index to assess clients in PSH programs for eligibility to successfully exit into mainstream PH.

3.The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce the LOTH.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	

In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1)HDX Measure 2 indicates a 1% decrease in returns to homelessness from 0-6 months, 6-12 months, and 13 to 24 months. There was a 2% decrease in returns over 2 years. The CoC CE system uses HMIS to identify persons who returned to homelessness or who have multiple homeless episodes by tracking exits from PH and returns to ES/TH. The CE By-Name List is also used to identify and track individuals and families who return to homelessness. Persons who return are re-assessed to determine level of need and specific risk factors that contributed to their return. People with multiple episodes of homelessness are prioritized.

2)The strategy to reduce the rate of return is to identify, through assessment, those households with potential risk factors for returns, such as multiple episodes of homelessness, previous evictions, loss of income/ no income and high service needs. Once identified, OAKS Integrated Care, the CoC's primary behavioral health and PSH provider, offers intensive case management services through the Supportive Housing programs. This program work to ensure at-risk clients are connected to mental health services, health care and other services designed to keep clients in PSH stably housed, thus reducing the rate of returns. In addition, the CoC collaborated with Mercer County Human services to dedicate additional funds to support case management and housing stability planning to prevent re-entry. The CAT Teams conduct 6 months of follow up to ensure housing stability. The CEAS Center holds quarterly Housing Success events to celebrate and offer support to individuals permanently housed through the CE system.

(1)The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, is responsible for overseeing the CoC's strategy to reduce Returns to Homelessness.

2C-5. Increasing Employment Cash Income—CoC's Strategy.	
NOFO Section V.B.5.f.	
<p>In the field below:</p> <p>1. describe your CoC's strategy to access employment cash sources;</p> <p>2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and</p> <p>3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.</p>	

(limit 2,500 characters)

1.HDX Metric 4 indicates a 31% increase in employment income for project stayers between 2021 and 2022. The CoC's strategy to increase employment income is to identify and prioritize households with no employment income or at risk of losing employment income and to connect to mainstream services. This is a key function of the CoC Coordinated Entry System (CES) . All households entering the CES are assessed and prioritized based on risk factors. Lack of employment income being one indicator of instability. Once identified, these households are connected to a variety of programs in the community designed to increase employment income.

2.The CoC partners with mainstream employment organizations, specifically the Mercer County One Stop (1SC), who is also a CoC Executive Committee member, to provide employment programs and resources to homeless individuals and families. The 1SC is continually working to create new linkages to systematically connect homeless households to employment income. The 1SC holds frequent job fairs and works with employers to connect job seekers to various employment opportunities. The 1SC also provides training to other CoC programs on connecting persons experiencing homelessness to education and job training opportunities. CoC RRH providers, Catholic Charities, LifeTies, and Anchor House (Youth) works with NJ Workforce/1SC and Project Hope to enhance employment opportunities for clients. Parenting youth on TANF receive specialized job training and mentoring in the Youth Envisioning Success program HomeFront's Hire Expectations program provides workforce readiness training for individuals and families in emergency shelter and upon program completion, connects persons with interested employers. The CoC System Monitor evaluates individual and programmatic employment goals monthly, and employment goals are built into the CoC Project Performance Evaluation process used for ranking and prioritizing projects.

3.The City of Trenton, County of Mercer and the Mercer County One Stop is responsible for overseeing the CoC's strategy to increase employment income.

2C-5a.	<p>Increasing Non-employment Cash Income–CoC's Strategy</p> <p>NOFO Section V.B.5.f.</p>	
<p>In the field below:</p>		
	<p>1. describe your CoC's strategy to access non-employment cash income; and</p>	
	<p>2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.</p>	

(limit 2,500 characters)

1.HDX metric 4.5 indicates a 10% decrease in non-employment income in 2022 compared to 2021. The CoC strategy to increase non-employment income is to use the CoC Coordinated Entry System (CES) to identify and prioritize households with no income or at risk of losing income and use a targeted approach to connect eligible clients to mainstream services such as SSI/SSDI and TANF. All households entering the CES are assessed and prioritized based on risk factors. Lack of income being one indicator of instability. Once identified, these households are connected to a variety of programs in the community designed to increase income.

2. Specifically, the CES Assessment tool identifies individuals and families without income and immediately connects them to Mercer County Board of Social Services (MCBOSS), the CoC's TANF/GA/welfare provider, to determine presumptive eligibility and the SOAR project for SSI/SSDI. MCBOSS and SOAR staff participate in regular CE Team Meetings and work with CE staff in securing disability documentation needed for SSI/SSDI benefits. SOAR workers outreach to and engage both sheltered and unsheltered individuals throughout the CoC geographic area. UPDATE - Between 2020- 2021, 65 individuals experiencing chronic homelessness with little, or no income received assistance with completing SSI applications. 53% of the SSI applicants were approved to receive SSI benefits increasing non-employment cash income. MCBOSS also has staff onsite in shelters and the Mercer County Correction Center to help persons apply for TANF/GA cash benefits, as well as food stamp benefits. MCBOSS expedites benefit enrollment for persons experiencing homelessness. Additionally, the County of Mercer, has dedicated funds to support shelter staff in completing non-cash benefit applications and to help collect and organize the required eligibility documentation. All of these efforts have proven successful in significantly increasing non-cash benefits.

3. The City of Trenton (CoC Lead Agency) and sponsor of the CoC CE projects, and MCBOSS are responsible for overseeing the CoC's strategy to increase Non-Employment Cash income.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	<p>New PH-PSH/PH-RRH Project—Leveraging Housing Resources.</p> <p>NOFO Section V.B.6.a.</p> <p>You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.</p>	
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	<p>Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?</p>	No
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3A-2.	<p>New PH-PSH/PH-RRH Project—Leveraging Healthcare Resources.</p> <p>NOFO Section V.B.6.b.</p> <p>You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.</p>	
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	<p>Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?</p>	Yes
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3A-3.	<p>Leveraging Housing/Healthcare Resources—List of Projects.</p> <p>NOFO Sections V.B.6.a. and V.B.6.b.</p>	
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If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Anchor House Rapi...	PH-RRH	18	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Anchor House Rapid Rehousing Program- LGBTQI+ youth
2. Enter the Unique Entity Identifier (UEI): ELLUYGS3VHB5
3. Select the new project type: PH-RRH
4. Enter the rank number of the project on your CoC's Priority Listing: 18
5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction? No

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. NOFO Section V.F.	
	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. NOFO Section V.F.	
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen. If you answered yes to question 3C-1, describe in the field below:	
	1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and 2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications. NOFO Section I.B.3.I.	
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Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types. NOFO Section I.B.3.I.	
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Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

Project Type	
1.	SSO Coordinated Entry
2.	PH-RRH or Joint TH and PH-RRH Component

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area. NOFO Section I.B.3.I.(1)(c)	
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1.	Enter the number of survivors that need housing or services:	316
2.	Enter the number of survivors your CoC is currently serving:	136
3.	Unmet Need:	180

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(c)	

Describe in the field below:
1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

1. Between 01/01/22 and 12/31/22, 316 adult and child victims sought emergency shelter at our Safe House. The Safe House staff worked with victims to secure safe housing as they exited the program. Of the 316 adults and children who sought shelter in 2022, 136 victims exited the program to permanent housing, including 37 (16 adults with 21 children) who moved into Transitional Housing through Womanspace programs.

Of those 37 adults and children in Womanspace transitional housing programs, 12 exited to permanent rentals with rental assistance from Womanspace.

2. The source of this data is our Osnium database, our own excel tracking sheets and monthly reports submitted to the CoC, since as a Domestic Violence agency, we are not permitted to participate in HMIS in order to preserve the confidentiality of victims.

Of the 16 adults who were enrolled in transitional housing, 12 maintained their housing and 2 exited the program to permanent housing.

3. Because Womanspace serves as an emergency shelter program, we do not maintain a waitlist for the safety of victims. In the event that the emergency shelter is full, alternative methods are used to ensure that victims can escape their abusers. These methods include hotel placements, out of county advocacy, and interagency cooperation. The case managers and client service staff work with clients to ensure that they do not exit the program to homelessness. No victim ever exits Womanspace programs without a safety plan in place that includes housing.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
City of Trenton
City of Trenton

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	City of Trenton
2.	Project Name	Joint TH-RRH for Youth (NJ0590) Expansion
3.	Project Rank on the Priority Listing	17
4.	Unique Entity Identifier (UEI)	ELLUYGS3VHB5
5.	Amount Requested	\$155,980
6.	Rate of Housing Placement of DV Survivors—Percentage	43%
7.	Rate of Housing Retention of DV Survivors—Percentage	88%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)(d)		

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

The rate of housing retention is calculated based on DV vouchers during the last two years. During the initial year of the voucher, Case Managers work with clients to develop a collaborative Housing Stabilization Plan with the goal of securing safe, permanent housing upon program exit which is factored into housing placement and retention rates. Prior to the Covid-19 pandemic (the most recently available data), nearly 100% of DV voucher recipients in Gloucester and Cumberland Counties secured safe, permanent housing upon program exit which is defined by either 1) remaining in the housing secured with the voucher, 2) securing other housing via stable income and resources, or 3) receiving a permanent housing voucher. CFS expects a similar or comparable level of successful housing in Trenton/Mercer. Case Managers conduct follow-up and outreach to DV voucher recipients via monthly phone calls to track client progress towards goals and to assess the need for additional resources. These phone calls are logged in each client's file throughout the duration of the voucher prior to expiration. As the client nears program exit, the Case Manager will inquire about their progress towards the goals established in the Housing Stabilization Plan, the status of their current housing, and if they anticipate any change in housing status. CFS tracks DV client data and outcomes in CFS' AWARDS Electronic Health Record System and in internal program spreadsheets. These tools are confidential and th

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

CFS' Services Empowering Rights of Victims (SERV) has long-standing experience in working with individuals who experienced domestic violence, which has informed and increased our capacity to provide housing services designated for domestic violence victims. In Gloucester County, SERV has been the designated sexual violence service provider since 2001 and the domestic violence service provider since 2005. In Cumberland County, SERV has been the designated sexual violence service provider since 2009 and the domestic violence service provider since 2010. SERV actively participates in state-wide meetings at the New Jersey Coalition to End Domestic Violence (NJCEDV) and the New Jersey Coalition Against Sexual Assault (NJCASA), is the agency lead for the Camden OJJDP Youth Violence Prevention Forum Task Force, and is a founding member of the Camden County Covenant for Children, Youth, and Families. SERV is also very active on the county level, participating on several committees including the Gloucester County Multi-Disciplinary Team (MDT), Sexual Assault Response Team (SART), Gloucester County Domestic Violence Working Group, Gloucester County Domestic Violence Advisory Board, Gloucester County Commission on Women, and the CEAS committee.

Additionally, SERV has long-standing experience managing HUD housing vouchers specifically for domestic violence survivors. Most recently, CFS was awarded new DV Bonus funding in the SNJCoC region for HUD vouchers for this population. As part of this project, CFS will leverage the experience and expertise of existing SERV staff, coupled with the experience of our Program Director who currently manages vouchers under the Trenton/Mercer CoC, to create a pathway to safety for DV survivors in need of safe housing and additional supportive services.

CFS has experience with various funders, including OVW Transitional Housing, the New Jersey Office of Attorney General, and HUD via the SNJCoC, to identify DV survivors and quickly move them into safe and affordable housing options. CFS has worked closely with Coordinated Entry in the SNJCoC to prioritize eligible survivors and expedite safe placements and work with the survivor to assess their needs and those of any dependents. CFS has developed extensive community connections with partners who provide services to DV survivors and will continue to build these collaborations as part of this project within Mercer County.

4A-3d.	<p>Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</p> <p>NOFO Section I.B.3.I.(1)(d)</p>	
Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:		
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

To ensure privacy/confidentiality during the intake and interview process, and to minimize potential coercion of survivors, CFS' Electronic Health Record (EHR) system, AWARDS, allows for confidentiality and restricted access to files. Intake locations are flexible and CFS staff have access to private office spaces to ensure confidentiality. CFS will make determinations and placements into safe housing in accordance with the guidelines from the Trenton/Mercer CoC. Each client has the option to accept housing possibilities and services based on their level of perceived safety and comfort. To keep information and program locations confidential, site locations are not marked for the public. CFS stores client files within AWARDS and in a confidential program-specific spreadsheet. Identities are coded/de-identified for additional security. CFS trains staff extensively on safety and confidentiality practices and policies. All CFS staff and volunteers will be trained and supervised on confidential communication and mandatory reporting. The team currently providing Case Management in Mercer County will receive safety planning training from the SERV team and work closely with them to develop plans for the four households to be served in this project.

CFS will implement several security measures for units that support survivors' physical safety and location confidentiality. Staff review safety planning and discuss safety measures such as the Address Confidentiality Program, Safe Way Out program, home security cameras, additional locks, and security alarms. The Address Confidentiality Program (ACP) is a statewide program that provides a legal substitute address for victims and survivors of domestic violence, stalking, sexual violence, and reproductive health patients and providers. The intent of ACP is to protect the location of a survivor's physical address (residential, work and/or school) as part of a comprehensive plan to reduce the risk of future harm. All state and local government agencies must accept the legal substitute address as the participant's legal address of record. ACP relies on the assistance of victim service agencies and other private entities to enroll participants in the program. To meet eligibility criteria, applicants must have experienced fear or threat of abuse and must relocate to a new location. ACP is unable to remove addresses that are already publicly recorded but can protect future exposure.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.l.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

Throughout the agency, programmatic staff utilize client feedback surveys annually in order to assess a variety of components: program success, client outcomes, change in pre- and post-program quality of life, and areas of improvement. CFS understands that programming must be tailored to the populations we serve in order to maximize program efficacy, so we prioritize client feedback about their lived experiences and what CFS needs to change, modify, or add in order to meet client and community needs.

CFS prioritizes the safety of DV survivors throughout its provision of DV survivor programming. Program leadership is trained in Motivational Interviewing and Seeking Safety, which includes the utilization of fidelity tools and session checklists to assess facilitated programming. CFS' SERV has extensive experience in conducting reviews of programs serving DV survivors and their families for safety and access to determine accessibility. Reviews look at physical safety, cultural humility, emotional safety, materials accessibility, virtual safety and the overall welcoming environment of the program with clients and partnering agencies where possible.

In addition to program-specific feedback and assessments, CFS has a number of built-in assessment and continuous quality improvement measures in place. CFS's internal Continuous Quality Improvement Process involves quarterly meetings between the Quality Assurance committee and supervisors to review client records, ensure proper protocols are being followed, and address any concerns. CFS is accredited through The Council on Accreditation, which audits programs every 4 years. Client feedback is elicited through anonymous program questionnaires and exit forms in a variety of modes: QR codes linking clients to an online survey; paper surveys administered at the halfway and end points during clinical treatment; individual surveys administered during group sessions requested to be returned to a locked, confidential box.

4A-3e.	<p>Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</p> <p>NOFO Section I.B.3.I.(1)(d)</p>	
Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:		
1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

(limit 5,000 characters)

CFS seeks to prioritize placement and stabilization in permanent housing consistent with the clients' stated wishes and needs. Clients will meet with Case Managers to review their needs for housing and other services, evaluating their wishes, preferences, and stated needs. Case Managers will work with local landlords and property managers to locate safe and permanent housing options that will accept the DV vouchers as quickly as possible. CFS also works with local property management companies overseeing construction of new apartment buildings to coordinate and secure affordable housing units and furniture, free of cost to clients. If interested and able, clients will be connected to homeownership resources such as workshops, classes, and first-time homebuyer assistance programs in order to promote the goal of homeownership in the interest of prolonged housing stability.

All services provided to DV survivors are free, voluntary, confidential, and in the interest of each individual client's needs. Staff utilize victim-centered language in interactions with clients, striving to ensure an environment of mutual respect that minimizes power differentials. CFS seeks to empower individuals and families to achieve a better life for themselves, respecting the individual as an expert in their own life.

CFS prioritizes culturally competent services designed to meet the unique needs of all consumers. All CFS staff complete Diversity, Equity, and Inclusion training at orientation and throughout employment. Training topics include unconscious bias, cultural intelligence, women in the workforce, and generational diversity. As such, CFS ensures collaboration with community partners and employs necessary tools to respond to the accessibility needs of those we serve. CFS facilities meet ADA criteria. Furthermore, CFS utilizes Language Line services and NJ 7-1-1 for Deaf and Hard of Hearing consumers. CFS uses modified documentation (i.e., enlarged print, etc.) for those who may be visually impaired. We also provide alternate communication device for those who may have intellectual disabilities as well. CFS' SERV program, which will administer this funding if awarded, currently receives federal U.S. OJP Office of Victim Witness funding to address training and services needs for survivors who are deaf and hard of hearing. Through SERV's efforts, all CFS staff, as well as community partners receive training on how to best assist clients with different accessibility needs, and can use contacts from CFS' continuum of care to assist with client needs if they're not able to be immediately met.

CFS programming utilizes a trauma informed and strengths-based approach based on principles outlined by SAMSHA (2012) and includes emphasis on understanding the impact of trauma, recognizing that individual receptiveness to and engagement with services can be impacted by trauma, and continually assessing and improving services in an effort to protect trauma survivors and those who provide trauma-related services. All CFS staff are trained on the evidence-based trauma-informed practices of the Nurtured Heart Approach and Strengthening Families, learning the effects of trauma and how to best serve clients where they are. Through a trauma-informed lens, CFS seeks to foster a safe and supportive environment; focuses on survivor strengths and resilience; encourages autonomy and empowerment; and demonstrates transparency and trustworthiness. Services are designed to guard victim privacy and maintain the right to confidentiality pursuant to N.J.S.A. 2A:84A-22.15 (victim counselor confidentiality privilege).

Clients will receive referrals to a variety of opportunities for connection and support. CFS will connect clients to the agency's internal outpatient behavioral health, peer support groups through SERV, and peer recovery support programming as appropriate and requested. As requested, clients will be connected to local churches and faith centers to meet their spiritual needs.

Case Managers connect clients to parenting and healthy families services and materials as requested by clients available throughout CFS' broad continuum of care and throughout local communities (Family Success Centers, parenting programs and classes, etc.). For clients involved with DCP&P, CFS will cooperate with the agency as per the client's request, providing advocacy and support.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects. NOFO Section I.B.3.l.(1)(d)	
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Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

CFS will utilize existing partnerships and the collaborative network of the CoC and the Youth Services Commission to help ensure seamless referrals and prompt responsiveness to the urgent needs of residents. CFS' existing relationship with national apartment development companies supports access to housing options that are all-too-often difficult to locate and manage. CFS further engages in active community participation in task forces, coalitions, and committees to leverage access to community resources required by our consumers. CFS operates NJ's largest Navigator Exchange Program, funded by New Jersey's Department of Banking and Insurance. This program provides any NJ resident with free and impartial healthcare enrollment assistance, connection to community-based health care resources, and coverage to care education and outreach. All participants are offered access to these services, at no cost. The call center out of which our CE hotline is housed also has access to more than 10,000 statewide active resources and can provide 24/7/365 referral and information to any caller. CFS will continue to engage in these partnerships and seek out additional strategic co-laborers to expand the net of resources needed to increase self-sufficiency and independence.

Residents seeking employment will continue to be linked to Mercer County One-Stop Career Center, as well as the Division of Vocational Rehabilitation (if appropriate), Catholic Charities for help with the SSI or SSD application, as well as the City of Trenton Youth Summer work program and the Mercer County Summer Youth work program. In addition, youth will be linked to Isles and Mercer County Community College for career training and High School Equivalency preparation. CFS will use in-house therapists, counselors, and counseling interns to provide therapy, coping skills, and mindfulness practices to increase self-efficacy and decrease maladaptive behaviors available throughout our broad continuum of care.

CFS places great value in interagency involvement with other community agencies to provide access to rapid rehousing options, counseling, and comprehensive wrap-around services. CFS has formal agreements in place with various realty and affordable housing development entities to increase access to safe and affordable housing for DV survivors and their children, including The Michaels Organization, Pennrose Management Company, and Conifer Realty. CFS has numerous formal agreements in place, such as the state and local offices of the Department of Children Permanency & Protection, the Department of Children and Families' Division of Women, and the Office of the Attorney General. SERV also partners with numerous agencies to provide services depending upon the need of each individual. CFS works with our community to ensure SERV staff and volunteers are available to meet victims at local municipalities, hospitals and at court to provide crisis-intervention and advocacy services. SERV staff meet with clients weekly through face-to-face counseling and/or case management service hours.

Case Managers will work with clients receiving DV vouchers to improve financial literacy and guide them through developing budgeting skills. To address and repair bad credit history, Case Managers work with clients and local courts to access legal remedies to correct bad credit caused by financial abuse. In securing safe and permanent housing, Case Managers often request that landlords and property managers do not run a client's credit in the first year of receiving a DV voucher, providing a letter certifying the client's participation in services.

CFS has extensive experience providing crisis DV services to survivors. Our Domestic Violence Safe Houses in Cumberland and Gloucester Counties are available to adult survivors of domestic violence (as well as their children and pets) through CFS' SERV program. The Safe Houses provide 24-hour

emergency safe housing and provide a caring environment for residents to explore their options without fear of victimization or concern for basic needs such as food, medical services, clothing, and shelter. Children's counseling groups, nutrition education, and other daily activities are available in the safe houses to help in the healing process. Referrals to outside tutors and parenting groups are also available.

At CFS, we consider education the first and most important step towards a successful and self-sufficient future. CFS has operated Head Start since 2011 in Camden County and since 2020 in Burlington County, helping children to have a head start in early learning. Education permeates all CFS programming as we encourage individuals, children, young people, and families to pursue their educational goals as they receive assistance reaching those goals.

Numerous programs incorporate elements of education into services as appropriate, including psychoeducation in behavioral health settings and child development in parenting settings.

4A-3g.	<p>Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</p> <p>NOFO Section I.B.3.l.(1)(e)</p>	
Describe in the field below examples of how the new project(s) will:		
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;	
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

(limit 5,000 characters)

Through a trauma-informed lens, CFS seeks to foster a safe and supportive environment; focuses on survivor strengths and resilience; encourages autonomy and empowerment; minimizes power differentials; and demonstrates transparency and trustworthiness. With a focus on prevention, CFS' comprehensive network of services improves lives and strengthens families' ability to achieve self-sufficiency. Staff across programming use trauma-informed, strengths-based, and evidence-based/informed tools and approaches to build trust; promote safety, social, and emotional well-being; and create positive linkages with individuals and families served. Staff across the agency (programmatic and administrative, alike) receive training in evidence-based, trauma-informed practices such as the Nurtured Heart Approach and Strengthening Families to best serve program participants and to meet them where they are.

Case managers in rapid rehousing services utilize the Casey Life Skills assessment and the Brief Resilience Scale to help participants identify strengths and challenges, and develop a plan to expand available supports to be better equipped to manage stress.

Cultural responsiveness and inclusivity shape and inform all aspects of CFS programming. Many of CFS' programs require at least a portion of staff to be bilingual in English and Spanish so they may better serve Latinx populations throughout our service areas. Much of the agency's program materials are available in at least Spanish and English and are oftentimes translated into additional languages. When staff members who speak a client's language are not available, CFS staff provide interpreter services and language assistance in order to remove the barrier to service. Our programs have incorporated anti-racism and anti-oppression principles into programming and some specific programs have developed and implemented formal Anti-Racism/Anti-Oppression plans. The Recovery Network for the Deaf and Hard-of-Hearing program requires all staff to be fluent in American Sign Language and utilize and implement accessibility technology for program participants' use. Additionally, staff participate in required trainings and professional development activities throughout their tenure to equip them with the tools necessary to meet the growing and changing needs in New Jersey communities. Training topics include unconscious bias, cultural intelligence, team building, women in the workforce, and generational diversity.

All CFS programming utilizes a trauma informed approach based on principles outlined by SAMSHA (2012) and includes emphasis on understanding the impact of trauma, recognizing that individual receptiveness to and engagement with services can be impacted by trauma, and continually assessing and improving services in an effort to protect trauma survivors and those who provide trauma-related services.

The client and the Case Manager will work together to identify career and educational goals, to identify viable, in-demand career training pathways, enroll in coursework, and secure financial assistance through educational institutions or with the support of the Mercer County One Stop. The Case Manager will also connect clients with career coaching and job readiness assessments through the Displaced Homewoker programs and Community Workforce Development. Referrals will be made to local DV programs, and to collaborative partners in the Mercer County CoC and Youth Services commission to receive outpatient

behavioral health, substance abuse services, groups, and peer-to-peer support. CFS will use in-house therapists, counselors, and counseling interns to provide therapy, coping skills, and mindfulness practices to increase self-efficacy and decrease maladaptive behaviors available throughout our broad continuum of care. CFS will connect clients to the agency's internal outpatient behavioral health, peer support groups through SERV, and peer recovery support programming as appropriate and requested. Participants will also be offered connections to parenting resources sensitive to the unique needs of DV survivors such as trauma-informed parenting classes, childcare, and legal services through local partnerships and through CFS' extensive continuum of care encompassing these services.

4A-3h.	Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.l.(1)(f)	

Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and
2.	in policy and program development throughout the project's operation.

(limit 2,500 characters)

CFS solicits and incorporates survivor input on a bi-monthly basis and upon exit to ensure ongoing responsiveness and to assess a variety of components: program success, client outcomes, change in pre- and post-program quality of life, and areas of improvement. CFS understands that programming must be tailored to the populations we serve in order to maximize program efficacy. Survivor feedback aids in developing agency-wide comprehensive case management protocols; strategies for project implementation and victim identification; outreach strategies and training activities; taking a role in support groups; and identifying community partners. CFS also encourages and equips survivors to become active members of the South Jersey Anti-Trafficking Coalition, when appropriate. We request and incorporate survivor member feedback in particular, recognizing those who have lived experience as one of our best resources to ensure our services are as culturally sensitive and responsive as possible. CFS participates in individualized NHTTAC technical assistance on effective survivor engagement strategies when available.

Throughout our youth-oriented programming, CFS utilizes the Positive Youth Development (PYD) approach, designing programming to engage youth and young adults (YYA) in their communities in productive and constructive ways. We surround young people with opportunities for positive encounters and opportunities to practice self-efficacy and CFS creates pathways for YYA participants to give input into program design and evaluation to ensure that programming is responsive to their needs. CFS achieves this by encouraging participants with lived experiences of homelessness into program leadership roles of the program and governance and rule-making opportunities.

CFS' Coordination Care Team for Youth who are Homeless (CTT) includes leadership staff from CFS' homeless-youth-serving programs, Maternity Group Home, Together Youth Shelter Basic Center, Hotlines, HomeBase, Oasis, Services Empowering Rights of Victims (SERV), and Tranquility meets monthly to discuss coordination of care, outreach, levels of service, outcomes, and challenges. The CTT actively solicits the input of graduates of these programs, incorporating their input into program design, outreach strategy, education awareness strategies, and quality improvement. CFS values youth voice and additionally engages and elevates youth voices through volunteer opportunities.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects. NOFO Section II.B.11.e.(1)(d)	
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Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1. Applicant Name	City of Trenton
2. Project Name	Womanspace Safer Housing Project 2 RRH
3. Project Rank on the Priority Listing	20
4. Unique Entity Identifier (UEI)	ELLUYGS3VHB5
5. Amount Requested	\$198,544
6. Rate of Housing Placement of DV Survivors—Percentage	43%
7. Rate of Housing Retention of DV Survivors—Percentage	88%

4A-3b.1. Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.l.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1. how the project applicant calculated both rates;
2. whether the rates accounts for exits to safe housing destinations; and
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

Womanspace, is the primary victim services provider for the CoC. As such, the data provided below data originates from internal sources, including hotline, shelter, transitional housing, and advocacy services for DV victims provided by the agency as a part of the CoC.

During the 2022 calendar year, Womanspace (e.g. the CoC) served 162 victims with 157 children through Womanspace Emergency Shelter, and 10 women with 15 children through Womanspace Transitional Housing. Of those 162 victims, few returned to the home they had left to enter the shelter. Most victims could not safely return to the home they had left and sought other housing opportunities.

2018 HMIS data shows that CoC projects operated by agencies who are not victim service providers served 432 survivors of domestic violence (276 persons in adult-only households, 156 persons in households with adults and children) and 206 actively fleeing survivors (140 persons in adult-only households, 66 persons in households with adults and children). This includes all CoC ES, TH, RRH, and PSH project data. Of these, 131 persons were served in ES, TH, or RRH projects where they required housing and service provision within the time period specified.

Womanspace has a comparable database that collects information regarding each client's destination at exit from the Safe House. The results from the last two fiscal years was averaged to derive the percentages of housing placement and retention.

4A-3c. Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.l.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

If a survivor household (SH) presents to a Coordinated Entry (CE) point while experiencing an imminent threat/safety risk, staff who are trained annually in trauma-informed care implement CE policy by offering the household the choice to be referred directly to the local victim service provider—Womanspace (WS)—via phone to ensure confidentiality. This data is not collected in HMIS. Other options may include referral to CoC, ESG, HHS and other mainstream homeless assistance options.

If a SH presents at WS, WS completes an assessment for entry into the CE system if the client agrees and requests services. WS presents de-identified information to CE system to case conference regarding the consumer eligibility, choice, & prioritization for the full range of community resources available, while also providing immediate, safe shelter.

SHs presenting at Mercer County Board of Social Services (MCBOSS; TANF agency/CE entry point for households with children) are referred to WS for risk assessment, which is shared with MCBOSS to determine specialized resources or services to be provided considering clients' unique circumstances. High-risk DV clients may receive benefits without needing to participate in programs and may be exempt from time-limits for mainstream resources while moving into Joint TH/RRH, RRH or other housing of their choosing.

When the CoC places SHs in permanent housing projects, linkage to case management resources for ongoing safety planning is provided. However, when a perpetrator causes a new threat/safety risk, the CoC works with housing providers and WS to complete a safety/lethality risk assessment of the SH members and prioritizes them for other housing assistance. Staff provide trauma-informed victim-centered services to develop a comprehensive safety plan. Staff also discuss the rights and options for the SH for legal matters, as well as for housing, financial and child custody matters and provides case management regarding the clients' goals in these areas. The client, WS staff and the CoC work on the client's goal and choice for permanent housing.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.l.(1)(d)	
Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:		
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

July 14, 2023 FY 2023 CoC Application Detailed Instructions Page 5 of 66
The Womanspace Safe House Program, in operation since 1978, provides shelter to domestic violence victims and their children in a confidential setting. All staff undergo 80 hours of training on the issues of domestic and sexual violence, including the effects of trauma, confidentiality, lethality assessments and safety planning. The facility is kept locked at all times and the safety of all those in the facility is paramount.

The Coordinator provides services to victims housed at other CoC programs. In those settings, staff have been trained in the need for safety planning and the confidentiality of services provided to survivors. The Coordinator meets with clients in a private office, maintains the confidentiality regarding those discussions and only releases information with the client's consent.

Throughout a client's time in the program, safety planning is conducted and regularly reviewed. This is due to the fact that a client's safety planning must be both for the short-term as well as the long-term, and can change over time. One of the chief reasons a safety plan needs to be reviewed and revised is based on behavior or threats from the abusive partner after the victim has left the home. The victim may need to adjust her safety plan based on child visitation agreements, the children's attendance at school, the victim's safety at her workplace, etc. Safety planning also includes discussion if the client's needs for safety regarding the client's permanent housing.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

Womanspace (WS), the primary CoC and ESG funded DV provider, collects required data elements in a comparable database which is used to assess the scope and nature of need for resources to serve survivor households. Data from the comparable database is used to generate aggregate system level reports, such as the ESG CAPER report, which is used to assess the scale of housing and service needs for survivors. Womanspace provides de-identified assessment data during coordinated entry process to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the By-Name List for housing. The CoC uses de-identified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

4A-3e.	<p>Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</p> <p>NOFO Section I.B.3.I.(1)(d)</p>	
<p>Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:</p> <p>1. prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;</p> <p>2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;</p> <p>3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;</p> <p>4. emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;</p> <p>5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;</p> <p>6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and</p> <p>7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.</p>		

(limit 5,000 characters)

Staff are trauma-informed and are experts in understanding the dynamics of domestic violence, sexual violence, dating violence, stalking and human trafficking. Understanding and appropriately responding to trauma reactions is especially important when helping survivors obtain and sustain housing, as sometimes these responses manifest after initial stability is attained. These reactions, such as depression, immobility, or PTSD are suppressed while the survivor is in crisis. After housing is obtained, and the initial calm is established, a survivor feels "safe" to experience the overwhelming feelings related to their trauma. Without knowledgeable and supportive advocates available to help them through this crisis, the housing that the victim worked so hard to secure can be jeopardized. A recent study found that the degree to which survivors received trauma-informed services was associated with significant improvement in their self-efficacy and safety-related empowerment.

Founded in 1977, the mission of Womanspace, Inc. is to Prevent Abuse, Protect Families and Change Lives through empowerment and by providing a safety net of supportive services.

Currently, our services include five 24-hour Hotlines (a statewide domestic violence hotline, local domestic violence and sexual assault hotlines, a text hotline for the deaf and hard of hearing, and an online chat), an emergency safe house, transitional housing, court and housing advocacy, 24-hour emergency response teams for victims in crisis, counseling for adults and children, a Spanish-speaking outreach program, services at Mercer DCF offices for cases of co-occurring child abuse and domestic violence and community outreach and education. No one is denied service regardless of income, race, history of mental illness or substance abuse, housing history, disability, criminal record, July 14, 2023 FY 2023 CoC Application Detailed Instructions Page 7 of 66 sexual preference, gender, gender identity, age, ethnicity or religion. All services are provided in English and Spanish.

Staff of every program receive an 80-hour extensive training on the issues of domestic and sexual violence and using trauma-informed and victim-centered approaches in providing services to this population. Ensuring that direct service staff are experts in the field is key, and thus on-going clinical training is also provided annually.

The joint TH-RRH project for survivors provides more housing resources to domestic violence victims in need of permanent housing. This includes victims in Womanspace programs, as well as those being served by other CoC programs. This project also increase choice to households both at the Womanspace Safe House or those who are unable to access shelter due to space restraints. These victims will be able to choose to immediately obtain permanent housing through RRH assistance or TH services. This ultimately increases space availability in Womanspace Safe House so that emergent needs can be better met within the community.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	
Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.		

(limit 5,000 characters)

Once clients are accepted into the RRH-TH project, they create goals that are usually in the areas of safety planning, completing an educational or job training program, obtaining or maintaining employment, securing public assistance or child support, attaining child custody &/or a divorce, linking their children for child care, counseling, substance abuse treatment, health care & other services/areas specific to individual families. This includes a driver's license, saving money, pursuing a divorce, filing for support, etc. The goal is for the client to begin to see progress in establishing & accomplishing the goals she has set for herself. Our experience in victim services confirms that these aren't new goals for many of our clients. They are long-term goals that continued to be disrupted by abuse. Comprehensive safety planning is woven into the entire process of setting goals to ensure the ongoing safety of the family.

The Coordinator & the staff of the Safe House support clients as they work on those goals even before they move to PH, & continue once the client has moved into RRH-TH. The housing & support provided allow the client to stay focused w/in a peaceful & safe environment. The objectives are reviewed monthly & clients & staff discuss their progress.

Clients receive CM services to assist them in attaining their goals; individual & group counseling; child care while clients are in groups or meeting individually w/ staff; educational workshops; & accompaniment to court hearings/appointments. Addressing a client's various needs is vital in restoring their well-being; referrals & linkage are made to other community providers that include: financial assistance; educational & job training programs, scholarship programs, children's counseling, health care, mental health & substance abuse counseling & treatment, & legal assistance including representation & advocacy. The program strives to meet the individual needs & requests of the clients, & staff have accompanied clients to court or other appts related to the violence, but also to such events as medical appts, meetings w/ school personnel to discuss their children's education & appts at Board of Social Services.

Eligibility for this project is the same as it is for entrance into Womanspace programs: self-reporting by the victim that they are a victim of DV, that they are homeless & are in need of services. Eligibility is open for victims who have a history of mental illness, substance abuse, disability, lack of income or previous evictions. Womanspace has a history of taking clients w/ the most complicated issues & working w/ them to achieve their goals. Program Directors work w/ staff daily to assess clients' progress & barriers to success. Terminations are conducted only in severe cases of health or safety concerns, & the agency does not exit clients to homelessness. This program provides assessments of clients' histories w/ DV, childhood trauma, housing, education & income. CM services provide on-going support to the clients in setting & reaching realistic goals. Staff details the services that are available from the project including housing, other assistance with physical needs, & supportive services available. We stress that these services are voluntary. The philosophy of programming is based on trust, compassion & the recognition that clients have the right to set their own course. Counseling & CM services provided during the client's stay in shelter allows for a consistent process as the family transitions.

In addition to the increase in PH for DV victims provided by this project, the CM services will meet the needs of victims for information, support & assistance in healing from the traumatic effects of the violence. Advocates draw on their understanding of the dynamics of DV to consider how the abuse is impacting other issues including their housing, economic independence, parenting, custody legal issues, immigration, & social support. Staff are trauma-informed & are experts in understanding the dynamics of DV, sexual violence, dating

violence, stalking & human trafficking. Understanding & appropriately responding to trauma reactions is especially important when helping survivors obtain & sustain housing. Reactions such as depression, immobility, or PTSD are suppressed while the survivor is in crisis. After housing is obtained, & the initial calm is established, a survivor feels "safe" to experience the overwhelming feelings related to their trauma. A recent study found that the degree to which survivors received trauma-informed services was associated with significant improvement in their self-efficacy & safety-related empowerment.

The foremost outcome is that clients have PH & the financial resources to maintain their home. Additional outcomes are that clients will have a support network, greater knowledge of available resources in the community & a higher sense of safety & a safety plan.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.l.(1)(e)	

Describe in the field below examples of how the new project(s) will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

Through this project, Womanspace, Inc. proposes to serve homeless victims of domestic violence in Womanspace's programs and in the other programs in the Trenton Mercer CoC system funded by HUD. Through this program, clients will be provided with rental assistance, both short-term and medium-term. A full-time Safer Housing Advocate will have their office at the Safe House, and will provide comprehensive assessment of clients in the agency's Safe House and inclusion in the coordinated system of entry, case management, counseling and safety planning will be conducted for all clients in the Safe House, Womanspace clients will become part of the Housing Stability Planning process, housing goals, and supportive housing to have them placed quickly into housing.

Once clients are placed, the Program Coordinator will continue to provide case management to assist clients in meeting their goals toward self-sufficiency by meeting with them on a regular basis and providing linkages to resources in the community that may be helpful to them, including: domestic violence counseling and safety planning, timely processing into HUD funded rapid rehousing, and continued to provide case management to assist clients in meeting their goals toward self-sufficiency by meeting with them on a regular basis and providing linkages to resources in the community that may be helpful to them.

The case management process will include: detailed information and linkage to all of the services that are available from the project including housing, other assistance with physical needs, and supportive services available. We stress that these services are voluntary-the client makes the decision about what works best for her/him. The philosophy of programming is based on trust, compassion and the

recognition that clients have the right to set their own course. Counseling and case management services provided during the client's stay in shelter allows for a consistent process as the family transitions into the program. Clients create goals that they would like to achieve, and these are usually in the areas of safety planning, completing an educational or job training program, obtaining or maintaining employment, securing public assistance or child support, attaining child custody and/or a divorce, linking their children for child care, counseling, health care and other services and other necessary areas specific to individual families. This can include getting a driver's license, saving money, pursuing a divorce, filing for support, etc. The goal in this process is for the client to begin to see progress in establishing and accomplishing the goals she has set for herself. Our experience in

transitional housing confirms that these are not really new goals for many of our clients.

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Rather, they are long-term goals that continue to be disrupted by abuse. The housing and support provided will allow the client to stay focused within a peaceful and safe environment. The objectives that the clients want to achieve are reviewed monthly and clients and staff discuss their progress.

Clients receive: case management services to assist them in attaining their goals; individual; safety planning for clients/families; and accompaniment to court and other appointments. Addressing a client's various needs is vital in restoring their well-being; referrals and linkage are made to other community providers that include: financial assistance, educational and job training programs, scholarship programs, children's counseling, health care, mental health and substance abuse counseling and treatment, and legal assistance. Staff have found that as services have shifted to become more victim-centered, clients have responded positively to this change and request more meetings with staff.

As clients become able to sustain their housing and no longer want supportive

services, follow up services are offered and tailored to their specific needs. The process is similar to that of incoming clients, i.e. all of the available services are presented and clients then choose the services they want.

The foremost outcome of this project is that clients have permanent housing and the financial resources to maintain their home. Additional outcomes are that clients will have a support network, will have greater knowledge of available resources in the community and that they will have a higher sense of safety and a safety plan.

4A-3h.	<p>Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.</p> <p>NOFO Section I.B.3.l.(1)(f)</p>	
<p>Describe in the field below how the new project will involve survivors:</p>		
<p>1. with a range of lived expertise; and</p>		
<p>2. in policy and program development throughout the project's operation.</p>		

(limit 2,500 characters)

Womanspace uses a rigorous client feedback process to inform programmatic shifts and changes. Every client participates in an intake and exit evaluation where honest feedback is encouraged. We have also conducted focus groups with former clients that were facilitated by independent consultants. Client feedback is routinely presented at annual staff strategic planning sessions.

July 14, 2023 FY 2023 CoC Application Detailed Instructions Page 12 of 66
During the annual meeting, client data and feedback is integrated into future programming needs and program development.

Additionally, immediate feedback is gathering through case management and client interactions. Where possible and for the best interests of all clients, this feedback will be used to inform program adjustments and changes that improve the experiences for all current and future clients.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7 Homeless Pre...	08/29/2023
1C-7. PHA Moving On Preference	No	1C-7 Moving On	09/12/2023
1D-11a. Letter Signed by Working Group	Yes	1D-11a Letter	08/29/2023
1D-2a. Housing First Evaluation	Yes	1D-2a HF Assessment	08/29/2023
1E-1. Web Posting of Local Competition Deadline	Yes	1E-1 Web Posting	08/29/2023
1E-2. Local Competition Scoring Tool	Yes	1E-2 Local Scorin...	08/29/2023
1E-2a. Scored Forms for One Project	Yes	1E-2a Scored Forms	08/29/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5 Notification...	08/29/2023
1E-5a. Notification of Projects Accepted	Yes	1E-5a Notificatio...	08/29/2023
1E-5b. Local Competition Selection Results	Yes	1E 5-b	09/19/2023
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6 HDX Report	08/29/2023
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No	3A-2	09/19/2023
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: 1C-7 Homeless Preference

Attachment Details

Document Description: 1C-7 Moving On

Attachment Details

Document Description: 1D-11a Letter

Attachment Details

Document Description: 1D-2a HF Assessment

Attachment Details

Document Description: 1E-1 Web Posting

Attachment Details

Document Description: 1E-2 Local Scoring Tool

Attachment Details

Document Description: 1E-2a Scored Forms

Attachment Details

Document Description: 1E-5 Notification of Projects Reduced-Rejected

Attachment Details

Document Description: 1E-5a Notification of Projects Accepted

Attachment Details

Document Description: 1E 5-b

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: 2A-6 HDX Report

Attachment Details

Document Description:

Attachment Details

Document Description: 3A-2

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	08/29/2023
1B. Inclusive Structure	09/19/2023
1C. Coordination and Engagement	09/19/2023
1D. Coordination and Engagement Cont'd	09/19/2023
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	09/01/2023
2B. Point-in-Time (PIT) Count	09/01/2023
2C. System Performance	09/01/2023
3A. Coordination with Housing and Healthcare	09/19/2023
3B. Rehabilitation/New Construction Costs	08/29/2023
3C. Serving Homeless Under Other Federal Statutes	08/29/2023

4A. DV Bonus Project Applicants	09/12/2023
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

1C-7. PHA Administration Plan – Homeless Preference

1. New Jersey DCA Admin Plan (pg. 2)
2. Trenton Housing Authority ACOP (pg. 10)

1. New Jersey DCA Admin Plan

HOUSING CHOICE VOUCHER PROGRAM

Administrative Plan



State of New Jersey
Department of Community Affairs
Division of Housing and Community Resources

State Fiscal Year 2020
(July 1, 2020 – June 30, 2021)



<http://www.nj.gov/dca/divisions/dhcr/>

Chapter 5

SELECTION OF HOUSEHOLDS FORPARTICIPATION

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

5.1 Single Member Households

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.

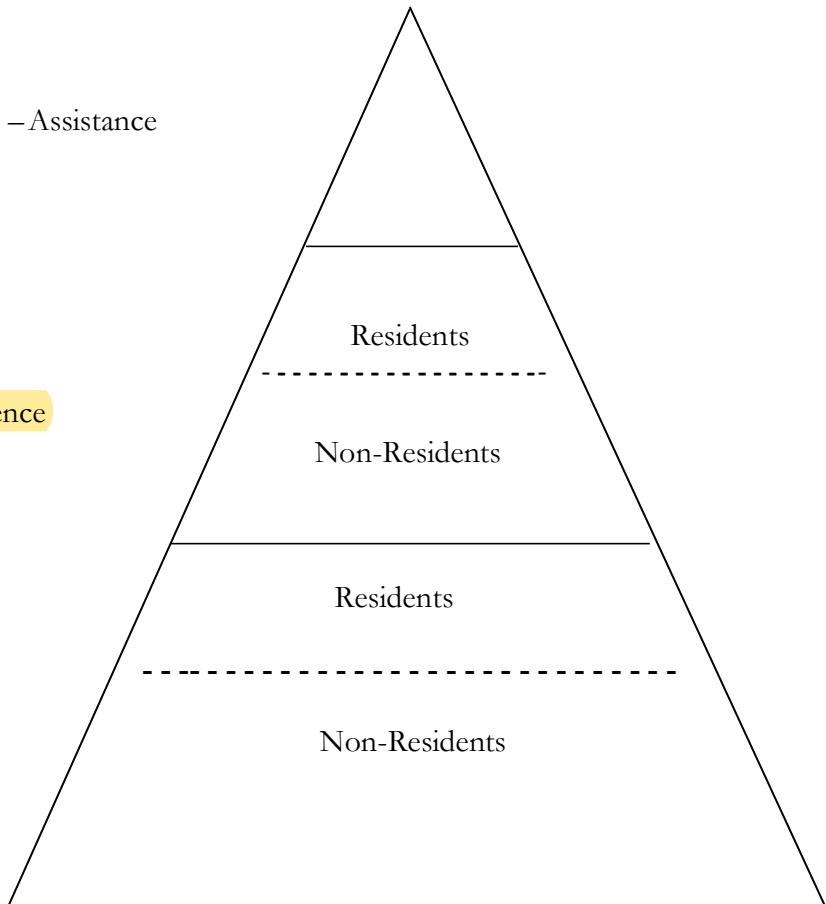
ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY

Tier 1. Special Admissions – Assistance
Targeted by HUD¹

Tier 2. Local Preferences:

- Households that include a person with disabilities
- Victims of domestic violence
- Veterans of the United States Armed Forces

Tier 3. No Preference



¹ The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

EXHIBIT 5.2

Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable

conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

The surviving spouse of a Veteran who died outside of service is entitled to the same preference as the Veteran, up until they remarry.

EXHIBIT 5-4

VARIATIONS TO THE STANDARD SELECTION POLICY

Mainstream Program and Elderly Disabled (NED)

The Mainstream and NED Programs assist households in which the head of household or spouse is a person with disabilities. The program administers Mainstream Vouchers in Atlantic, Burlington, Cape May, Cumberland, Essex, Gloucester, Mercer, Middlesex, Monmouth, Morris, Ocean, Passaic, Somerset, and Union Counties. Mainstream Vouchers combine housing assistance and appropriate supportive services that are provided by local social service agencies. The program assists individuals in gaining access to the supportive services in their community. The person with disabilities, however, is not required to accept the services as a condition of participation in the program.

The DCA will first review its regular Housing Choice Voucher Program waiting list in selecting applicants for admission to the Programs. Households in which the head of household or spouse is a person with disabilities that are included on a county waiting list where the Programs are administered will be offered a voucher. If the waiting list does not include any eligible households, the DCA will perform outreach activities to local social service and non-profit agencies.

2. Trenton Housing Authority ACOP

TRENTON HOUSING AUTHORITY

ADMISSIONS AND CONTINUED OCCUPANCY POLICY

(Adopted March 14, 2012)

**Herbert T. Brown
Executive Director**

**Gary Gentry
Chairperson of the
Board**

When the application is submitted to the THA:

It establishes the family's date and time of application for placement order on the waiting list.

Multiple Families in Same Household

When families apply that consist of two (2) families living together, (such as a mother and father, and a daughter with her own husband or children), if they apply as a family unit, they will be treated as a family unit.

B. WAITING LIST PREFERENCES

A preference does not guarantee admission to the program. Preferences are used to establish the order of placement on the waiting list. Every applicant must meet the THA's Selection Criteria as defined in this Policy.

The THA's preference system will work in combination with requirements to match the characteristics of the family to the type of unit available, including units with targeted populations, and further deconcentration of poverty in public housing. When such matching is required or permitted by current law, the THA will give preference to qualified families.

Families who reach the top of the waiting list will be contacted by the THA to verify their preference and, if verified, the THA will complete a full application for occupancy. Applicants must complete the application for occupancy and continue through the application processing and will not retain their place on the waiting list if they refuse to complete their processing.

Among applicants with equal preference status, the waiting list will be organized by date and time of receipt of application.

Local preferences will be used to select among applicants on the waiting list.

The THA Uses the Following Local Preferences

Date and Time of Receipt of a completed application.

Residents displaced from Monmouth Street in connection with the Miller Homes HOPE VI Revitalization Plan: This preference is available for families who are displaced from their homes due to the acquisition and redevelopment of parcels on Monmouth Street in connection with the Miller Homes HOPE VI Offsite development. In order to be eligible for this preference the resident must be a homeowner or tenant living in a property that is (a) located on Monmouth Street within Block 1403 as identified on the City of Trenton Tax Map and (b) being acquired by the HOPE VI Developer in connection with the HOPE VI Revitalization Plan. The THA shall require documentation from the HOPE VI Developer verifying the purchase of the property and documentation from the applicant verifying ownership or tenancy interest in the property.

Employment Preference (24 C.F.R. 960.206(b)(2)) for families where the head, spouse or sole member is employed and has been employed for twenty-four (24) months.

Involuntary Displacement Preference

Involuntarily displaced applicants are applicants who have been involuntarily displaced and are not living in standard, permanent replacement housing, or will be involuntarily displaced within no more than six (6) months from the date of verification by the THA. Families are considered to be involuntarily displaced if they are required to vacate housing as a result of one of the following situations:

A disaster (fire, flood, earthquake, etc.) that has caused the unit to be uninhabitable;

Federal, state or local government action related to code enforcement, public improvement or development;

Action by a housing owner which is beyond an applicant's ability to control, and which occurs despite the applicant having met all previous conditions of occupancy, and is other than a rent increase; or

If the owner is an immediate family relative and there has been no previous rental agreement and the applicant has been part of the owner's family immediately prior to application, the applicant will not be considered involuntarily displaced.

Definition of Standard Replacement Housing

In order to receive the displacement preference, applicants who have been displaced must not be living in "standard, permanent replacement housing."

Standard replacement housing is defined as housing that is decent, safe and sanitary according to Housing Quality Standards; is adequate for the family size according to Housing Quality Standards, and that the family is occupying pursuant to a written or oral lease or occupancy agreement.

Standard replacement housing does not include transient facilities, hotels, motels, temporary shelters, and in the case of victims and domestic violence housing occupied by the individual who engages in such violence. It does not include any individual imprisoned or detained pursuant to state or federal law or an Act of Congress.

Shared housing with family or friends is not considered temporary and is considered standard replacement housing.

Substandard Housing/Homeless Preference

Applicants who live in substandard housing are families whose dwelling meets one or more of the following criteria provided that the family did not cause the condition:

Is dilapidated, as cited by officials of a code enforcement office, and does not provide safe, adequate shelter;

Has one or more critical defects or a combination of defects requiring considerable repair;

Endangers the health, safety, and well-being of the family;

Does not have operable indoor plumbing;

Does not have a usable flush toilet in the unit for the exclusive use of the family;

Does not have a usable bathtub or shower in unit for exclusive family use;

Does not have adequate, safe electrical service;

Does not have an adequate, safe source of heat;

Has been declared unfit for habitation by a government agency; or

Has a primary nighttime residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Homeless families may not maintain their place on the waiting list while completing a transitional housing program.

Welfare to Work/Education Training Preference

This includes families who are graduates of or participants in educational and training programs designed to prepare the individual for the job market.

C. ORDER OF SELECTION FOR GENERAL OCCUPANCY (FAMILY) DEVELOPMENTS

The THA has established the following local admissions preferences for general occupancy family developments.

Each preference is assigned points as listed below. The more preference points an applicant has, the higher the applicant's place on the waiting list.

1C- 7. PHA Administration Plan – Moving On Preference

STATE OF NEW JERSEY

2018 Annual Action Plan



**State of New Jersey
Phil Murphy, Governor**

**Department of Community Affairs
Lt. Governor Sheila Oliver, Commissioner**

500 households who are involved with the child welfare system.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

New Jersey will continue its continuum of care approach to address and identify the needs of the homeless. This includes programs and services addressing each stage of the homeless continuum: homeless prevention, rapid re-housing, emergency shelter, temporary housing assistance and permanent supportive housing programs.

Homelessness Prevention: The State of New Jersey will continue to provide temporary financial assistance to low- and moderate-income homeless households in imminent risk of homelessness due to a rental eviction through the Homelessness Prevention Program (HPP). The HPP can provide the following types of assistance:

1. Rental Arrears – a maximum of 3 months' back rent plus any court fees, legal fees and other late fees included as rent in a written lease.
2. Relocation: security deposit of up to 1 ½ months' rent and 2 months' rent.

ESG: The State of New Jersey will continue to provide rapid re-housing assistance through the Homelessness Prevention and Rapid Re-Housing Program to homeless households at or below 30% of Area Median Income (AMI). Rapid re-housing assistance includes financial assistance, case management, housing search and placement, credit repair, money management and budgeting.

Addressing the emergency shelter and transitional housing needs of homeless persons

The State will continue to provide funds to maintain shelter facilities through the ESG Program. The program provides funding to do the following:

1. Address life and safety issues in emergency shelters and transitional housing facilities.
2. Purchase equipment and furnishings that will provide direct benefits to the shelter's residents.
3. Create new emergency shelter beds when needed.

DCA and the State Parole Board will also continue the Another Chance program. The program expands housing resources available to inmates released from prison without a stable living arrangement. The program provides temporary housing assistance (up to six months) to offenders being released from designated Department of Corrections' facilities that do not have an approved residence of record. The program is currently operating in Camden, Newark, New Brunswick and Trenton.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The State will continue to apply for HUD Continuum of Care funding (CoC) provide rental assistance to homeless persons with disabilities, in collaboration with local social service providers. Funds for this program have been granted in Atlantic, Burlington, Cape May, Essex, Gloucester, Middlesex, Morris, Passaic and Warren Counties. In addition, the State through the Homelessness Prevention and Rapid Re-Housing Program will continue to provide rapid re-housing assistance to households up to 30% of Area Median Income.

The State's Housing First Initiative awarded 500 tenant-based State Rental Assistance Program (SRAP) vouchers and \$250,000 in supportive service funding to 12 agencies across the state. 425 vouchers will provide housing for chronically homeless people who are frequent users of public systems, and 75 vouchers will provide housing for homeless veterans. To date, 468 applicants were approved and 392 were leased up.

The State's Moving On Initiative provides SRAP vouchers to people in permanent housing programs who no longer need a high level of services. As people move on to the SRAP vouchers, currently homeless individuals and families will backfill the vacancies in the existing permanent supportive housing programs.

Rental assistance will continue to be provided to people who are homeless and working towards self-sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

DCA also administers 832 Veterans Administration Supportive Housing (VASH) vouchers and 273 project-base Housing Choice Vouchers for homeless and at-risk veterans. In addition, DCA has "graduated" 32 formerly homeless veterans from VASH to Housing Choice Vouchers.

DCA has also committed rental assistance to the Keeping Families Together Initiative with the Department of Children and Families (DCF). This program targets rental assistance and supportive services to extremely vulnerable families who are homeless or live in unstable housing, and who are involved with the child welfare system. The goal is to ensure that children are not removed from their families, or that families can reunify, with stable housing and services designed to support their tenancy. DCA committed 50 project-based Housing Choice Vouchers to this program in 2015 and 2016, and will commit an additional 100 vouchers in 2017. In addition, DCA has committed 100 vouchers for homeless and at-risk youths.

Rental assistance will continue to be provided to people who are homeless and working towards self-

sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The State will continue to use a portion of its Emergency Solutions Grant funds along with State Homelessness Prevention funds to provide financial assistance and services to either prevent households from becoming homeless or rapidly re-house those who are homeless. In addition, the State will utilize Section 811 Supportive Housing for Persons with Disabilities program vouchers, recently awarded, along with State Rental Assistance Program and Division of Developmental Disabilities vouchers to provide rental assistance to low-income individuals being discharged from institutions.

Discussion

State Rental Assistance Program: Moving On Initiative

Introduction:

The NJ Department of Community Affairs (DCA) will issue up to 500 State Rental Assistance Program (SRAP) tenant-based vouchers to eligible disabled households who are currently receiving rental assistance from a HUD Continuum of Care (CofC) permanent supportive housing voucher program or are a recipient of another supportive housing voucher program and no longer require the level of supportive services associated with that program. This initiative will do the following:

1. Enable tenants who have achieved stability in supportive housing to transition to more independent living.
2. Enable the CofCs to refill their vacated vouchers with individuals or families in need of supportive housing.

SRAP Moving On:

SRAP provides an unlimited-term, tenant-based rental assistance voucher to eligible disabled households. Under the program, a disabled head of household will pay 25% of their adjusted income for their portion of the rent.

Eligibility Requirements for SRAP Tenancy:

1. Be an active participant on a HUD CofC permanent supportive housing voucher program or other supportive housing voucher program.
 - a. No longer require the level of supportive services associated with that program, as demonstrated by an assessment according to the CSH Acuity Index*; and
 - b. Be in good standing with the current program's regulations and policies.
2. Have household income at or below 30% of Area Median Income.
3. Have not been convicted of a violent criminal act in the last 5 years; please note that DCA will consider extenuating circumstances on a case by case basis.
4. Are not subject to a lifetime registration requirement under the State sex-offender registration program.

**Please utilize the attached matrix created by the Corporation for Supportive Housing to assist you in identifying potential households (please note that the matrix was based on the Connecticut Supportive Housing Assessment and Acuity Index).*

Next Steps:

Letter of Intent: DCA is requesting a Letter of Intent from interested New Jersey Continuum of Care lead representatives. The Letter of Intent which is due to DCA by January 11, 2017 must identify the following:

1. A description of the targeted population for the SRAP vouchers using HMIS and any other relevant data
2. A commitment by the CofC to backfill any voucher program slots vacated by tenants moving onto the SRAP vouchers with eligible homeless households. Please also include a brief description of the CofC's need for these slots and timeline/outreach plan for backfill.

3. The number of SRAP vouchers being requested; please note that there is no guarantee that a CofC will receive a certain number of SRAP vouchers. These vouchers will be issued on a first come/first serve basis statewide with the assumption that all SRAP participants will be leased up within a 60 day timeframe. Due to this strict timeline, leasing in place will be encouraged. Successful CofCs will have a mechanism in place to ensure that complete and accurate SRAP applications are submitted in a timely fashion. If this timeline is not met, the SRAP voucher may be withdrawn and issued to another eligible household, and the tenant will remain on the CofC permanent housing voucher.
4. A description of case management follow-up; DCA will require the CofC to ensure that the current permanent supportive housing grantee agency follow-up at least once a month during the six months of SRAP tenancy, to ensure that the program participants are transitioning appropriately.
5. Contact person's name, phone number and e-mail address.

Conference Call: DCA has scheduled a conference call for Friday, January 6, 2017 at 10 AM to answer questions on this initiative. Please e-mail Lisa Downes at lisa.downes@dca.nj.gov if you are interested in participating in the call.

Notification: DCA will notify the CoCs that have been selected to participate in this initiative by January 30, 2017. A conference call to discuss the application process will be scheduled shortly after the announcement. After notification by DCA, selected CofCs may begin submitting SRAP applications. Please note that selected CofCs are not guaranteed access to SRAP vouchers; the number of SRAP vouchers awarded to the selected CofCs will be dependent on the timeliness of the SRAP application submission and the amount of funds available.

Attachment

1D-11a Letter Signed by Working Group

CoC Letter

My name is Gabriel Douglas, and before joining the Trenton/Mercer Continuum of Care (COC) executive committee, I was homeless as a young adult. The CoC has welcomed me with open arms as a person with lived experience. For the past year, I have been employed by the City of Trenton as a Senior Program Development Specialist Community Service and an active member of the COC committee.

To better inform the work of the CoC, an advisory board was created to incorporate the voices of those with lived experience of homelessness. (I actively facilitate these gatherings.) We have met with individuals and will meet with families, youth, and adults that are homeless. This role means a lot to me because it allows me to make a difference and be an example to other young people and others who look like me.

Thank you,



A handwritten signature in black ink, appearing to read "Gabriel Douglas".

Gabriel Douglas

1D-2a Housing First Evaluation

1. Project Monitoring Tool-SAMPLE

smartsheet

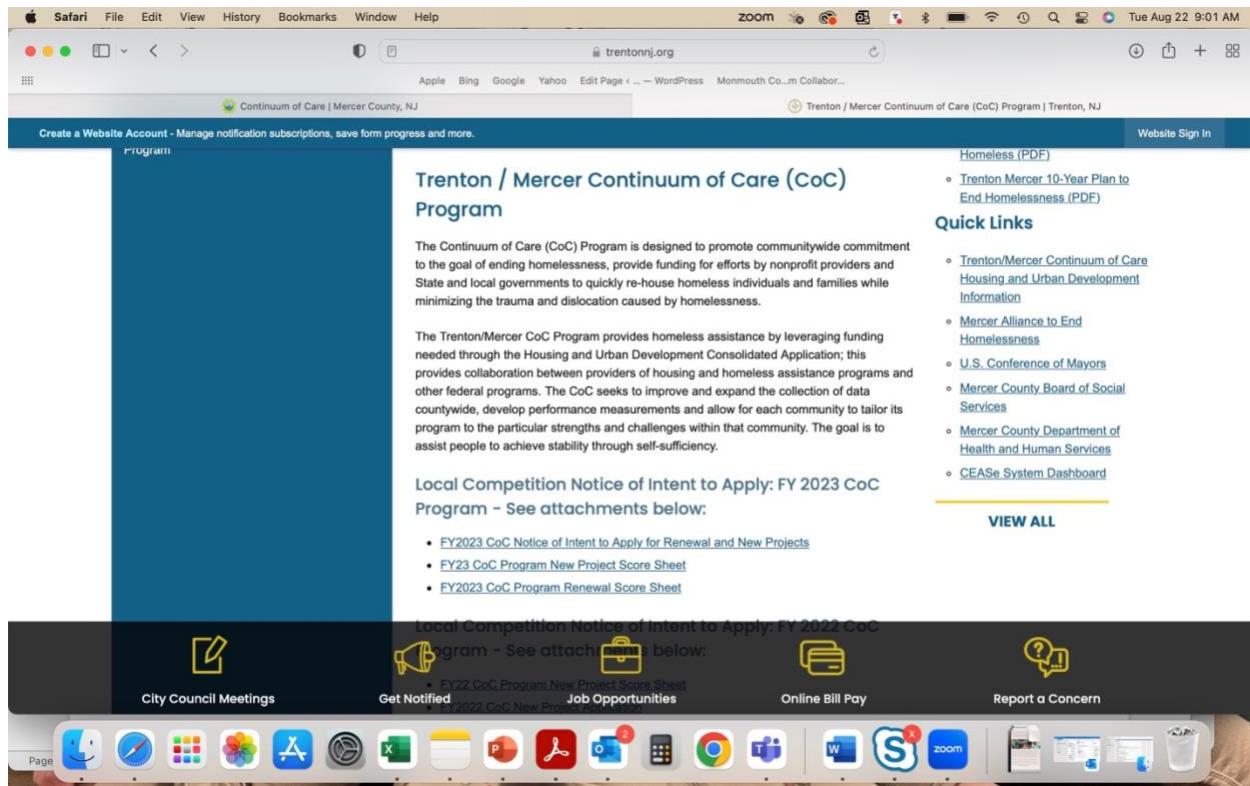
Progress	MEASURE	TARGET	MAX POINTS
1	RRH ONLY - Length of Time Homeless (Q7) # of days between project admission and Move-In.	30 days	20
2		31-45 days	10
3		>45 days	0
4	Exit to Permanent Housing (Q23A)	92% or more	15
5		91% - 81%	5
6		<80%	0
7	Returns to Homelessness (Q23A)	< 8%	15
8		9% - 19%	5
9		>20%	0
10	Min New or Increased Earned Income (Stayers) (Q19a1)	>8%	5
11	Min New or Increased Non-Employment Income (Stayers)	>10%	5
12	Min New or Increased TOTAL INCOME (Stayers)	>10%	2.5
13	Min New or Increased Earned Income (Leavers) (Q19a2)	>8%	5
14	Min New or Increased Non-Employment Income (Leavers)	>10%	5
15	Min New or Increased TOTAL INCOME (Leavers)	>10%	2.5
16	HMIS Data Quality Rate-PII (Q6a)	<8%	2.5
17	HMIS Data Quality Rate -Income/Housing (Q6c)	<8%	2.5
18	HMIS Data Quality - Timeliness- Project Start records entered into HMIS %3 days or less (Q6e) NEW	>74%	2.5
19	Housing First: Serves Priority Population – Zero Income @ Entry (Q16)	15%	5
20	Housing First - Low Barrier – project accepts participants with active or history of mental health, substance abuse, physical disability. (Q13) NEW	100%	10
21	Coordinated Entry: Participates in CE process (Attends CAT Team Meetings, completes assessments and accepts referrals) NEW	100%	25
22	DV project Only - Use of Comparable Database NEW	100%	5
23	CE Project Only - % Placed on Prioritization List (CoC CE APR Q9.B) NEW	100%	5
24	CE Project Only - % of Successful Referrals to Residential Projects (CoC CE APR Q9.D) NEW	75%	5
25	FISCAL		
26	Ability to Spend Project Funds	>90%	10
27		75%-89%	5
28		74%-50%	2.5
29		<50%	0
30	Drawdowns Submitted by Due Date	75%-100%	5
31	Meets Match Requirement *	100%	5
32	HMIS APR Submitted by Due Date *	100%	5
33	Match and Leverage Documentation *	100%	5
34	Drawdowns Submitted Accurately	75%-100	5
35	Serves Priority Population *	100%	5
36	Completed Acuity Index *	100%	5
37	* =must meet 100% threshold to receive points		
38	RECORD REVIEW (no points)		

Progress	MEASURE	TARGET	MAX POINTS
39	Verification of Disability	100%	n/a
40	Verification of Homelessness	100%	n/a
41	Evidence of Yearly Recertification	100%	n/a
42	Rent Reasonableness	100%	n/a
43			
44	MONITORING RESULTS		
45	FINDINGS: No findings		
46	CORRECTION PLAN:		
47	CORRECTION DUE DATE:		
48			

COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
		TBD
TOTAL POINTS:	0	
MAX PSH	147.5	
MAX RRH	167.5	
MAX CE	157.5	

1E-1 Web Posting of Local Competition Deadline

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Continuum of Care | Mercer County, NJ

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Trenton / Mercer Continuum of Care (CoC) Program

The Continuum of Care (CoC) Program is designed to promote communitywide commitment to the goal of ending homelessness, provide funding for efforts by nonprofit providers and State and local governments to quickly re-house homeless individuals and families while minimizing the trauma and dislocation caused by homelessness.

The Trenton/Mercer CoC Program provides homeless assistance by leveraging funding needed through the Housing and Urban Development Consolidated Application; this provides collaboration between providers of housing and homeless assistance programs and other federal programs. The CoC seeks to improve and expand the collection of data countywide, develop performance measurements and allow for each community to tailor its program to the particular strengths and challenges within that community. The goal is to assist people to achieve stability through self-sufficiency.

Local Competition Notice of Intent to Apply: FY 2023 CoC Program - See attachments below:

- [FY2023 CoC Notice of Intent to Apply for Renewal and New Projects](#)
- [FY23 CoC Program New Project Score Sheet](#)
- [FY2023 CoC Program Renewal Score Sheet](#)

Homeless (PDF)

- [Trenton Mercer 10-Year Plan to End Homelessness \(PDF\)](#)

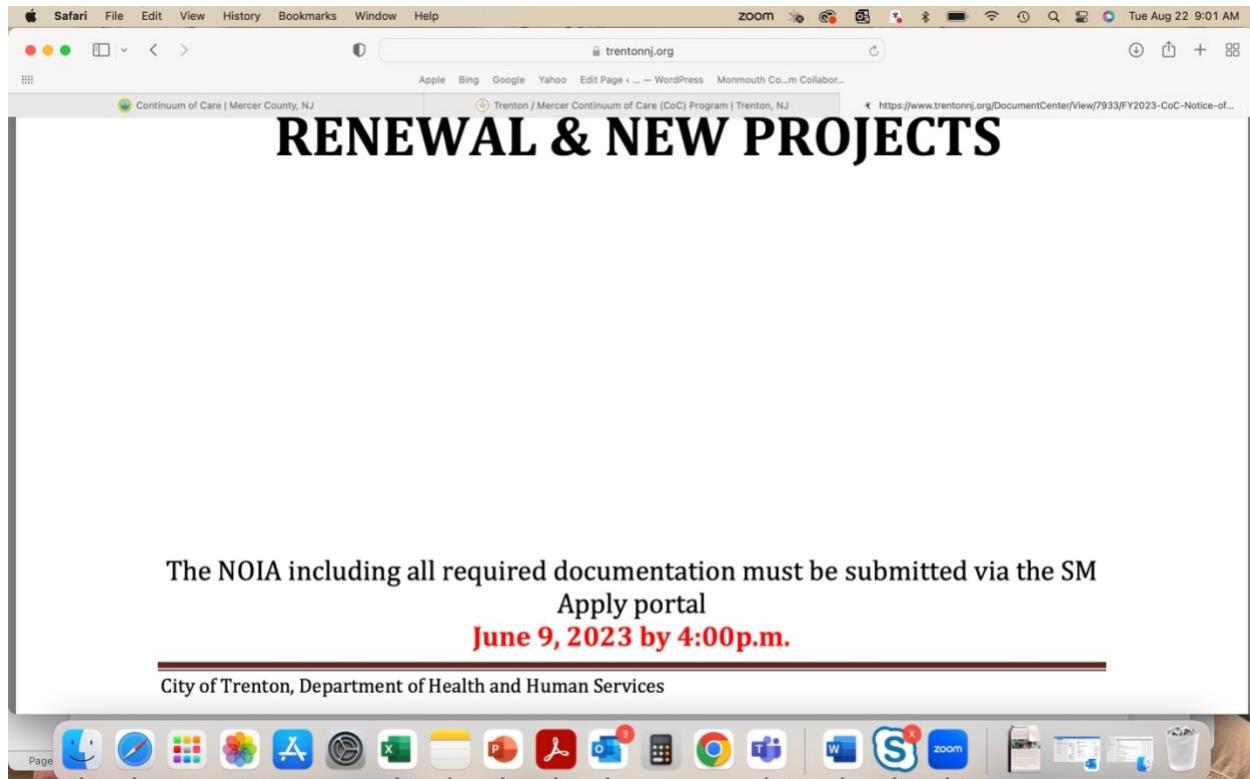
Quick Links

- [Trenton/Mercer Continuum of Care Housing and Urban Development Information](#)
- [Mercer Alliance to End Homelessness](#)
- [U.S. Conference of Mayors](#)
- [Mercer County Board of Social Services](#)
- [Mercer County Department of Health and Human Services](#)
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Trenton / Mercer Continuum of Care (CoC) Program | Trenton, NJ

<https://www.trentonnj.org/DocumentCenter/View/7933/FY2023-CoC-Notice-of...>

RENEWAL & NEW PROJECTS

The NOIA including all required documentation must be submitted via the SM Apply portal

June 9, 2023 by 4:00p.m.

City of Trenton, Department of Health and Human Services



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Local Competition Notice of Intent to Apply: FY 2022 CoC Program - See attachments below:

- [FY22 CoC Program New Project Score Sheet](#)
- [FY22 CoC Program Renewal Score Sheet](#)

City Council Meetings

Get Notified

Job Opportunities

Online Bill Pay

Report a Concern

Homeless (PDF)

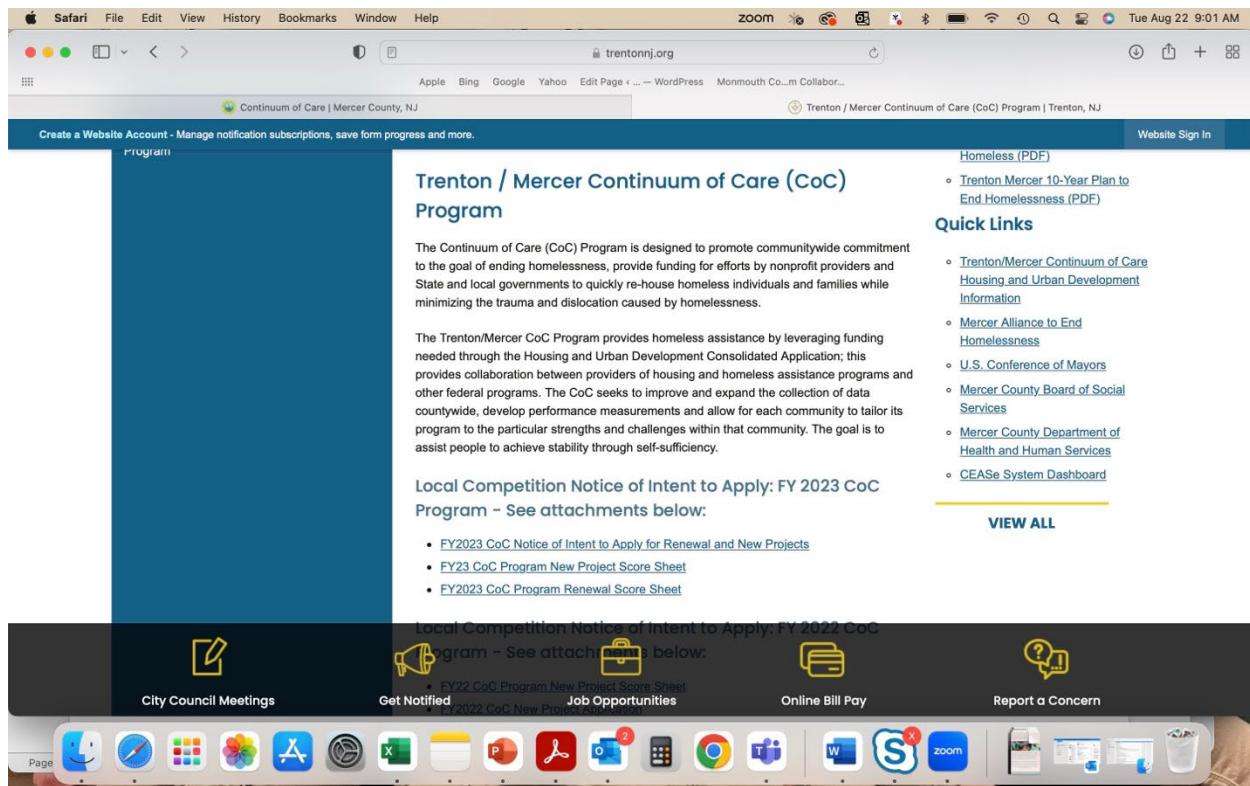
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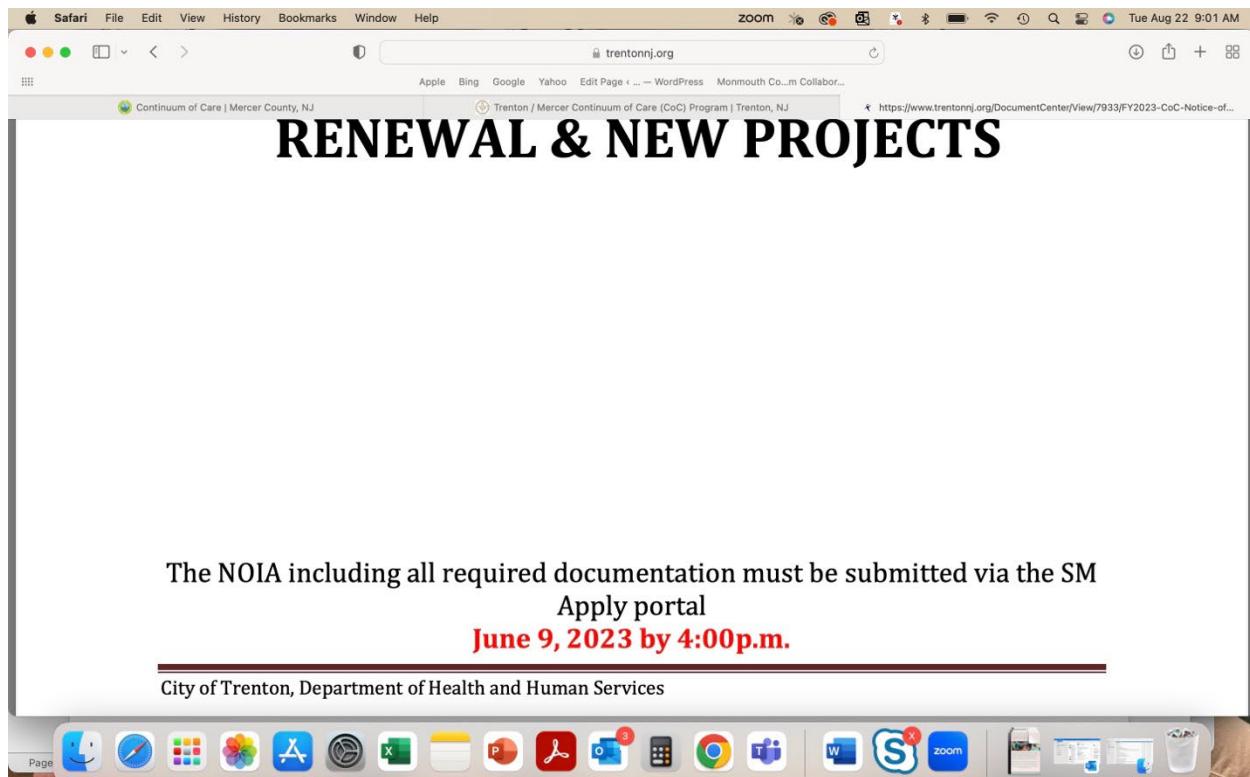
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City of Trenton, Department of Health and Human Services

Page

1E-2 Local Competition Scoring Tool

Trenton/Mercer CoC

FY2023 CoC Program New Project Score Sheet

Criteria	Total Points
Organization Experience with target population (30 pts)	
Experience with proposed population	10pts
Housing First approach	10pts
Utilizing federal funds	5pts
Integration into HMIS	10pts
Racial Equity and Consumer Input Strategies (30 pts)	
Agency staff diversity	5pts
Input of those with lived experience	10pts
Strategies to address racial equity	10pts
Culturally Appropriate services	5pts
Project Description – Total Points (40 pts)	
Understanding need of clients, type, scale, location of housing	15pts
Plan to rapidly secure and maintain housing	5pts
Increase employment and/or income	5pts
Coordinated Entry participation	5pts
Supportive Services	10pts
Timeliness (5pts)	5pts
Financial (40 pts)	
Cost effectiveness	5pts
Organization audit-no exceptions	3pts
Identified as low-risk	3pts
No findings	4pts
• Match	5pts
• Budget & Budget Narrative	20pts
TOTAL POINTS	150

Trenton/Mercer CoC
FY2023 CoC Program Renewal

Criteria	Total Points
CoC Involvement	5pts
Participation in Coordinated Entry	5pts
Housing Quality Standards	5pts
CoC Monitoring Findings	10pts
Fiscal	5pts
Service Provision	10pts
Match	5pts
HMIS Training	5pts
Racial Equity and Consumer Input	20pts
Total Application Points Available	70pts
System Performance from Project Monitoring (pts differs per project type)	82.5pts
Monitoring Scoring from Project Monitoring (pts differs per project type)	85pts
Total Project Score *differs per project type	Max 237.5pts

1. Project Monitoring Tool-SAMPLE

smartsheet

Progress	MEASURE	TARGET	MAX POINTS
1	RRH ONLY - Length of Time Homeless (Q7) # of days between project admission and Move-In.	30 days	20
2		31-45 days	10
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32	HMIS APR Submitted by Due Date *	100%	5
33	Match and Leverage Documentation *	100%	5
34	Drawdowns Submitted Accurately	75%-100	5
35	Serves Priority Population *	100%	5
36	Completed Acuity Index *	100%	5
37	* =must meet 100% threshold to receive points		
38	RECORD REVIEW (no points)		

Progress	MEASURE	TARGET	MAX POINTS
39	Verification of Disability	100%	n/a
40	Verification of Homelessness	100%	n/a
41	Evidence of Yearly Recertification	100%	n/a
42	Rent Reasonableness	100%	n/a
43			
44	MONITORING RESULTS		
45	FINDINGS: No findings		
46	CORRECTION PLAN:		
47	CORRECTION DUE DATE:		
48			

COC PROJECT SCORE	COC PROJECT POINTS	COMMENTS
		TBD
TOTAL POINTS:	0	
MAX PSH	147.5	
MAX RRH	167.5	
MAX CE	157.5	

1E-2a Scored Forms for One Project

Trenton/Mercer CoC
 FY2023 CoC Program Renewal
 Anchor House RRH NJ0535

Criteria	Total Points	Score
CoC Involvement	5pts	5
Participation in Coordinated Entry	5pts	5
Housing Quality Standards	5pts	4.5
CoC Monitoring Findings	10pts	9
Fiscal	5pts	5
Service Provision	10pts	9
Match	5pts	5
HMIS Training	5pts	5
Racial Equity and Consumer Input	20pts	18
Total Application Points Available	70pts	65.5
System Performance and Monitoring Score(pts differs per project type)	182.5pts	117.5
Total Project Score *differs per project type	Max 252.5pts	183 72%

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS
1	RRH ONLY - Length of Time Homeless (Q22.C) # of days between project admission and Move-In.	30 days	20		
2		31-45 days	10	37 days	10
3		>45 days	0		
4	Exit to Permanent Housing (Q23A)	92% or more	15		
5		91% - 81%	5	91%	5
6		<80%	0		
7	Returns to Homelessness (Q23A)	< 8%	15		
8		9% - 19%	5	9%	5
9		>20%	0		
10	Min New or Increased Earned Income (Stayers) (Q19a1)	>8%	5	100%	5
11	Min New or Increased Non-Employment Income (Stayers)	>10%	5	0%	0
12	Min New or Increased TOTAL INCOME (Stayers)	>10%	2.5	100%	2.5
13	Min New or Increased Earned Income (Leavers) (Q19a2)	>8%	5	55%	5
14	Min New or Increased Non-Employment Income (Leavers)	>10%	5	9%	0
15	Min New or Increased TOTAL INCOME (Leavers)	>10%	2.5	45%	2.5
16	HMIS Data Quality Rate-PII (Q6a)	<8%	2.5	0%	2.5
17	HMIS Data Quality Rate -Income/Housing (Q6c)	<8%	2.5	0%	2.5
18	HMIS Data Quality - Timeliness- Project Start records entered into HMIS %3 days or less (Q6e) NEW	>74%	2.5	60%	0
19	Housing First: Serves Priority Population – Zero Income @ Entry (Q16)	15%	5	10%	0
20	Housing First - Low Barrier – project accepts participants with active or history of mental health, substance abuse, physical disability. (Q13) NEW	100%	10	20%	0
21	Coordinated Entry: Participates in CE process (Attends CAT Team Meetings, completes assessments and accepts referrals) NEW	100%	25	100%	25
22	DV project Only - Use of Comparable Database NEW	100%	5	N/A	5
23	CE Project Only - % Placed on Prioritization List (CoC CE APR Q9.B) NEW	100%	5	N/A	5
24	CE Project Only - % of Successful Referrals to Residential Projects (CoC CE APR Q9.D) NEW	75%	5	N/A	5
25	FISCAL				
26	Ability to Spend Project Funds	>90%	10		
27		75%-89%	5		

Progress	MEASURE	TARGET	MAX POINTS	COC PROJECT SCORE	COC PROJECT POINTS
28		74%-50%	2.5	60%	2.5
29		<50%	0		
30	Drawdowns Submitted by Due Date	75%-100%	5	92%	5
31	Meets Match Requirement *	100%	5	100%	5
32	HMIS APR Submitted by Due Date *	100%	5	100%	5
33	Match and Leverage Documentation *	100%	5	100%	5
34	Drawdowns Submitted Accurately	75%-100	5	100%	5
35	Serves Priority Population *	100%	5	100%	5
36	Completed Acuity Index *	100%	5	100%	5
37	* =must meet 100% threshold to receive points				
38	RECORD REVIEW (no points)				
39	Verification of Disability	100%	n/a	100%	
40	Verification of Homelessness	100%	n/a	100%	
41	Evidence of Yearly Recertification	100%	n/a	100%	
42	Rent Reasonableness	100%	n/a	100%	
43				TOTAL POINTS:	117.5
44	 MONITORING RESULTS				
45	FINDINGS: Ability to spend project funds <75%			MAX PSH	162.5
46	CORRECTION PLAN: Please submit plan to correct finding.			MAX RRH	182.5
47	CORRECTION DUE DATE: 6/30/23				
48					

1E-5 Notification of projects Rejected-Reduced

Subject: Catholic Charities (SB) - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Tuesday, August 15, 2023 at 10:21:21 AM Eastern Daylight Time
From: Nikki Mosgrove
To: sbellamy@cctrenton.org
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s) totaling \$427,894.00 to Catholic Charities (managed by Sharron Bellamy) for housing and services for the FY2023 CoC program budget.

• NJ0146	On My Own	\$266,639.00
• NJ0206	Trenton Permanent Housing	\$84,989.00
• NJ0368	Mercer County Leasing 2011 PACT	\$76,266.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Nikki Mosgrove, MA (she/her)

Contract Administrator 2
City of Trenton, Department of Health and Human Services
Office of Community Development
Tel: (609) 989-3103
nmosgrove@trentonnj.org

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Speech given at the National Cathedral, March 31, 1968.

Subject: FY2023 HUD CoC local competition

Date: Monday, August 21, 2023 at 10:09:53 AM Eastern Daylight Time

From: Nikki Mosgrove

To: LaShaunda Carter

CC: Kasey Vienckowski

Thank you for submitting an application to the Trenton/Mercer CoC Funding Review Committee for FY2023 Continuum of Care Funding. The review committee has evaluated your proposal. The Funding Review Committee has not selected the Housing 4 All project for funding in the FY2023 CoC cycled due to the limited amount of bonus dollars available and the scoring of the project.

The Trenton/Mercer Funding Review Committee would encourage you to apply in future funding cycles for the allowable project types. Please reach out to me with any questions or to discuss this further. If you would like to appeal this decision please see the Appeals Policy below for information on how to complete the appeals process.

Tier	Rank	Score	Agency	Project	Request	Award	Notes
		72	Sanctuary for Veterans	Housing 4 All	\$161,541	\$0	Not selected due to limited bonus funding available

Appeals Process:

Each project applicant will be provided with a timeframe to make suggested changes and/or to request an appeal to the Review and Ranking process. All appeals must be submitted in writing to Nikki Mosgrove at nmosgrove@trentonnj.org. Appeals must address specific concerns that were noted by Review Committee and describe the rationale used for requesting the appeal. Appeals are limited to one page and must be submitted within two weeks of the deadline established in the timeframe for appeals. The CoC Chair and Co-Chair will review the appeal and provide a response to the applicant based on the established timelines.

Nikki Mosgrove, MA (she/her)

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Speech given at the National Cathedral, March 31, 1968.

Subject: - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 1:10:45 PM Eastern Daylight Time
From: Nikki Mosgrove
To: Sarah Steward, danai@homefrontnj.org, sheilaa@homefrontnj.org, Bobbin Paskell
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$335,246.00 to HomeFront for housing and services for the FY2023 CoC program budget.

- NJ0368 PSH for Families Leasing \$164,698.00
- New Project PSH for Individuals/Families \$170,548.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

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Speech given at the National Cathedral, March 31, 1968.

Thank you for submitting an application to the Trenton/Mercer CoC Committee for FY2023 Continuum of Care Funding. The review committee has evaluated your proposals. The Executive Committee is pleased to inform you that your projects have been supported for funding through the FY2023 application cycle. You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

If you would like to appeal any decisions made please reference the attached appeals policy to see how to complete the appeals process.

Tier	Rank	Score	Agency	Sponsor	Project	Award	Notes
1	2	95	City of Trenton	RMOT	Permanent Supportive Housing for Chronically Homeless Women	\$30,404	Project awarded full amount requested
1	3	92	City of Trenton	n/a	Trenton Coordinated Entry	\$185,625	Project awarded full amount requested
1	4	89	City of Trenton	Oaks	Housing First - Samaritan Trenton/Mercer 09	\$106,671	Project awarded full amount requested
1	5	89	City of Trenton	Oaks	Mercer PSH 3 - GTBHC & CC Greenwood Ave Consolidation	\$620,320	Project awarded 93% of amount requested
1	6	87	City of Trenton	RMOT	501-507 Perry Street Shelter + Care	\$162,112	Project awarded full amount requested
1	7	85	City of Trenton	Catholic Charities	Housing Now Consolidation	\$317,740	Project awarded 76% of amount requested
1	8	82	City of Trenton	Oaks	Mercer PSH 8 - Housing First Phase 1 - Housing First Demonstration Initiative Consolidation	\$748,444	Project awarded full amount requested
1	9	80	City of Trenton	Anchor House	Coordinated Assessment for Youth (Anchor House)	\$100,000	Project awarded full amount requested

1	10	79	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence	\$254,716	Project awarded full amount requested
1	11	79	City of Trenton	Catholic Charities	Mercer PSH 1 - CC On My Own	\$273,525	Project awarded full amount requested
1	12	78	City of Trenton	Oaks	PSH for Chronically Homeless Persons (Oaks) Consolidation	\$124,503	Project awarded 87% of funding
1	13	77	City of Trenton	CFS	Joint TH-RRH for Youth Consolidation	\$286,065	Project awarded full amount requested
1	14	74	City of Trenton	Oaks, Helping Arms, CCPACT, Home Front	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation	\$1,010,254	Project awarded 91% of funding
1	15	72	City of Trenton	Anchor House	Rapid Re-Housing for Homeless Youth Expansion	\$213,689	Project awarded full amount requested
1/2	16	70	City of Trenton	Catholic Charities	Mercer RRH 2 - CoC GA	\$118,322	Project awarded full amount requested
2	17	90	City of Trenton	CFS	RRH DV Bonus	\$155,980	Project awarded full amount requested
2	18	96	City of Trenton	Anchor House	RRH Expansion	\$129,408	Project awarded full amount requested
2	19	92	City of Trenton	Home Front	PSH	\$178,669	Project awarded full amount requested
2	20	94	City of Trenton	Woman Space	RRH DV Bonus	\$198,544	Project awarded 91% of amount

							requested, due to limited DV bonus
2	21	94	City of Trenton	Woman Space	TH RRH	\$301,218	Project awarded 98% of requested amount due to limited bonus funding

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

- Projects may not request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, **DO NOT** hit the submit button in the system
- Applicants must email a pdf copy of the completed application to Kasey Vienckowski at kviencowski@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Kasey Vienckowski by **Friday August 25th.**

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2023 CoC Competition page:

<https://www.hud.gov/sites/dfiles/CPD/documents/FY-2023-CoC-NOFO-Publication.pdf>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

1E-5a Notification of Projects Accepted

Subject: Anchor House - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 1:07:49 PM Eastern Daylight Time
From: Nikki Mosgrove
To: kmcnear@anchorhousenj.org
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$424,843.00 to Anchor House for housing and services for the FY2023 CoC program budget.

NJ0561	Coordinated Assessment for Youth	\$95,500.00
NJ0535	RRH	\$205,435.00
New Project	RRH Expansion	\$123,908.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Best,

~Nikki

Nikki Mosgrove, MA (she/her)
Contract Administrator 2
City of Trenton, Department of Health and Human Services
Office of Community Development
Tel: (609) 989-3103
nmosgrove@trentonnj.org

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Speech given at the National Cathedral, March 31, 1968.

Subject: Helping Arms - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 12:10:00 PM Eastern Daylight Time
From: Nikki Mosgrove
To: dweinbaum.aol.com
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$343,966.00 to Helping Arms for housing and services for the FY2023 CoC program budget.

- NJ0368 Mercer County Leasing \$343,966.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Nikki Mosgrove, MA (she/her)
Contract Administrator 2
City of Trenton, Department of Health and Human Services
Office of Community Development
Tel: (609) 989-3103
nmosgrove@trentonnj.org

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Speech given at the National Cathedral, March 31, 1968.

Subject: Catholic Charities (SB) - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Tuesday, August 15, 2023 at 10:21:21 AM Eastern Daylight Time
From: Nikki Mosgrove
To: sbellamy@cctrenton.org
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s) totaling \$427,894.00 to Catholic Charities (managed by Sharron Bellamy) for housing and services for the FY2023 CoC program budget.

• NJ0146	On My Own	\$266,639.00
• NJ0206	Trenton Permanent Housing	\$84,989.00
• NJ0368	Mercer County Leasing 2011 PACT	\$76,266.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

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Subject: Catholic Charities (AV) - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Tuesday, August 15, 2023 at 10:03:27 AM Eastern Daylight Time
From: Nikki Mosgrove
To: avalentin@cctrenton.org, ndavies@cctrenton.org
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s) totaling \$420,447.00 to Catholic Charities (managed by Arnold Valentin) for housing and services for the FY2023 CoC program budget.

- NJ0400 Mercer RRH 2 – CoC GA \$115,082.00
- NJ0536 Housing Now Consolidation \$305,365.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the “HUD grantee” required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Best,

~Nikki

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Subject: Center for Family Services - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 11:30:15 AM Eastern Daylight Time
From: Nikki Mosgrove
To: Charles Ansert Jr, Anna Payanzo Cotton, Dosha Brown
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: DV-RRH questions.docx, FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$423,423.00 to Center for Family Services for housing and services for the FY2023 CoC program budget.

- NJ0590 TH/RRH for Youth \$274,533.00
- New Project RRH DV Bonus \$148,890.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

Also attached, please find additional questions for DV providers (Kasey will follow up with you regarding responses due by September 1st).

If you should have any questions, please contact me.

Nikki Mosgrove, MA (she/her)
Contract Administrator 2
City of Trenton, Department of Health and Human Services
Office of Community Development
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nmosgrove@trentonnj.org

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Speech given at the National Cathedral, March 31, 1968.

Subject: - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 1:10:45 PM Eastern Daylight Time
From: Nikki Mosgrove
To: Sarah Steward, danai@homefrontnj.org, sheilaa@homefrontnj.org, Bobbin Paskell
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$335,246.00 to HomeFront for housing and services for the FY2023 CoC program budget.

- NJ0368 PSH for Families Leasing \$164,698.00
- New Project PSH for Individuals/Families \$170,548.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Nikki Mosgrove, MA (she/her)

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City of Trenton, Department of Health and Human Services
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Subject: Womanspace - Trenton/Mercer CoC FY2023 Subrecipient award notification
Date: Monday, August 14, 2023 at 11:42:36 AM Eastern Daylight Time
From: Nikki Mosgrove
To: nsn@womanspace.org, Erin Hartshorn
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: DV-RRH questions.docx, FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s) totaling \$723,156.00 to Womanspace for housing and services for the FY2023 CoC program budget.

• NJ0593	Safe Housing Program	\$245,971.00
• New Project	RRH DV Bonus	\$189,567.00
• New Project	Safe Housing Expansion	\$287,618.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

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If you should have any questions, please contact me.

Best,

~Nikki

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Subject: Oaks - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 1:57:51 PM Eastern Daylight Time
From: Nikki Mosgrove
To: vivienne.stewart@oaksintcare.org, Derry.holland@oaksintcare.org
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$1,844,824.00 to Oaks for housing and services for the FY2023 CoC program budget.

• NJ0560	PSH for CH Persons	\$118,467.00
• NJ0388	Mercer PSH 8	\$723,362.00
• NJ0368	Mercer PSH 17 Leasing	\$389,697.00
• NJ0246	Housing First Samaritan	\$106,671.00
• NJ0206	Mercer PSH 3	\$506,627.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Best,

~Nikki

Nikki Mosgrove, MA (she/her)

Contract Administrator 2

City of Trenton, Department of Health and Human Services

Office of Community Development

Tel: (609) 989-3103

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Subject: Rescue Mission - Trenton/Mercer FY2023 CoC Subrecipient award notification
Date: Monday, August 14, 2023 at 1:46:08 PM Eastern Daylight Time
From: Nikki Mosgrove
To: barretty@rmtrntn.org, Sum
CC: Ann Jones, Kasey Vienckowski
Priority: High
Attachments: FY2023 City of Trenton CoC notification.pdf

The Trenton/Mercer CoC has approved the following sub-award(s)s totaling \$184,807.00 to Rescue Mission for housing and services for the FY2023 CoC program budget.

- NJ0464 PSH for CH Women \$29,501.00
- NJ0310 501-505 Perry Street \$155,306.00

Regarding the attachment, some agencies were confused by the wording. The City of Trenton is the "HUD grantee" required to apply via eSnaps not your organization as a subrecipient.

If you should have any questions, please contact me.

Best,

~Nikki

Nikki Mosgrove, MA (she/her)
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Thank you for submitting an application to the Trenton/Mercer CoC Committee for FY2023 Continuum of Care Funding. The review committee has evaluated your proposals. The Executive Committee is pleased to inform you that your projects have been supported for funding through the FY2023 application cycle. You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

If you would like to appeal any decisions made please reference the attached appeals policy to see how to complete the appeals process.

Tier	Rank	Score	Agency	Sponsor	Project	Award	Notes
1	2	95	City of Trenton	RMOT	Permanent Supportive Housing for Chronically Homeless Women	\$30,404	Project awarded full amount requested
1	3	92	City of Trenton	n/a	Trenton Coordinated Entry	\$185,625	Project awarded full amount requested
1	4	89	City of Trenton	Oaks	Housing First - Samaritan Trenton/Mercer 09	\$106,671	Project awarded full amount requested
1	5	89	City of Trenton	Oaks	Mercer PSH 3 - GTBHC & CC Greenwood Ave Consolidation	\$620,320	Project awarded 93% of amount requested
1	6	87	City of Trenton	RMOT	501-507 Perry Street Shelter + Care	\$162,112	Project awarded full amount requested
1	7	85	City of Trenton	Catholic Charities	Housing Now Consolidation	\$317,740	Project awarded 76% of amount requested
1	8	82	City of Trenton	Oaks	Mercer PSH 8 - Housing First Phase 1 - Housing First Demonstration Initiative Consolidation	\$748,444	Project awarded full amount requested
1	9	80	City of Trenton	Anchor House	Coordinated Assessment for Youth (Anchor House)	\$100,000	Project awarded full amount requested

1	10	79	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence	\$254,716	Project awarded full amount requested
1	11	79	City of Trenton	Catholic Charities	Mercer PSH 1 - CC On My Own	\$273,525	Project awarded full amount requested
1	12	78	City of Trenton	Oaks	PSH for Chronically Homeless Persons (Oaks) Consolidation	\$124,503	Project awarded 87% of funding
1	13	77	City of Trenton	CFS	Joint TH-RRH for Youth Consolidation	\$286,065	Project awarded full amount requested
1	14	74	City of Trenton	Oaks, Helping Arms, CCPACT, Home Front	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation	\$1,010,254	Project awarded 91% of funding
1	15	72	City of Trenton	Anchor House	Rapid Re-Housing for Homeless Youth Expansion	\$213,689	Project awarded full amount requested
1/2	16	70	City of Trenton	Catholic Charities	Mercer RRH 2 - CoC GA	\$118,322	Project awarded full amount requested
2	17	90	City of Trenton	CFS	RRH DV Bonus	\$155,980	Project awarded full amount requested
2	18	96	City of Trenton	Anchor House	RRH Expansion	\$129,408	Project awarded full amount requested
2	19	92	City of Trenton	Home Front	PSH	\$178,669	Project awarded full amount requested
2	20	94	City of Trenton	Woman Space	RRH DV Bonus	\$198,544	Project awarded 91% of amount

							requested, due to limited DV bonus
2	21	94	City of Trenton	Woman Space	TH RRH	\$301,218	Project awarded 98% of requested amount due to limited bonus funding

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

- Projects may not request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, **DO NOT** hit the submit button in the system
- Applicants must email a pdf copy of the completed application to Kasey Vienckowski at kviencowski@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Kasey Vienckowski by **Friday August 25th.**

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2023 CoC Competition page:

<https://www.hud.gov/sites/dfiles/CPD/documents/FY-2023-CoC-NOFO-Publication.pdf>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you for submitting an application to the Trenton/Mercer CoC Committee for FY2023 Continuum of Care Funding. The review committee has evaluated your proposals. The Executive Committee is pleased to inform you that your projects have been supported for funding through the FY2023 application cycle. You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

If you would like to appeal any decisions made please reference the attached appeals policy to see how to complete the appeals process.

Tier	Rank	Score	Agency	Project	Request	Award	Notes
1	1	96	NJHMFA	Mercer HMIS FY22	\$39,970	\$39,970	Project awarded full amount requested

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

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- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, **DO NOT** hit the submit button in the system
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Expansion Projects:

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1E-5b Local Competition Selection Results

Trenton/Mercer CoC FY2023 Budget																	
Tier	Rank	Score	Agency	Sponsor	Project	Grant Number	Housing Type	Leasing	Rental Assistance	Supportive Services	VAWA	Operating Costs	HMIS	Admin	Requested	Awarded	
1	1	96	NJ HMFA	N/A	Mercer HMIS FY2023	NJ015212F142114	HMIS	\$ -	\$ -	\$ -	\$ -	\$ 19,970.00	\$ -	\$ 39,970.00	\$ 39,970.00		
1	2	95	City of Trenton	Rescue Mission of Trenton	Permanent Supportive Housing for Chronically Homeless Women	NJ064125142006	PH	\$ -	\$ 22,032.00	\$ 5,767.00	\$ -	\$ 800.00	\$ 1,805.00	\$ 30,404.00	\$ 30,404.00		
1	3	92	City of Trenton	N/A	Trenton Coordinated Entry	NJ066712F142201	SSO	\$ -	\$ -	\$ 165,919.00	\$ -	\$ 3,000.00	\$ 16,706.00	\$ 185,625.00	\$ 185,625.00		
1	4	89	City of Trenton	Oaks Integrated Care	Housing First - Samaritan Trenton/Mercer 09	NJ024612F142006	PH	\$ -	\$ 98,448.00	\$ -	\$ -	\$ 8,223.00	\$ 106,671.00	\$ 106,671.00			
1	5	89	City of Trenton	Oaks Integrated Care, Catholic Char	Mercer PSH 3 - GTBHC & CC Greenwood Ave Consolidation	NJ020612F142012	PH	\$ -	\$ 566,952.00	\$ -	\$ 1,968.00	\$ -	\$ 51,400.00	\$ 670,320.00	\$ 670,320.00		
1	6	87	City of Trenton	Rescue Mission of Trenton	501-507 Perry Street Shelter + Care	NJ031012F142006	PH	\$ -	\$ 148,500.00	\$ -	\$ -	\$ 13,612.00	\$ 162,112.00	\$ 162,112.00			
1	7	85	City of Trenton	Catholic Charities ECS	Housing Now Consolidation	NJ053612F142004	PH	\$ -	\$ 183,348.00	\$ 108,741.00	\$ -	\$ 1,000.00	\$ 24,651.00	\$ 417,740.00	\$ 317,740.00		
1	8	82	City of Trenton	Oaks Integrated Care	Mercer PSH 8 - Housing First Phase 1 - Housing First Demonstra	NJ038812F142009	PH	\$ -	\$ 698,280.00	\$ -	\$ -	\$ 50,164.00	\$ 748,444.00	\$ 748,444.00			
1	9	80	City of Trenton	Anchor House	Coordinated Assessment for Youth (Anchor House)	NJ056112F142003	SSO	\$ -	\$ -	\$ 91,000.00	\$ -	\$ -	\$ 9,000.00	\$ 100,000.00	\$ 100,000.00		
1	10	79	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence	NJ059302F142002	Joint TH & PH-RRH	\$ 46,044.00	\$ 121,560.00	\$ 58,622.00	\$ -	\$ 11,000.00	\$ 17,490.00	\$ 254,716.00	\$ 254,716.00		
1	11	79	City of Trenton	Catholic Charities ECS	Mercer PSH 1 - CC On My Own	NJ014612F142013	PH	\$ -	\$ 259,272.00	\$ -	\$ -	\$ 14,253.00	\$ 273,525.00	\$ 273,525.00			
1	12	78	City of Trenton	Oaks Integrated Care	PSH for Chronically Homeless Persons (Oaks) Consolidation	NJ056012F142003	PH	\$ -	\$ 107,400.00	\$ 5,050.00	\$ -	\$ 750.00	\$ 11,303.00	\$ 124,503.00	\$ 124,503.00		
1	13	77	City of Trenton	Center for Family Services	Joint TH-RRH for Youth Consolidation	NJ059012F142002	Joint TH & PH-RRH	\$ 42,984.00	\$ 97,560.00	\$ 114,762.00	\$ 6,195.00	\$ 1,500.00	\$ 23,064.00	\$ 286,065.00	\$ 286,065.00		
1	14	74	City of Trenton	Oaks Integrated Care, Helping Arm	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation	NJ036812F142008	PH	\$ 933,162.00	\$ -	\$ -	\$ 5,838.00	\$ -	\$ 71,254.00	\$ 1,110,254.00	\$ 1,110,254.00		
1	15	72	City of Trenton	Anchor House	Rapid Re-Housing for Homeless Youth Expansion	NJ053512F142004	PH	\$ -	\$ 126,660.00	\$ 69,521.00	\$ -	\$ 1,000.00	\$ 16,508.00	\$ 213,689.00	\$ 213,689.00		
1/2	16	70	City of Trenton	Catholic Charities ECS	Mercer RRH 2 - Go! GA	NJ040012F142005	PH	\$ -	\$ 68,160.00	\$ 43,000.00	\$ -	\$ -	\$ 7,162.00	\$ 118,322.00	\$ 118,322.00		
2	17	90	City of Trenton	Center for Family Services	RRH DV Bonus						\$ 77,424.00	\$ 58,664.00	\$ 7,392.00	\$ 12,500.00	\$ 155,980.00	\$ 155,980.00	
2	18	96	City of Trenton	Anchor House	Anchor House Rapid Rehousing Program -LGBTQI+ youth						\$ 58,848.00	\$ 59,179.00	\$ -	\$ 11,384.00	\$ 129,408.00	\$ 129,408.00	
2	19	92	City of Trenton	Home Front	HomeFront PSH 2023						\$ 77,424.00	\$ 76,630.00	\$ 9,600.00	\$ 15,015.00	\$ 178,669.00	\$ 178,669.00	
2	20	94	City of Trenton	Woman Space	Womanspace Safer Housing Project 2 RRH						\$ 121,560.00	\$ 48,333.00	\$ -	\$ 11,000.00	\$ 17,651.00	\$ 217,188.00	\$ 198,544.00
2	21	94	City of Trenton	Woman Space	Joint TH-RRH for Survivors of Domestic Violence Expansion						\$ 174,984.00	\$ 106,150.00	\$ -	\$ 11,000.00	\$ 9,084.00	\$ 303,222.00	\$ 301,218.00
N/A		City of Trenton		N/A	2023 CoC Planning Project			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 243,068.00	\$ 243,068.00	
																\$ 5,799,247.00	

Rejected:																Total:
92	City of Trenton	Catholic Charities ECS	Joint TH/RRH								\$ 132,600.00	\$ 85,582.00			\$ 21,818.00	\$ 240,000.00
72	City of Trenton	Sanctuary for Veterans	Housing 4 All								\$ 40,280	\$ 65,825	\$ 40,000	\$ 750	\$ 14,686	\$ 161,540.50
89	City of Trenton	Oaks Integrated Care	Housing First - Samaritan Trenton/Mercer 09													\$ 50,000.00
85	City of Trenton	Catholic Charities ECS	Housing Now Consolidation													\$ 100,000.00
78	City of Trenton	Oaks Integrated Care	PSH for Chronically Homeless Persons (Oaks) Consolidation													\$ 19,000.00
74	City of Trenton	Oaks Integrated Care, Helping Arm	Mercer PSH 17 - Mercer County Leasing 2011 Consolidation													\$ 100,000.00

PPRN	\$ 3,545,237.00
Total Renewal (Annual Renewal Demand - ARD)/FPRN	\$ 4,861,360.00
Tier 1	\$ 4,521,065.00
Anticipated Tier 2	\$ 680,590.00
Tier 2 w/DV	\$ 1,035,114.00
CoC Bonus Allowable	\$ 340,295.00
Total DV Bonus	\$ 354,524.00
Total Renewal & Bonus	\$ 5,556,170.00
Allowable Planning Grant	\$ 243,068.00
Total Amount of Funding	\$ 5,799,247.00

2A-6 HUD's Homeless Data Exchange HDX Competition Report

2023 HDX Competition Report

PIT Count Data for NJ-514 - Trenton/Mercer County CoC

Total Population PIT Count Data

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count	556	498	533	714
Emergency Shelter Total	355	311	366	503
Safe Haven Total	0	0	0	0
Transitional Housing Total	96	82	73	80
Total Sheltered Count	451	393	439	583
Total Unsheltered Count	105	105	94	131

Chronically Homeless PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	71	60	100	101
Sheltered Count of Chronically Homeless Persons	36	25	53	24
Unsheltered Count of Chronically Homeless Persons	35	35	47	77

2023 HDX Competition Report

PIT Count Data for NJ-514 - Trenton/Mercer County CoC

Homeless Households with Children PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	64	48	65	113
Sheltered Count of Homeless Households with Children	63	47	65	112
Unsheltered Count of Homeless Households with Children	1	1	0	1

Homeless Veteran PIT Counts

	2011 PIT	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	62	21	18	22	25
Sheltered Count of Homeless Veterans	54	17	14	17	16
Unsheltered Count of Homeless Veterans	8	4	4	5	9

*For CoCs that did not conduct an unsheltered count in 2021, 2020 data were used.

2023 HDX Competition Report

HIC Data for NJ-514 - Trenton/Mercer County CoC

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Current, Year-Round, HMIS Beds	Total Year-Round, Current, Non-VSP Beds*	HMIS Bed Coverage Rate for Year-Round Beds	Total Year-Round, Current VSP Beds in an HMIS Comparable Database	Total Year-Round, Current, VSP Beds**	HMIS Comparable Bed Coverage Rate for VSP Beds	Total Current, Year-Round, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
ES Beds	225	200	200	100.00%	25	25	100.00%	225	100.00%
SH Beds	0	0	0	NA	0	0	NA	0	NA
TH Beds	92	72	72	100.00%	20	20	100.00%	92	100.00%
RRH Beds	229	217	217	100.00%	12	12	100.00%	229	100.00%
PSH Beds	399	350	399	87.72%	0	0	NA	350	87.72%
OPH Beds	471	350	471	74.31%	0	0	NA	350	74.31%
Total Beds	1,416	1,189	1,359	87.49%	57	57	100.00%	1,246	87.99%

**2023 HDX Competition Report
HIC Data for NJ-514 - Trenton/Mercer County CoC**

2023 HDX Competition Report

HIC Data for NJ-514 - Trenton/Mercer County CoC

Notes

*For OPH Beds, this does NOT include any beds that are Current, Non-VSP, Non-HMIS, and EHV-funded.

**For OPH Beds, this does NOT include any beds that are Current, VSP, Non-HMIS, and EHV-funded.

In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

In the HIC, Current beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2020 HIC	2021 HIC	2022 HIC	2023 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	245	237	243	249

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH units available to serve families on the HIC	206	98	70	45

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH beds available to serve all populations on the HIC	352	372	266	229

**2023 HDX Competition Report
HIC Data for NJ-514 - Trenton/Mercer County CoC**

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Summary Report for NJ-514 - Trenton/Mercer County CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES and SH	1446	1618	53	60	7	6	10	4
1.2 Persons in ES, SH, and TH	1571	1772	64	74	10	8	13	5

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's "Length of Time on Street, in an Emergency Shelter, or Safe Haven" (Data Standards element 3.17) response and prepends this answer to the client's entry date effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

NOTE: Due to the data collection period for this year's submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	1523	1839	389	367	-22	92	90	-2
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	1648	1993	373	357	-16	97	92	-5

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)	Returns to Homelessness in Less than 6 Months		Returns to Homelessness from 6 to 12 Months		Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
		FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns
Exit was from SO	44	6	14%	2	5%	1	2%	9	20%
Exit was from ES	315	7	2%	6	2%	8	3%	21	7%
Exit was from TH	60	7	12%	3	5%	3	5%	13	22%
Exit was from SH	0	0		0		0		0	
Exit was from PH	190	6	3%	2	1%	5	3%	13	7%
TOTAL Returns to Homelessness	609	26	4%	13	2%	17	3%	56	9%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2021 PIT Count	January 2022 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons		533	
Emergency Shelter Total	311	366	55
Safe Haven Total	0	0	0
Transitional Housing Total	82	73	-9
Total Sheltered Count	393	439	46
Unsheltered Count		94	

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2021	FY 2022	Difference
Universe: Unduplicated Total sheltered homeless persons	1601	1807	206
Emergency Shelter Total	1474	1649	175
Safe Haven Total	0	0	0
Transitional Housing Total	163	188	25

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	197	181	-16
Number of adults with increased earned income	7	7	0
Percentage of adults who increased earned income	4%	4%	0%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	197	181	-16
Number of adults with increased non-employment cash income	123	107	-16
Percentage of adults who increased non-employment cash income	62%	59%	-3%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	197	181	-16
Number of adults with increased total income	129	113	-16
Percentage of adults who increased total income	65%	62%	-3%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	29	64	35
Number of adults who exited with increased earned income	4	29	25
Percentage of adults who increased earned income	14%	45%	31%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	29	64	35
Number of adults who exited with increased non-employment cash income	16	29	13
Percentage of adults who increased non-employment cash income	55%	45%	-10%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	29	64	35
Number of adults who exited with increased total income	19	38	19
Percentage of adults who increased total income	66%	59%	-7%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	1413	1639	226
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	395	379	-16
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	1018	1260	242

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	1577	1962	385
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	445	423	-22
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	1132	1539	407

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2021	FY 2022	Difference
Universe: Persons who exit Street Outreach	160	99	-61
Of persons above, those who exited to temporary & some institutional destinations	30	6	-24
Of the persons above, those who exited to permanent housing destinations	63	22	-41
% Successful exits	58%	28%	-30%

Metric 7b.1 – Change in exits to permanent housing destinations

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	1414	1544	130
Of the persons above, those who exited to permanent housing destinations	333	421	88
% Successful exits	24%	27%	3%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in all PH projects except PH-RRH	698	689	-9
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	659	654	-5
% Successful exits/retention	94%	95%	1%

**2023 HDX Competition Report
FY2022 - SysPM Data Quality
NJ-514 - Trenton/Mercer County CoC**

	All ES, SH			All TH			All PSH, OPH			All RRH			All Street Outreach		
	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022									
1. Number of non-DV Beds on HIC	250	180	200	109	74	76	740	699	780	347	353	260			
2. Number of HMIS Beds	250	180	200	109	74	76	676	663	699	347	353	260			
3. HMIS Participation Rate from HIC (%)	100.00	100.00	100.00	100.00	100.00	100.00	91.35	94.85	89.62	100.00	100.00	100.00			
4. Unduplicated Persons Served (HMIS)	1278	1121	1139	222	163	173	734	727	733	662	529	618	176	195	108
5. Total Leavers (HMIS)	1166	998	981	165	111	114	99	88	94	306	204	275	109	125	52
6. Destination of Don't Know, Refused, or Missing (HMIS)	865	825	781	26	18	13	17	7	13	18	2	14	63	11	1
7. Destination Error Rate (%)	74.19	82.67	79.61	15.76	16.22	11.40	17.17	7.95	13.83	5.88	0.98	5.09	57.80	8.80	1.92

2023 HDX Competition Report
FY2022 - SysPM Data Quality

2023 HDX Competition Report

Submission and Count Dates for NJ-514 - Trenton/Mercer County CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2023 PIT Count	1/24/2023	

Report Submission Date in HDX

	Submitted On	Met Deadline
2023 PIT Count Submittal Date	4/27/2023	Yes
2023 HIC Count Submittal Date	4/27/2023	Yes
2022 System PM Submittal Date	1/24/2023	Yes

3A-2a Healthcare Formal Agreements



<input type="checkbox"/> Anchor House 482 Centre Street Trenton, New Jersey 08611 Phone: 609-396-8329 Fax: 609-396-1239	<input type="checkbox"/> The Anchorage 480 Centre Street Trenton, New Jersey 08611 Phone: 609-989-1625 Fax: 609-396-2535	<input type="checkbox"/> Anchor Link/Anchor Line 899 South Broad Street Trenton, New Jersey 08611 Phone: 609-218-5630 Fax: 609-571-1391	<input type="checkbox"/> Life Skills Program 740 Greenwood Avenue Trenton, New Jersey 08611 Phone: 609-396-8329 Fax: 609-396-2031
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Website: www.anchorhousenj.org

Email: info@anchorhousenj.org

September 15, 2023

Maria Richardson
Director, Department of Health & Human Services, City of Trenton
319 E State Street
Trenton, NJ 08608

Dear Ms. Richardson,

We are proud to be working with you, the City of Trenton, and with the Trenton/Mercer CoC to provide Rapid Rehousing Programming and services through Coordinated Assessment for Youth.

For any youth served through the Coordinated Assessment for Youth -Anchor House 2023 grant (NJ0561), the RRH for Homeless Youth Expansion 2023 grant (NJ0535), and for the new Anchor House Rapid Rehousing Program -LGBTQI+ youth grant, they can benefit from receiving services through an onsite Therapist and/or our part-time Substance Abuse Prevention Counselor. This includes both individual and group sessions. We have other funding sources secured to cover the cost of salaries for our Therapist and our Substance Abuse Prevention Counselor. For our new fiscal year which started July 1, 2023, Anchor House has also committed to hiring an additional full-time Therapist to be able to provide more sessions to our youth and families receiving services through Anchor House and with also the intent to broaden our reach and serve additional youth in need of mental health services in our community. The new Therapist will help with the caseload including providing services to youth in our Rapid Rehousing Programs and through Coordinated Assessment for Youth. Last year our Therapist conducted 806 sessions (10 times more sessions than 2020 and 33% more than 2021).

The salary including fringe for each Therapist is \$82,410 (a total of \$164,820), an hourly rate of \$39.62 (note one session is an hour). The Substance Abuse Prevention Counselor works 15 hours per week at a rate of \$31.94 per hour (including fringe). Based on these hours/rate, the expected annual salary is \$24,913.2. As mentioned, any youth served under the Coordinated Assessment for Youth -Anchor House 2023 grant (NJ0561), the RRH for Homeless Youth Expansion 2023 grant (NJ0535), and for the new Anchor House Rapid Rehousing Program -LGBTQI+ youth grant can receive mental health and substance abuse prevention services through our onsite Therapist and/or Substance Abuse Prevention Counselor; Anchor House has other sources of funding to cover these salaries.

If you have any questions, please reach out to me at (609) 396-8329 ext. 150 or via email at kmcnear@anchorhousenj.org.

Sincerely,

Kim McNear
Executive Director